

Lessons Learned from the Power Outage in North America and Europe

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Outline

- California
- 2003 Blackouts
- Market Reform and Transmission Reliability
- Some Lessons



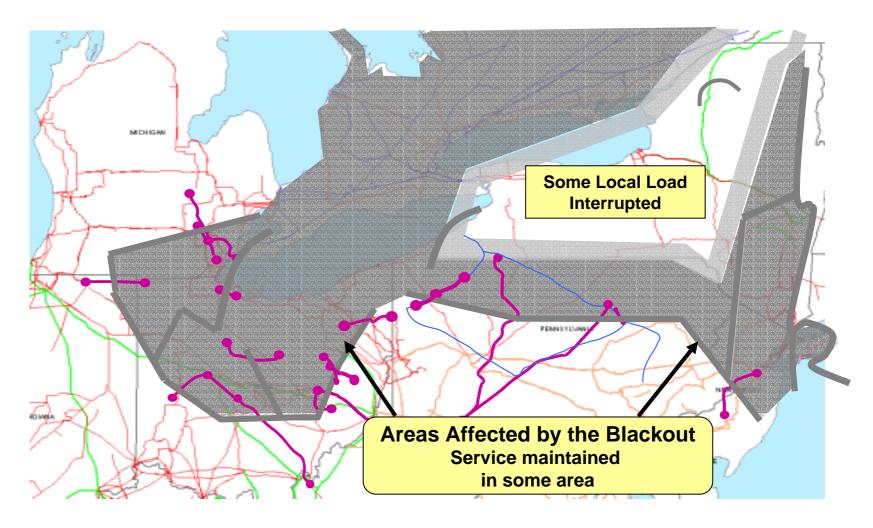
California – It's A Different Story

- California should not be included with the 2003 blackout cases
- Key Issues in the Californian Case:
 - Slow and difficult investment approvals
 - Market design flaws
 - Structure that facilitated market power
 - Unexpected growth in demand
 - ♦ NO_x and So_x permit restrictions
 - Inappropriate (and slow) regulatory responses
 - High gas prices
 - Water shortages limited hydro access
- Californian experience illustrates the need for good market structure, design and regulation



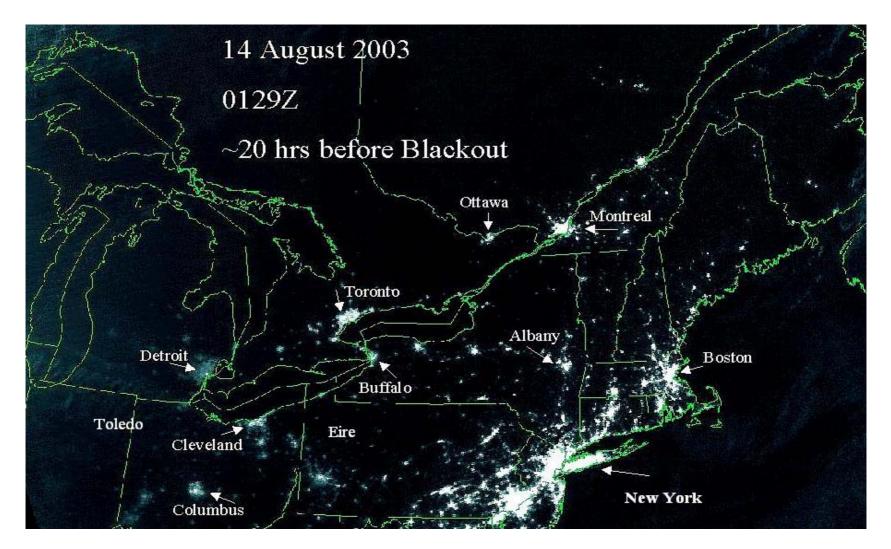
- Event Summary (14 August 2003):
 - ◆Phase 1: 600 MW generator fails (13h31) and 345 Kv line fails (14h02) in Ohio. Communication and monitoring equipment failures prevent appropriate responses
 - ◆Phase 2: Tree flashover leads to parallel line failures around Cleveland. Voltage falls (15h05-15h57)
 - ◆Phase 3: 138 Kv net around Cleveland collapses and North Ohio is isolated as more lines trip (15h39-16h08)
 - ◆Phase 4: Isolation of North Ohio brings huge power swings, leading to cascading failures (16h08-16h13)





