The University of California at Berkeley.

A Brief Overview July 2007 For Presentation in Tokyo by Professor Stephen Cohen

Universities Ranked by Number of Graduate Departments in Top 10

Berkeley (35)
 Stanford (31)
 Harvard (26)
 Princeton (22)
 MIT (20)
 Cornell (19)
 Yale (19)

8. Chicago (18)
9. Pennsylvania (15)
10. UCSD (14)
10. Columbia (14)
10. Michigan (14)
10. Wisconsin (14)
14. UCLA (13)

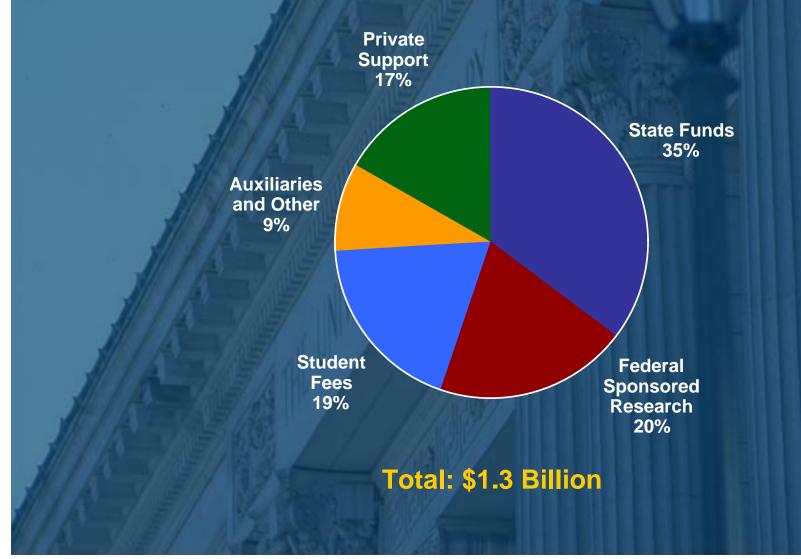
Measures of Faculty Excellence Awards and Honors Comparisons Top Ten

National Aca of Sciences Harvard - 152 Berkeley - 124 Stanford - 119 MIT - 101 Yale - 67 Caltech - 64 UCSD - 62 Princeton - 62 Cornell - 43 Wisconsin - 42		National Acade of Engineering MIT - 110 Stanford - 82 Berkeley - 73 Texas - 42 Caltech - 30 Illinois - 27	Nati of So Harva Stanfo	onal Medal cience ard - 33 ord - 29 eley - 24
	Nobel Laureates Harvard - 25 MIT - 18 Stanford - 16 Caltech - 15 Chicago - 14 Berkeley - 12 Princeton - 11 Cornell - 7 Yale - 5 UCLA - 4	Georgia Tech - 26 Cornell - 22 USC - 22 UCSB - 21	Calted MIT - Prince Illinois Colun Wisco UCL	Berkeley - 24 Caltech - 22 MIT - 20 Princeton - 15 Illinois - 11 Columbia - 10 Wisconsin - 9 UCLA - 8 Yale - 8
	Illinois - 4		3	

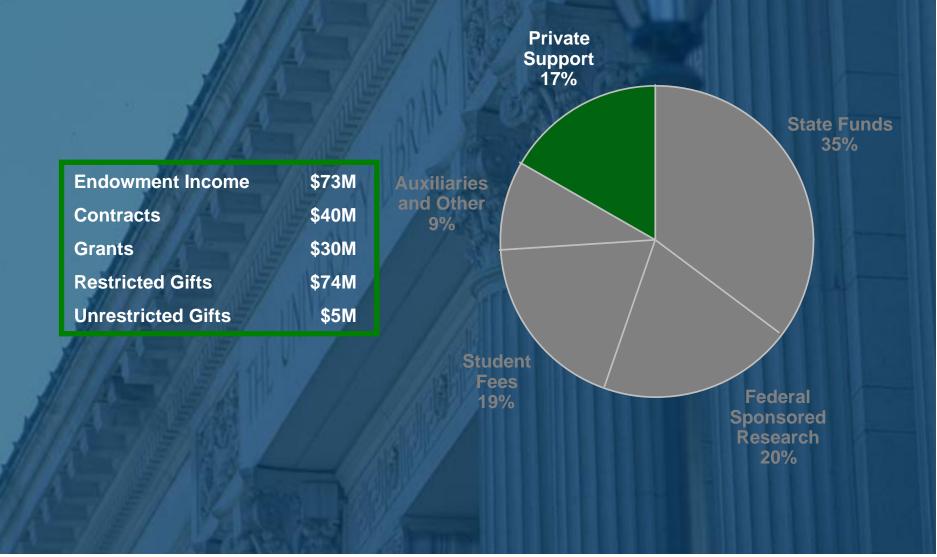
Campus Finance 101 Syllabus

Q.How is Berkeley funded? Q. How does Berkeley use its funding? Q.How does Berkeley's funding compare with other public/private peer institutions? Q.What are Berkeley's most critical financial challenges? Q.What funding sources can we leverage in the future?

