# ISEAS-RIETI Webinar SDGs and Business Contribution in Southeast Asia

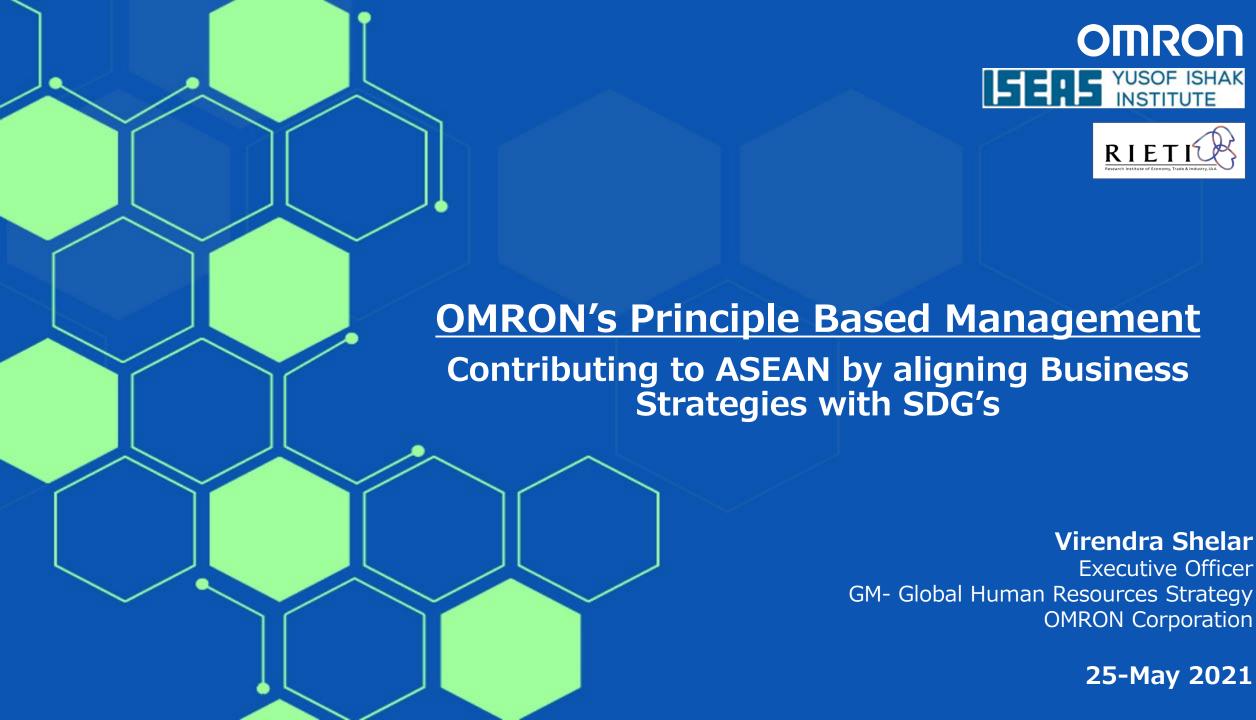
Tuesday, 25 May 2021

# **Mr Virendra Shelar**

Executive Officer, GM- Global HR Strategy OMRON Corporation







Agenda

# **Quick Introduction**

# **Principle Based Management**

**Contributing to ASEAN** 

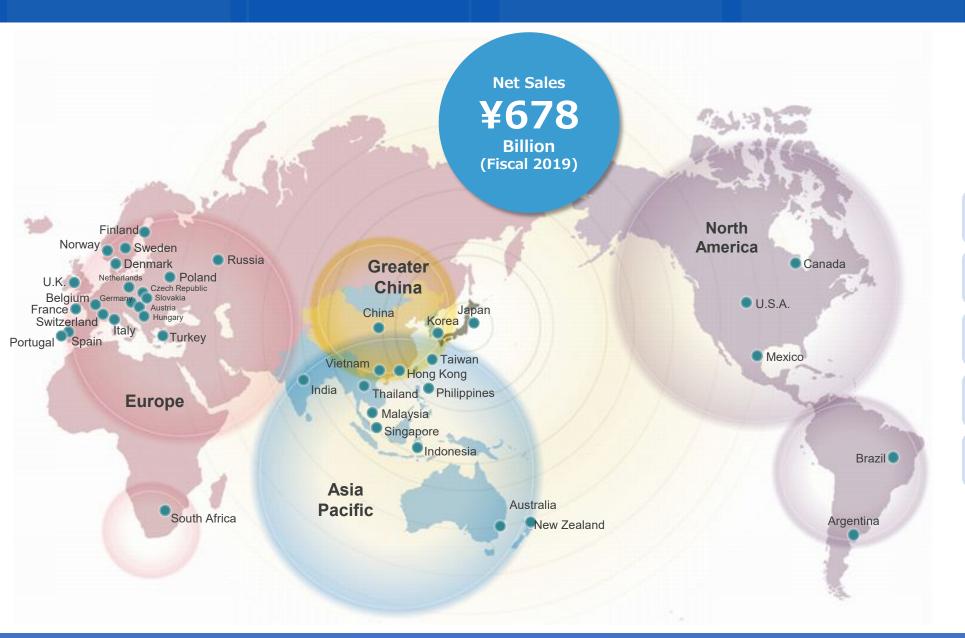
Agenda

## **Quick Introduction**

**Principle Based Management** 

**Contributing to ASEAN** 

### **OMRON's Global Presence**



# OMRON

88 Years of Innovation

28,000 Employees

**120** Countries

**200,000+** *Products* 

**9000**+ *Patents* 

### **Our Presence in ASEAN**





7 COUNTRIES

**3** FACTORIES

3 BUSINESSES

**5** AUTOMATION CENTRES

4500+ EMPLOYEES

Agenda

# **Quick Introduction**

# **Principle Based Management**

**Contributing to ASEAN** 

### **OMRON Principles**

In 1959, OMRON Founder Kazuma Tateisi created the motto behind our growth: Solving social issues through our business

### **Our Mission:** To improve lives and contribute to a better society



OMRON's Founder: Kazuma Tateishi (Born in 1900-9-20)



**Established in 1959** 

- Companies have an obligation to serve society
- The determination to be a pioneer in driving social change

The spirit embodied in the founder's motto

### **OMRON Principles**

#### **Our Mission**

To improve lives and contribute to a better society

#### **Our Values**

- Innovation Driven by Social Needs
   Be a pioneer in creating inspired solutions for the future.
- Challenging Ourselves
   Pursue new challenges with passion and courage.
- Respect for All
   Act with integrity and encourage everyone's potential.