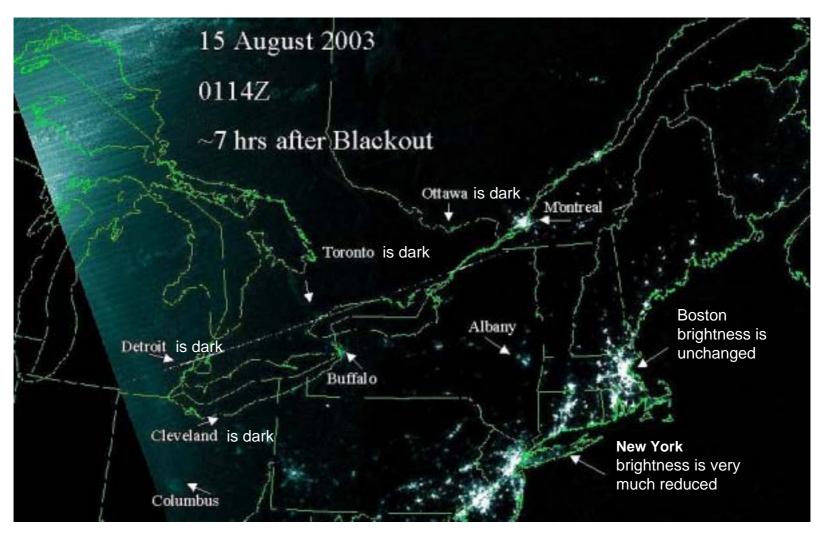
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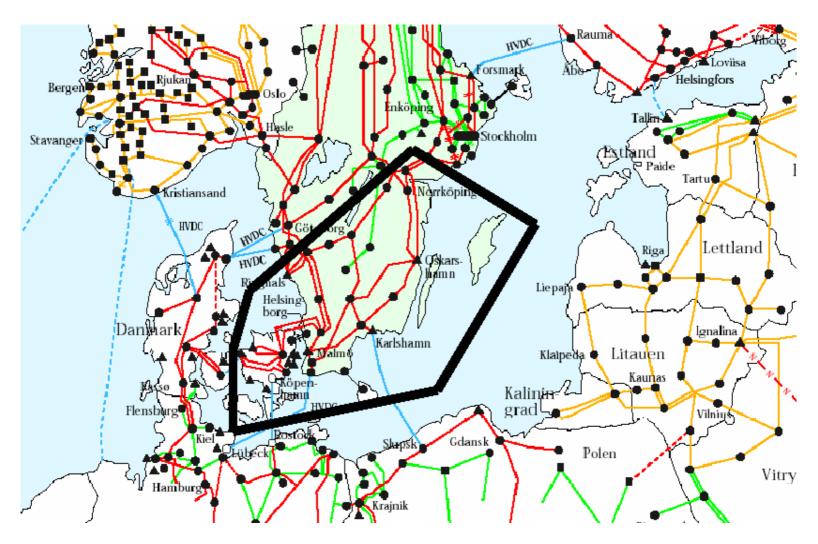


- US-Canada Power Outage Task Force key findings included:
 - ◆Enforceable, appropriate reliability standards are needed (including tree management)
 - Training and expertise of system operators needs to be improved
 - Diagnostic and real-time operational equipment needs to be maintained and improved
 - Strengthen communication protocols



- Event Summary (23 September 2003):
 - 12h30: 1200 MW nuclear unit lost
 - 12h35: double busbar fault, disrupts –
 900 MW lost
 - 12h37: Voltage collapse south of Stockholm