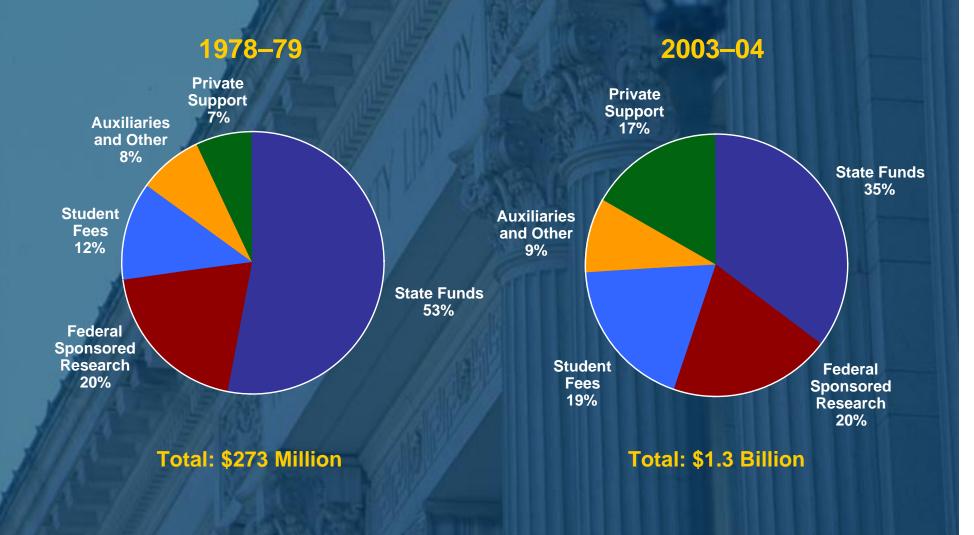
UC Berkeley Revenues 2003–04

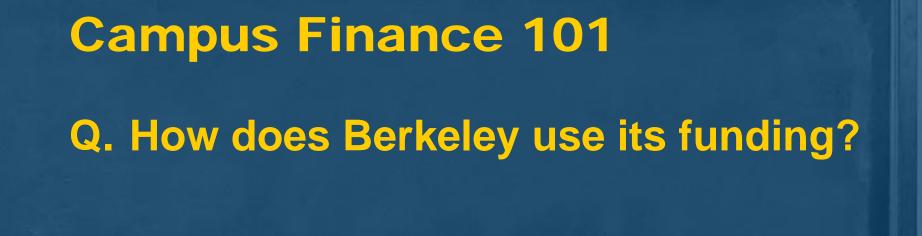


UC Berkeley Revenues 2003–04



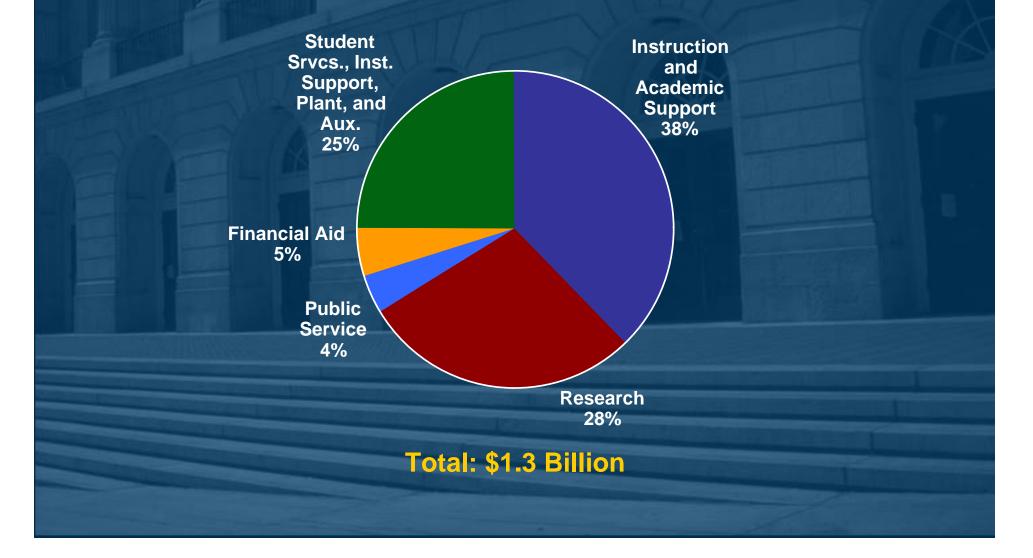
UC Berkeley Revenues 1978–79 vs. 2003–04