### Principles Based Management

- The Principles are embodied in how we conduct our business
- We have created a culture that is rooted in "Our Values"
- Our global employees are capable of taking initiative independently

### Changing World needs change in Business Strategy.

Due to the globally growing social changes and technological innovation, the world is facing disruption

#### Social issues will become severe

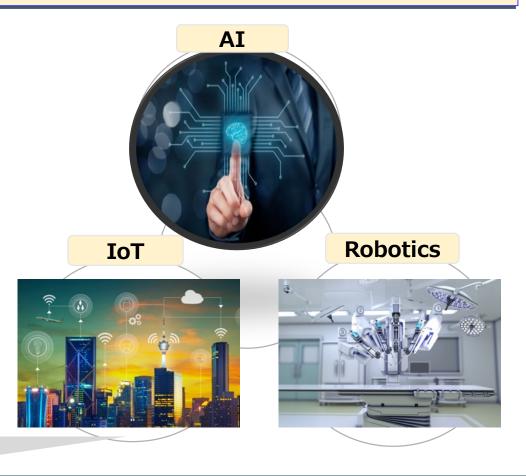








Technological innovation will be the key to solving social issues



Continuation of current strategies cannot address this issues & renewed corporate strategy is required

### OMRON's Business Strategies & Sustainability Framework

Mid-Term-Plan targets & business strategies aligned to sustainability

#### **OMRON Principles** VG2.0 (Mid-Term-Strategy) **Business Strategies Sustainability Issues** A value-generator for people and the Earth that is qualitatively and quantitatively superior Social 1. Reinforce businesses by FA Healthcare **Solutions** designating focus domains 2. Business model evolution 3. Enhance core technologies X **Collaboration with partners Collaboration with partners** 8 Human capital management, Human **Risk Capital Mgmt.** Manufacturing Management manufacturing, risk management...



Agenda

# **Quick Introduction**

**Principle Based Management** 

**Contributing to ASEAN** 

### Fighting COVID-19 in ASEAN





**"UVC Disinfection Mobile Robot" Developed in Singapore used in ASEAN** 

"Ventilators Development Project" Developed in Indonesia

### Contributing towards Health & Wellbeing



MAZIN RATE VILTURE TO THE MAZIN REPORT OF THE MAZIN REPORT OF THE MAZIN RATE OF THE PUTURE.

