

Multinational Firms and Export (Life-Cycle) Dynamics

Anna Gumpert¹ Andreas Moxnes²
Natalia Ramondo³ Felix Tintelnot⁴

¹U. of Munich and CESifo
³UC-San Diego and NBER

²U. of Oslo and NBER
⁴U. of Chicago and NBER

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Motivation

Multinational firms (MNEs) are important group of firms

- ▶ Larger than exporters or domestic firms.
- ▶ Disproportionate share of aggregate employment.
- ▶ Drivers of R&D and innovation

e.g. France: MNE affiliates account for

2.0% of manufacturing enterprises

31.8% of manufacturing sales

26.2% of manufacturing employment

27.4% of R&D spending in manufacturing sector

(Antràs & Yeaple, 2014, Table 2.1; figures for 2007.)

How are Multinational Enterprises (MNEs) born?

- ▶ Role of the transition from exporting to MNE
- ▶ Role of sunk costs of MNE entry (vs export entry)
- ▶ Role of learning

This paper

- ▶ **Novel facts on life-cycle dynamics: MNEs vs exporters**
 - ▶ detailed firm-level data from **Norway, France**, and Germany
 - ▶ key: we observe previous export experience of MNEs, by market

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▶ **Theory & calibration (preliminary)**

- ▶ simple dynamic extension of Helpman, Melitz, & Yeaple (04)
- ▶ MNE sunk costs suffice to match data
- ▶ Is there room for learning? Over what?

Literature

▶ Growing literature on FDI dynamics

Rob & Vettas (03); Kotseva & Vettas (05); Ramondo, Rappoport & Ruhl (13); Egger, Fahn, Merlo & Wamser (14); **Conconi, Sapir, Zanardi (15)**; Cravino & Levchenko (15); Fillat & Garetto (15); Fillat, Garetto & Oldenski (15); Bilir, Morales (16); Garetto, Oldenski, Ramondo (16)

▶ Large literature on export dynamics

Fact finding: e.g. Albornoz, Pardo, Corcos & Ornelas (12), Schmeiser (12);

Exporters & sunk costs: Roberts & Tybout (97), Costantini & Melitz (07), Das, Roberts & Tybout (07), Alessandria & Choi (07, 14), Aw, Roberts & Xu (11), Burstein & Melitz (12), Impullitti, Irarrazabal & Oromolla (13), Liu (14), **Ruhl & Willis (13)**;

Learning models: Akhmetova (2010), Akhmetova & Mitaritonna (2010), Eaton, Eslava, Jinkins, Krizan & Tybout (2014), Arkolakis, Papageorgiou & Timoshenko (2015), Morales, Sheu & Zahler (2015), Timoshenko (2015, 2015)

▶ Large literature on firm dynamics

e.g. Luttmer (2008), Foster, Haltiwanger & Syverson (2008), Haltiwanger, Jarmin & Miranda (2013), Arkolakis (forthcoming), many many others

Data

1. Norway, 1996-2006. Main data source.

- ▶ data on exports & foreign affiliates; also domestic firms
- ▶ exports destination; location of foreign affiliates
- ▶ domestic, export and foreign affiliate sales

2. France, 1999-2011.

- ▶ data on exports & foreign affiliates; also domestic firms
- ▶ exports destination; location of foreign affiliates
- ▶ domestic and (monthly) export sales; foreign affiliates: no sales, some employment

3. Germany, 1999-2011.

- ▶ only data on MNEs and their foreign affiliates; no exports, no domestic firms
- ▶ location of foreign affiliates
- ▶ sales and employment of foreign affiliates

Internationalization Strategies

Three groups of firms (Manufacturing)

1. Exporters
2. Multinational enterprises (MNEs)
3. Experienced MNEs
 - MNEs that exported to a market "before" opening an affiliate there

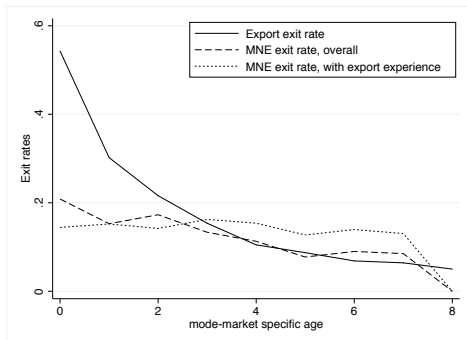
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Experienced MNEs (% of all MNEs)	Norway	France	France*
Exporting in $t - 1$	30	41	39
Exporting at least once in $[t - 5, t - 1]$	37	41	39
Exporting at some point before MNE entry	39	42	40

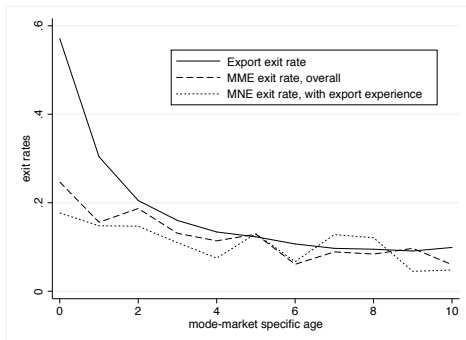
Note: (*) Restricting sample as in Conconi et al. (15). For Belgium: 95%.