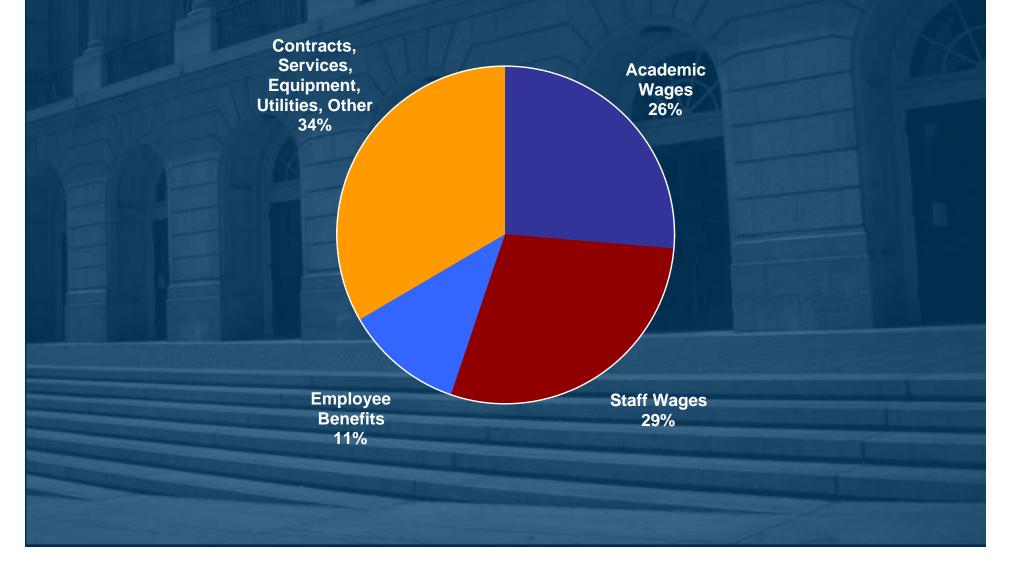




UC Berkeley Expenditures 2003–04



2003–04 Faculty/Staff Salaries and Benefits = 66% of Campus Expenditures

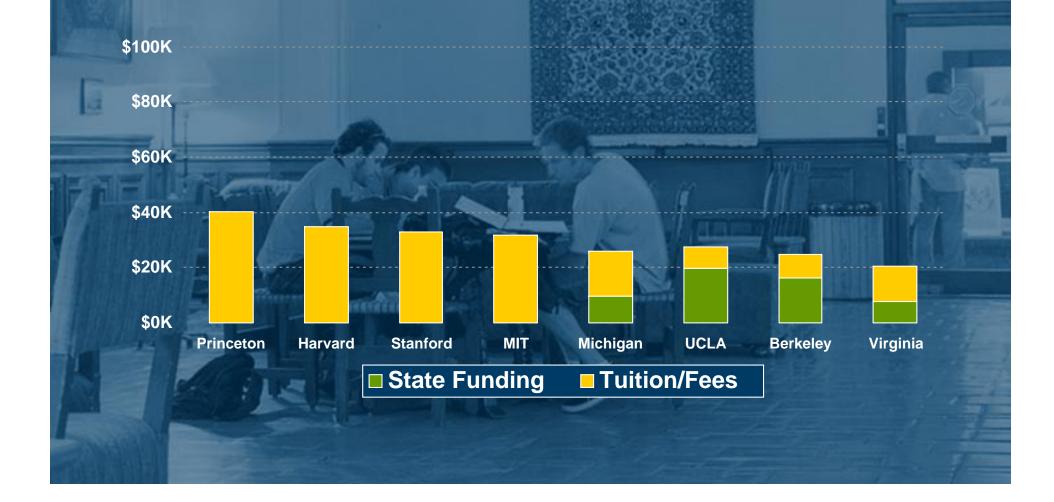


Campus Finance 101

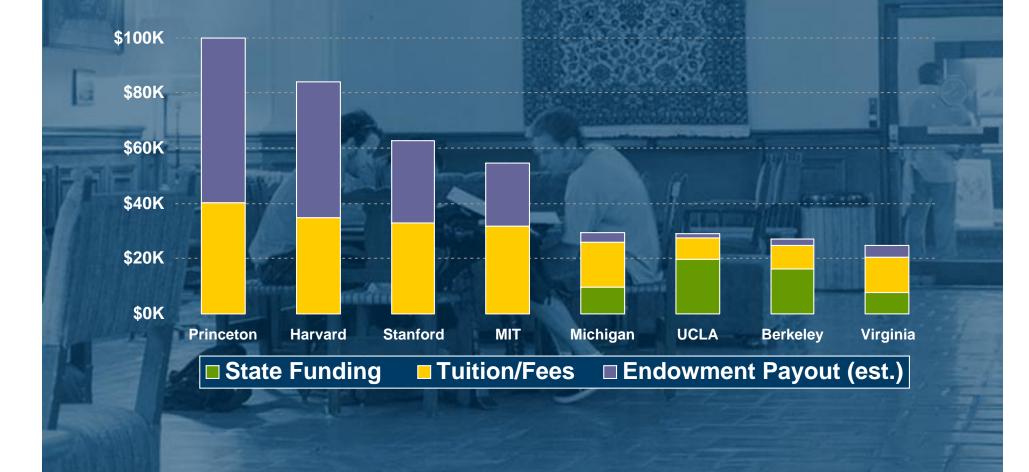
Q. How does Berkeley's funding compare with other public/private peer institutions?



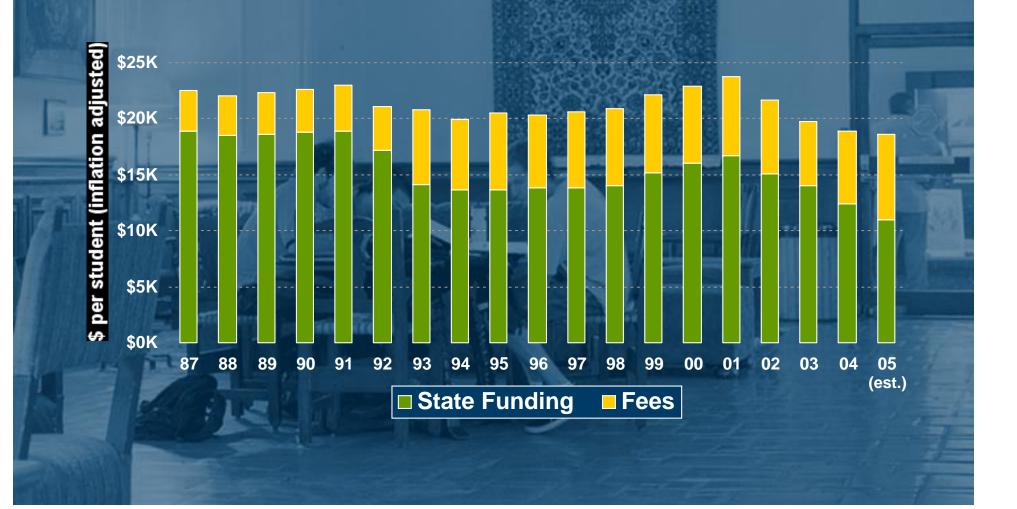
State Funding and Tuition/Fees per Student 2002–03



State Funding, Tuition/Fees and Endowment Payout per Student 2002–03