PREED THE FUTURE OF THE FUTURE OF THE MAZIN RATE OF THE MAZIN RATE OF THE FUTURE OF THE FUTURE

**Indonesian Society of Hypertension** 





**Indonesian Heart Association** 



Philippine Society of Hypertension

"Bionic Leg" Developed by Young Indonesian Engineers to help amputees live a more fulfilling life

Establishing partnership with the government to contribute towards people's health

### **Our current Businesses in ASEAN**

#### **Factory Automation**

Unique OMRON Value



Innovations to manufacturing by automation

What We Mean by Better Society



Bring innovation to mfg. to enrich lives of people all over the world

#### **Healthcare Business**



Optimal health for all through personal daily vital sign and lifestyle information



To help realize healthy and comfortable lives for people around the world

# Electronic & Mechanical Components



Providing components for industrial, C&C (consumer and commercial), automotive sectors.



Realization of a prosperous society in which people continue to live in safety, security & comfort

### Factors strengthening ASEAN's Business Potential

**Strong macroeconomic fundamentals:** On way to become the 4th largest economy in the world by 2030



**Large FDI inflows & wide-ranging productive capabilities :** in agriculture, manufacturing, and services



**Flourishing digital economy:** to be the largest digital economy after United States and China by 2025 with faster adoption of technology like Industry 4.0 in manufacturing sector



Strong consumer economy: with significant rise in middle class



Young & big market: Third largest population in the world; young & skilled labour force



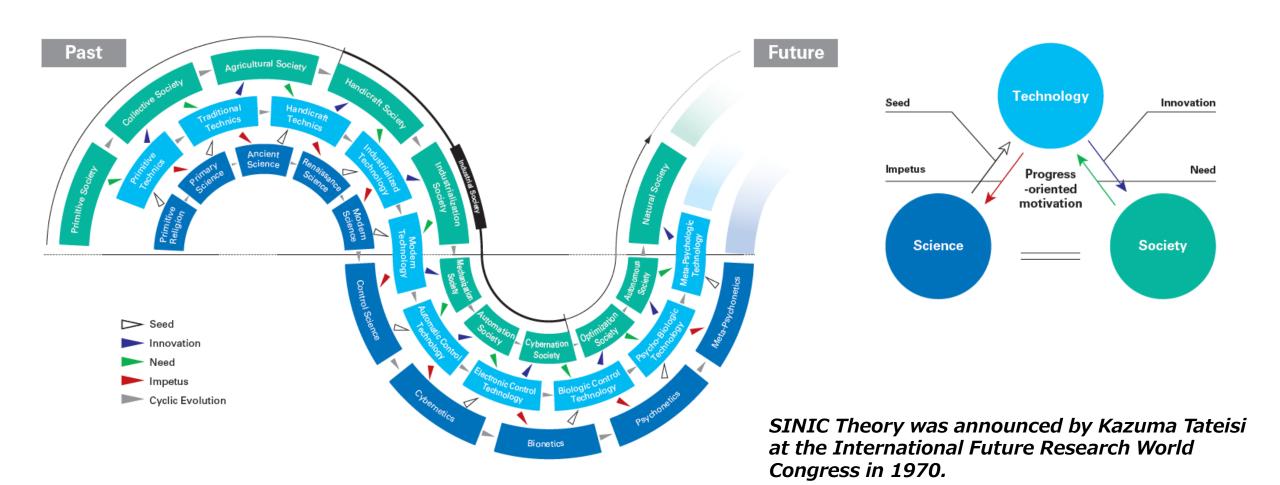
**Rapid growth in infrastructure**: Progressive transport and utility needs emerging because of urbanization



