Issues requiring consideration concerning national university corporation (unfinished text)

Upgrading research and education

- Creating internationally competitive "research," raising the level of academic learning← evolution of globalization
- Reconstitution of education with high educational results←expansion/upgrading of students (participation of members of society, foreign students)
- Effective/efficient use of national expenses paid by taxpayers ←request of fiscal austerity and taxpayers

Internal and External Competitive Environment

- Appropriate stimulation towards flexible/effective Management, that can contribute to education and research

Transparency/Universality of Debate

- Practical debate related to higher education, application of a wide range of objective/universal perspectives
- Social recognition of universities' "position and importance"

Strict Comparative Evaluation

- Implementation of strict sectoral assessment-based comparison (SABC) on research and education of departments at various universities
- Enhancement and public disclosure of evaluation data

Micro

Enhancing Management of national university corporation (governance)

- Clarification of concepts aimed at by universities (logical structure for mid-term objectives and means)
- Grasping of actual state of universities (analysis, evaluation etc. of administrative accounting through enhanced financial statements)
  →using this analysis for reform and reform-motivation
- Effective university management (clarification of relationship between education affairs and management (finance, personnel management etc.), attaching motivation to efficient use of funds), strengthening of strategic planning capabilities
- Active involvement with society, society's understanding of universities→appropriate study fee levels, private sector funding (funded research, donations etc.), use of funds from regional governments etc.

Macro

National university corporation, differentiation/clarification of functions

- Balance of university autonomy and taxpayers' interests (universities as part of society)
  →Ensuring effective university management (vertical division, closedness, resistance to reform related to "university autonomy"; universality from social, regional and company perspectives)
- Proportion of educational functions and research functions
  → differentiation/clarification of functions for each university
  - Improving of research capabilities (allocation of national funds according to evaluations in each field, competitive funding etc.)
  - Improving of educational capabilities (liberal arts and specialized vocational education, corresponding to the needs of society/companies,)→educational level of graduates etc.
  - Connection between education and research→flexible organization, smooth transitions between universities of students and professors.
- Re-organization/consolidation of universities/departments etc.
- Others/scholarship matters etc.

In the mid to long term, allocate basic expenses and competitive research funds, based on the universities' functions and the evaluation of their education/research.