Berkeley: State Funding and Fees per Student



Campus Finance 101

Q. What are Berkeley's most critical financial challenges?



Q. What are Berkeley's most critical financial challenges?

Faculty/staff recruitment and retention
 Maintaining student access
 Facilities upgrades and maintenance

Challenge #1 Faculty/staff recruitment and retention

Gap in Faculty Salaries: Berkeley to Private Peers, Full Professors

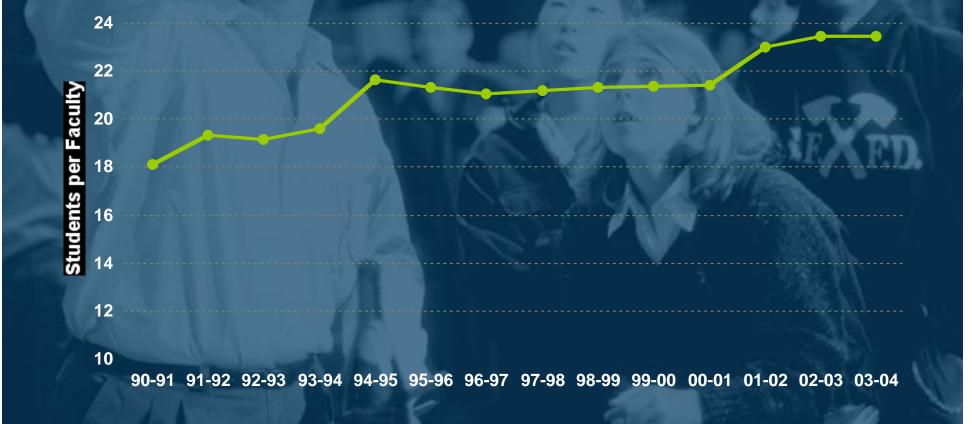
Harvard +28.0%
Princeton +18.4%
Stanford +15.9%
MIT +9.8%

