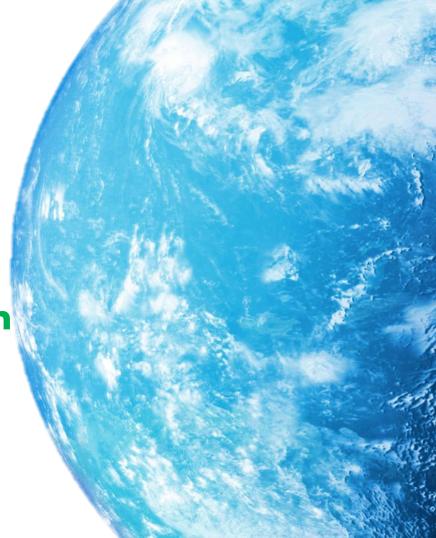


MARCH 2nd 2021, RIETI Symposium

VALEO for Green Growth Sustainably



WE ARE STAYING TRUE TO OUR COMMITMENT...



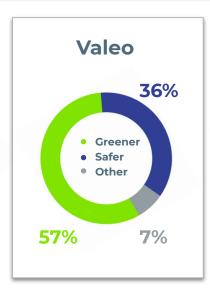


WE LED A SUCCESSFUL TRANSFORMATION OF VALEO **AS GREEN MOBILITY PROVIDER IN 10 YEARS**

VALEO, A GLOBAL KEY PLAYER LEADER IN EACH MARKET

57% of FYI 2019 annual sales are products that contribute to the reduction of CO₂ emissions







3 Examples of solutions sold to Japanese customers

In Powertrain **In Thermal Management** In Lighting

No massive electrification of vehicles

without an affordable powertrain offer

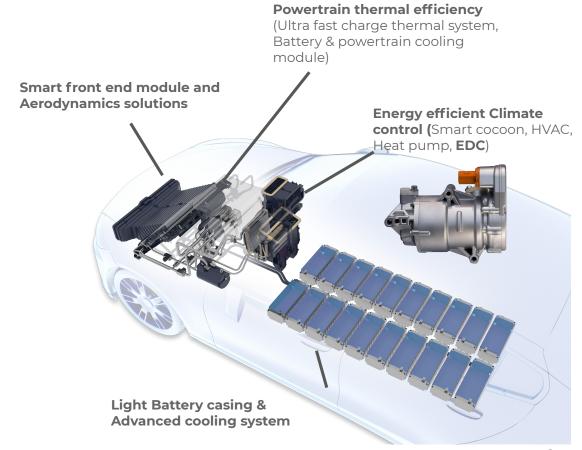




First SOP 2010; over 3.5M+ cars already equipped

No Electric Vehicle performance

without an efficient thermal management system

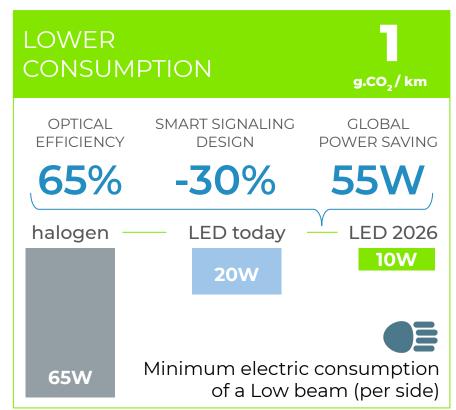


VALEO RESERVED 6

Lower electric consumption

Are key to reduce CO2 emissions





VALEO RESERVED



ACCELERATION OF OUR INNOVATIONS TO OPTIMIZE VALEO PRODUCTS USE PHASE



VALEO FlexHeater

Electrical energy consumption in winter: $\sim -50\%$

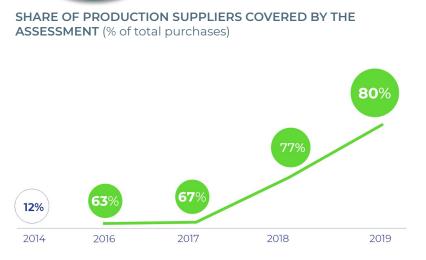


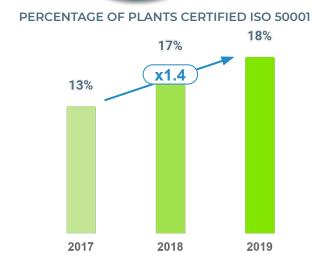
Decarbonization in products...