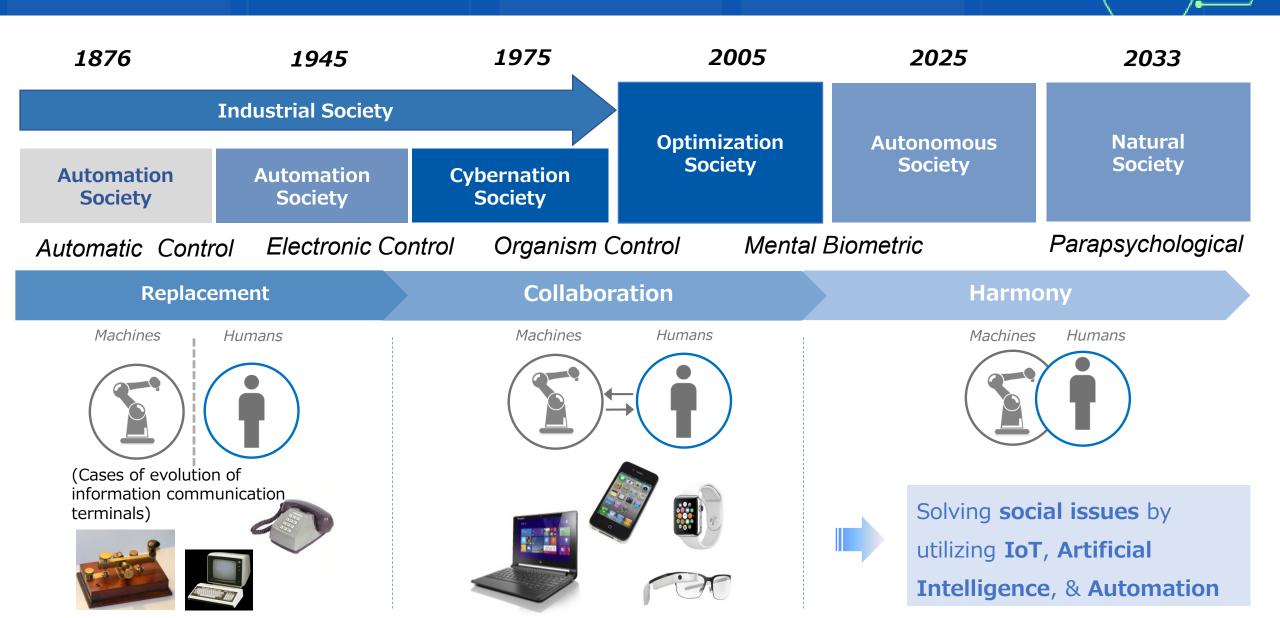
**Strategic location:** For expanding to Asia with huge market potential

### SINIC Theory: The Future of Society by 2033

SINIC Theory predicts Autonomous Society after Industrial Society via Optimized Society



# The Future Described by SINIC Theory



### **The Current Society**

**Crowed** 

Workplaces

Mass **Production** 

**Urbanization** 





Mass **Disposal** 

### From "Current Society" To "Autonomous Society"

### **Future Social Changes will be aiming for Autonomous Society**

Centralized

Real

**Controlled** 

Linear



**Distributed** 

**Digital** 

**Autonomous** 

Circular

### The Future: Emerging Social Issues

COVID-19 is accelerating the pace of social change. Social issues, business opportunities expected in the future materializing now

**Changes in Manufacturing** 

**New Automation Needs** 



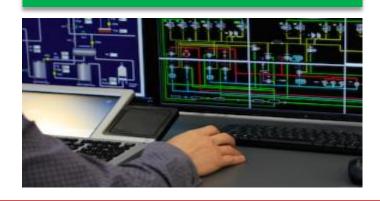
**Changes in Medicine** 

Need for remote medical treatment



**Changes in Society and Services** 

Needs for remote and labor-saving solutions for station services



### Vision for OMRON Group HR Management



Omron Group Policy:
Achieve self-driven growth by creating innovation originated by technological evolution

#### **OMRON**

- Right talents with Right Capability in Right Place at Right Time.
- Provide growth opportunities based on capability, potential & motivation
- Provide right compensation based on size of the job/role and performance



Build culture which helps to **EMPOWER & ENGAGE**OMRON & our Employees to embody our principles and deliver higher results

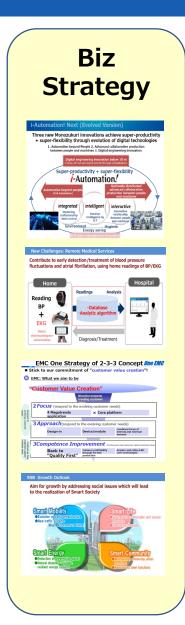
#### **EMPLOYEES**

- Take responsibility for their own career growth & raise hands to take bigger roles
- Proactively develop their skills, knowledge, experience to develop capability
- Maximize their potential by enhancing performance and delivering results

#### **Omron Group HR Management Policy:**

Create a sincere & strong company where people can grow, enjoy work, and continuously improve performance

### **Direction of OMRON Group HRM Strategy**



#### **Global HR Initiative Implementation (PDCA)**

#### **Attract Talents**

- Workforce Planning
- Employer Branding
- Talent Sourcing
- Diversity

#### **RIGHT TIME**

Talent needs driven by business strategy to deliver defined goals

#### **Retain & Reward**

- Total Reward
- Recognition
- Engagement
- Performance Mgt.