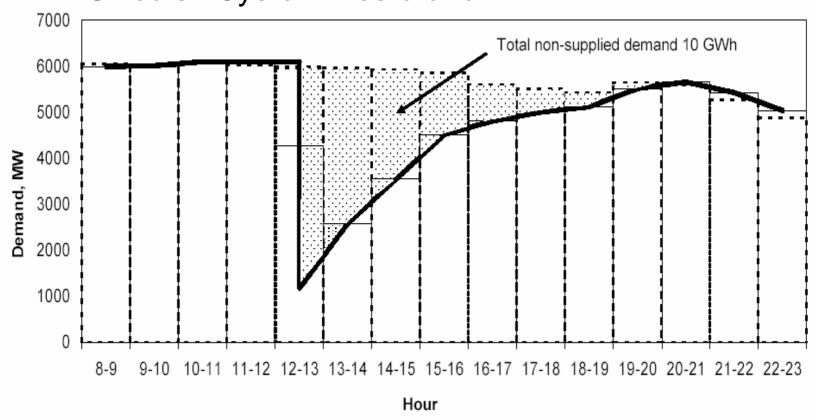




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Swedish System Restoration



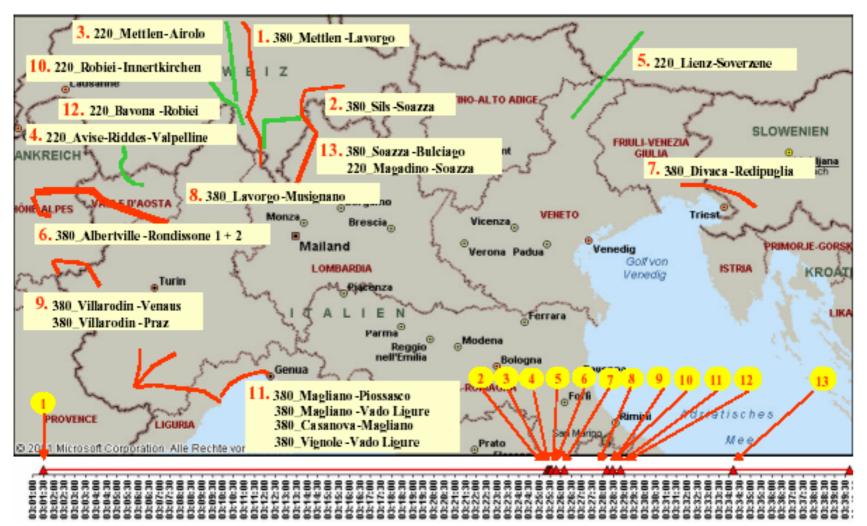


- Joint Swedish-Danish TSO findings:
 - Review reliability standards and network structure
 - Review maintenance procedures
 - Ensure reliable system management tools and well trained staff
 - Provide timely information on emergency events



- Event Summary (28 September 2003):
 - ◆ Tree flashover 380Kv link to Switzerland (03h01)
 - ◆ Attempt to reduce overloads on other lines (03h11-03h21)
 - ◆ Tree flashover second 380Kv line to Switzerland (03h25) and cascading line trips – Italy isolated
 - Voltage drop and frequency decline leading to blackout (03h28)



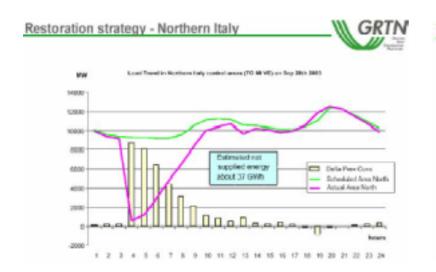


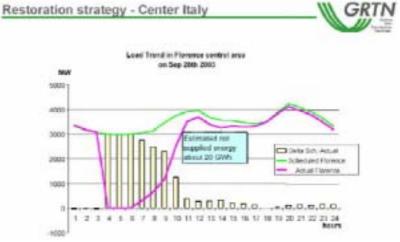


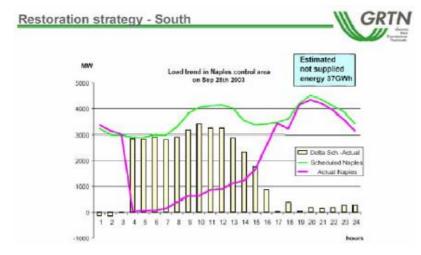


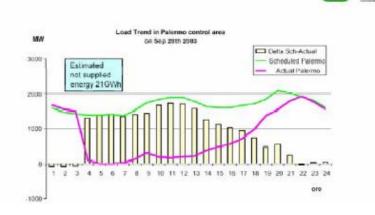
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Restoration strategy - Southern Italy

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- Swiss Federal Office of Energy findings:
 - Unresolved conflicts of interest between trading and system operation
 - Inappropriate standards and legal instruments
 - Italy needs more reserve capacity given its dependence on trade



- Joint Report of the French and Italian Regulators Findings:
 - Swiss TSO procedures and practices did not comply with UCTE standards
 - Swiss operational errors led to tripping of key interconnectors
 - UCTE standards must be binding
 - ◆ TSO coordination needs to improve
 - Swiss must introduce reforms consistent with the EU Electricity Directives



- UCTE Report Findings:
 - Line failures in Switzerland initiated the problem
 - Countermeasures were not activated in time, reflecting technical and operational failures
 - System restart could have been achieved more quickly



Electricity Reform and Grid Reliability: New IEA Study

- Electricity reform is not to blame for the blackouts
- Electricity reform has led to:
 - trade and regional markets
 - longer distance use of transmission
 - Greater, less predictable & more volatile usage
- Creating new real-time challenges for system operators



Some Lessons from the Blackouts: A Story of "3 Ts" ...

- Tools To monitor and assess a wide area and evaluate actions
- Training Simulators, structured programs and drills to assure actions are taken
- Trees Vegetation management



Some Lessons from the Blackouts: ... and "3 Cs"

Communication

Coordination

Cooperation



ご清聴ありがとうございました。