Issues requiring consideration concerning national university corporation (unfinished text)

Upgrading research and education

- Creating internationally competitive “research,” raising the level of academic learning—evolution of globalization
- Reconstitution of education with high educational results—expansion/upgrading of students (participation of members of society, foreign students)
- Effective/efficient use of national expenses paid by taxpayers ← request of fiscal austerity and taxpayers

Enhancing Management of national university corporation (governance)

- Clarification of concepts aimed at by universities (logical structure for mid-term objectives and means)
- Grasping of actual state of universities (analysis, evaluation etc. of administrative accounting through enhanced financial statements)
  → using this analysis for reform and reform-motivation
- Effective university management (clarification of relationship between education affairs and management (finance, personnel management etc.), attaching motivation to efficient use of funds), strengthening of strategic planning capabilities
- Active involvement with society, society’s understanding of universities—appropriate study fee levels, private sector funding (funded research, donations etc.), use of funds from regional governments etc.

Internal and External Competitive Environment

- Appropriate stimulation towards flexible/effective Management, that can contribute to education and research

Transparency/Universality of Debate

- Practical debate related to higher education, application of a wide range of objective/universal perspectives
- Social recognition of universities’ “position and importance”

Strict Comparative Evaluation

- Implementation of strict sectoral assessment-based comparison (SABC) on research and education of departments at various universities
- Enhancement and public disclosure of evaluation data

In the mid to long term, allocate basic expenses and competitive research funds, based on the universities’ functions and the evaluation of their education/research.

National university corporation, differentiation/clarification of functions

- Balance of university autonomy and taxpayers’ interests (universities as part of society)
  → Ensuring effective university management (vertical division, closedness, resistance to reform related to “university autonomy”; universality from social, regional and company perspectives)
- Proportion of educational functions and research functions
  → differentiation/clarification of functions for each university
  — Improving of research capabilities (allocation of national funds according to evaluations in each field, competitive funding etc.)
  — Improving of educational capabilities (liberal arts and specialized vocational education, corresponding to the needs of society/companies,)—educational level of graduates etc.
  — Connection between education and research—flexible organization, smooth transitions between universities of students and professors.
- Re-organization/consolidation of universities/departments etc.
- Others/scholarship matters etc.