#### **RIGHT TALENTS**

Current and future talent needs of OMRON for a sustainable growth

# **EMPOWER** & **ENGAGE**

- Culture
- Policies
- Diversity
- Organizations
- Global HRMS

#### **RIGHT POSITION**

- · Global Core Positions,
- BC Key Positions,
- Regional Key Positions
- WP Key Positions

#### **Develop & Assess**

- Strong Global Leaders
- Managers,
- Technical (R&D)
- Functional (HR/Fin)

#### RIGHT CAPABILITY

Right knowledge, skills and experience needed to deliver higher results

#### **Deploy**

- GCP Strategy
- Succession Plan
- Org. Restructure

#### Biz Results

#### Qualitative

- Improve competitive
- High talent engagement
- Rapidly respond to change in market situation

#### **Quantitative**

- Achieving Sales and OP targets
- Achieve Y-o-Y growth target & increase market share
- Accelerate mid and long-term strategy

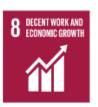
Performance Monitoring, Analysis and Reports (PDCA)

### **Our HR Initiatives in ASEAN**

#### **SOCIAL VALUE**

OMRON is creating leaders who can drive innovation, and both acquire and train diversely talented employees to solve social issues through our businesses





#### **OUR INITIATIVES**

- Empower & engage: provision of a workplace environment that can attract and empower the diverse talent necessary for business growth (Sustainability Employment Index: 76%)
- Securing and training: of next-generation leaders (candidates for important positions)
- Fostering of self-motivated employees: who can achieve self-transformation and development

#### **PROGRESS**









#### **RIGHT TALENTS**

 Identification of Current & Future
 Talent: for a sustainable growth incl. Women and Specially-abled (2% at ID Factory)

#### RIGHT CAPABILITY

- Workstyle Improve: New HRMS systems
- Talent development:
   360FB, Talent Reviews,
   OJT and OFF-JT Training

#### **RIGHT POSITION**

 Localization of ASEAN core positions: Ratio of non-Japanese in Key ASEAN Position: (<80% Localization)</li>

#### **RIGHT TIME**

 Strongly driven by business strategies: Hiring local talents based on business needs.

### Recognitions



Friends of ASEAN award by ASEAN Business Advisory Council, Nov, 18

- For being amongst the most outstanding and successful ASEAN companies contributing to ASEAN's economic growth and prosperity.
- The award recognizes non-ASEAN owned enterprises demonstrating a continuous and increased commitment in growing their presence within ASEAN.

### Recognitions



Primaniyarta Award for High Performance Exports: by Government of the Republic of Indonesia for PT OMRON Manufacturing of Indonesia, 2020

The company for green environment and sustainability development: by Vietnam Govt. for OMRON Healthcare Vietnam, 2018



**Best Community Programme Award (Gold):** 10th Global CSR Summit **for OMRON Healthcare Indonesia, 2018** 

Global CSR Award For Women Empowerment: 8th Annual Global CSR Summit for PT

**OMRON Manufacturing of Indonesia, 2016** 

Environment Leading Company Award: by Vietnam Resources and Environment Bureau for OMRON Healthcare Manufacturing Vietnam Co Ltd, 2014



### Recognitions



Notable Achievement in Environment Performance: by Prime Minister's Office Hibiscus Award for OMRON Malaysia Sdn Bhd, 2012

Award for Environment Protection: by Binh Duong Province & Vietnam Singapore Industrial Park for OMRON Healthcare Manufacturing Vietnam Co Ltd, 2011 & 2012 respectively







Best Practice Award for employing people with disabilities: by International Labour Organization (ILO) for PT OMRON Manufacturing of Indonesia, 2011

Award for Contribution to Economy and Social Development of Binh Duong: by Binh Duong Province for OMRON Healthcare Manufacturing Vietnam Co Ltd, 2010





**Our Mission** 

To improve lives and contribute to a better society