But also in processes

SUSTAINABILITY IS IN OUR DNA





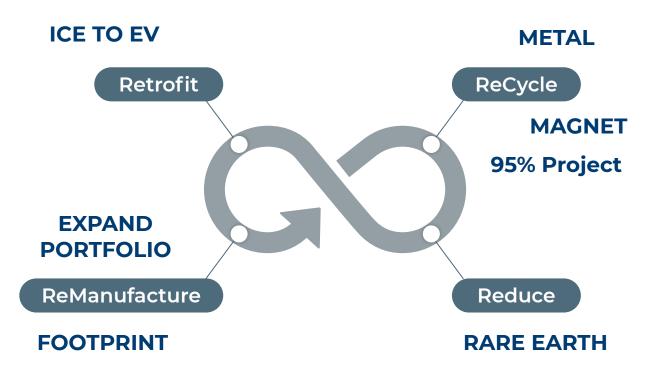




ENERGY SAVING



CIRCULAR ECONOMY AT THE CORE OF OUR STRATEGY ELECTRIFICATION RELIES ON **SUSTAINABLE INITIATIVES**



A GLOBAL CARBON ZERO FRAMEWORK IS EMERGING



Biden Announces:

\$2 Trillion Climate Plan



"China will become carbon neutral by 2060."

"We have to be united and bold, step forward and prove that change is possible, and that it is of benefit for the people and for the economy."



Making Japan carbon neutral by 2050 is huge challenge



VALEO 2019 CARBON FOOTPRINT CO₂ **SCOPE 3** 49.6Mt **DOWNSTREAM USE PHASE SCOPE 1** DIRECT EMISSION 39Mt* 0.2Mt **SCOPE 2 SCOPE 3** PURCHASED ENERGY **UPSTREAM** 0.9Mt **SUPPLY CHAIN** 9.5Mt ic CO2 data (2019 Registration Document) - Scop m value revised tor-based calculation methodology JANUARY 2021 | 13

VALEO'S 2030 COMMITMENTS

SCOPE 3 UPSTREAM

9.5 Mt eq CO₂

-15%*

8.1 Mt eq CO₂

SCOPE 1&2

1.1 Mt eq CO₂

-75%*

0.28 Mt eq co,

SCOPE 3 DOWNSTREAM

39 Mt eq CO₂

-50%**

19.5 Mt eq CO,

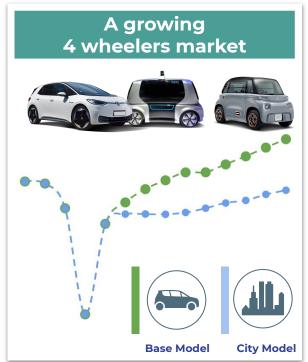
BUSINESS 1.5°C

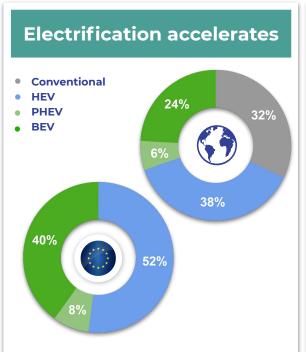




BUILDING 2030 MOBILITY SCENARII

LEVERAGING OUR UNIQUE ECOSYSTEM AS A TECHNOLOGICAL PROVIDER FOR MOBILITY SOLUTIONS





Urbanization drives micromobility boom		
	2030 City Scenario	e-fleet share
	Kickscooters	100%
	eBikes	65%+
فا	e-2 Scooters	95%+
	e-3 Wheelers	95%+

Source: McKinsey Center for Future Mobility, Emisia, IEA, IHS

WE PROACTIVELY TRANSFORM GREEN MOBILITY AT SCALE

+ ECOSYSTEM
BASED VISION OF
MOBILITY

+ A PRODUCT
PORTFOLIO
ELECTRIFYING
MOBILITY