AAUP Salary Survey 2003–04

Berkeley Faculty Retention Cases: Results of offers made to tenured Berkeley faculty by PEER PRIVATES, 2000–Present

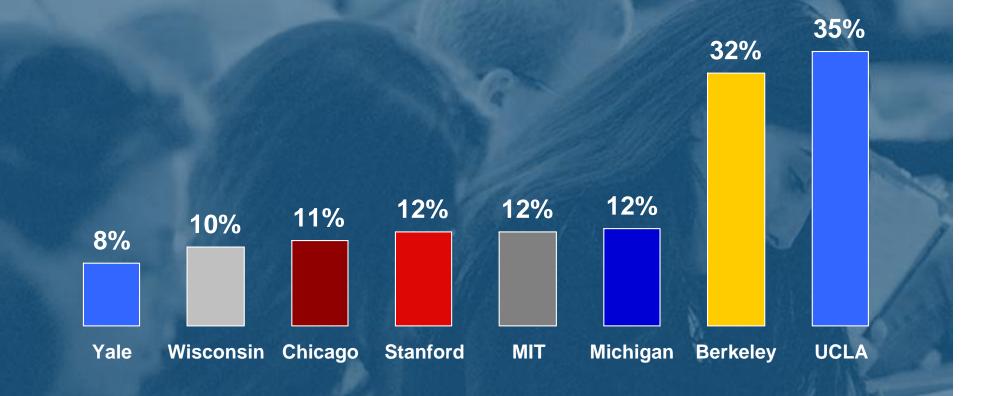
Institution **# Recruited #Lost** Harvard 19 6 Yale 12 3 11 Stanford Princeton 8 \mathbf{O} Chicago 8 Caltech 7 2 MIT 4

Ratio of Total Student FTE to Permanent Faculty FTE (Filled Faculty Positions)

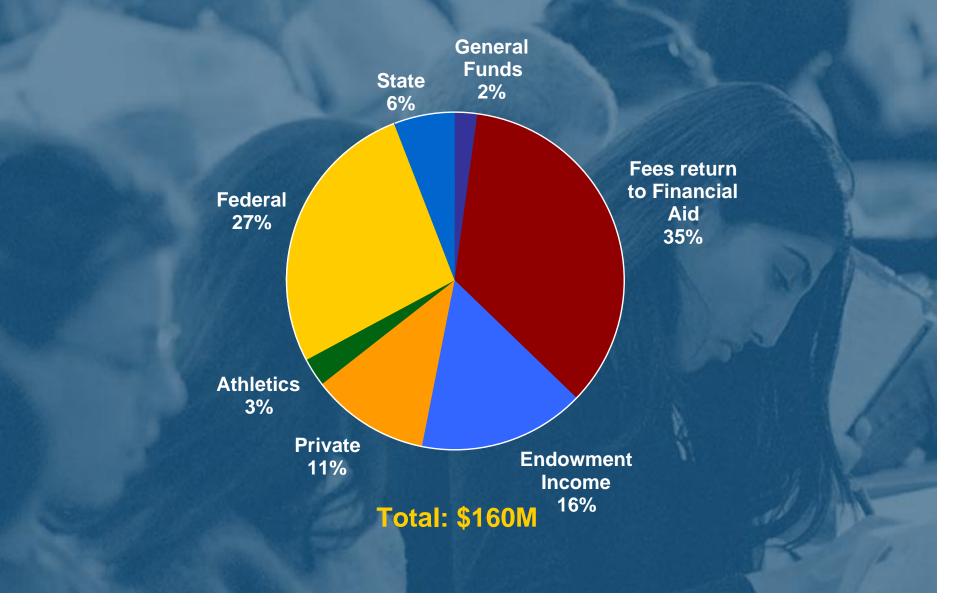


Challenge #2 **Maintaining student access Freshman Stats** 85% from public high schools 27% first-generation college students 72% on financial aid (all undergrads) 31% from families with incomes less than \$40,000

Percentage of Undergraduates Receiving Pell Grants, 2001–02



Sources of Financial Aid Funds



Challenge #3 Facilities upgrades and maintenance $(s(2)) = f(1 - 2^2) = f(-2)$