I. Exit rates for new MNEs are lower than for new exporters

Firm-destination level. Exit = exit from mode. Age = years in mode. Mode = X,M



(a) Norway



(b) France

- robustness: Firm level, Germany MNEs, Age in market, FDI mode, exit from market, definition of experienced MNE

I. Exit rate regressions

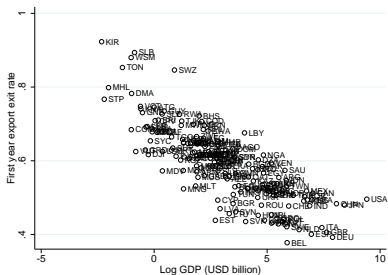
$$Exit_{inmt} = \beta_0 mne_{int} + \beta_1 age_{inmt} + \beta_2 mne_{int} \times age_{inmt} \\ + \beta_3 exp_{inmt} + \beta_4 mne_{int} \times exp_{inmt} + \alpha_n + \alpha_s + \alpha_t + \epsilon_{inmt}$$

with i : firm, n : destination, m : mode, t : time, s : sector; α : fixed effect

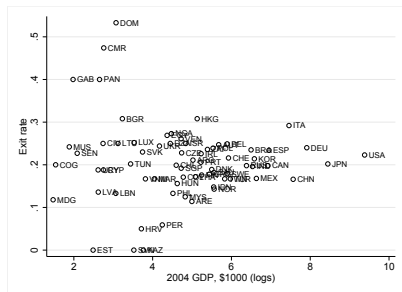
	— Norway —			— France —		
age_{inmt}	-0.044*** (0.002)	-0.044*** (0.002)	-0.042*** (0.002)	-0.072*** (0.004)	-0.072*** (0.004)	-0.055*** (0.003)
mne_{in}	-0.22*** (0.027)	-0.23*** (0.032)	-0.21*** (0.034)	-0.29*** (0.022)	-0.28*** (0.022)	-0.22*** (0.022)
$mne_{in} \times age_{inmt}$	0.026*** (0.006)	0.026*** (0.006)	0.028*** (0.006)	0.048*** (0.005)	0.048*** (0.005)	0.039*** (0.003)
exp_{inm}		-0.063 (0.054)	-0.019 (0.055)		-0.135*** (0.011)	-0.116*** (0.011)
$exp_{inm} \times mne_{in}$		0.073 (0.064)	0.057 (0.065)		0.109*** (0.014)	0.183*** (0.018)
$\log sales_{it, dom}$			-0.03*** (0.004)			-0.04*** (0.001)
Observations	114,426	114,426	109,092	2,158,576	2,158,576	925,990
R-squared	0.066	0.066	0.077	0.135	0.120	0.126

II. Exit rates and market size

First-year export exit rates decrease with market size; MNEs' do not
Firm-destination level. France.



(c) exports

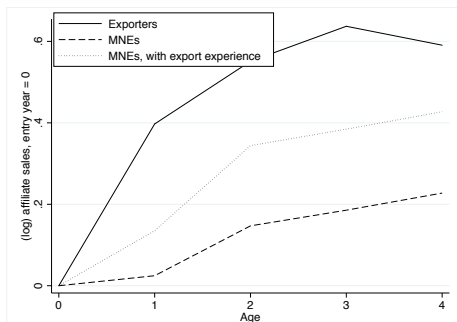


(d) MNEs

- ▶ similar pattern for Norway and Germany (MNEs)
- ▶ robust to considering the same set of countries across modes

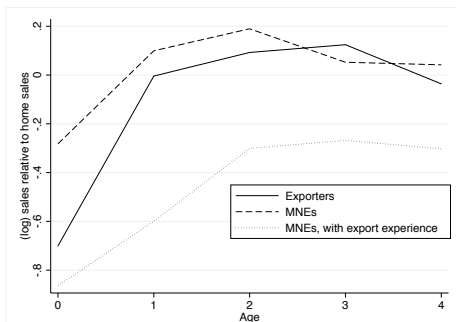
III. Sales by age flatter for new MNEs than new exporters

Firm-destination level. Norway.



Notes: Sales demeaned by destination, sector, and year fixed effects. Sample of firms that survive for at least 5 years.

(g) relative to entry year



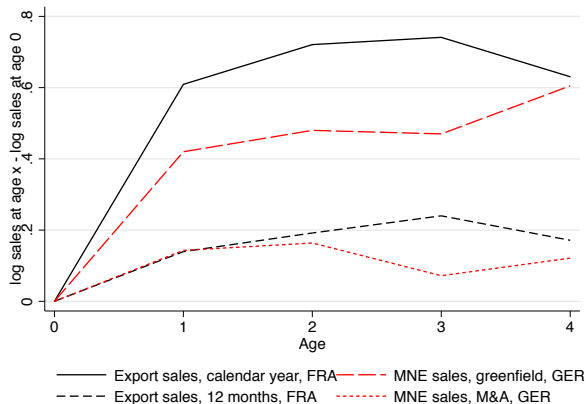
(h) relative to parent sales

- ▶ profile of experienced MNEs is not statistically different from non-experienced MNEs

III. Sales by age flatter for new MNEs than new exporters?

Corrections for partial year effects

- export sales: use monthly shipments. France
- affiliate sales: use M&A entries. Germany



Sales demeaned by destination, sector and year fixed effects. Sample of firms that survive for at least 5 years.

IV. Domestic Size at Entry and Exit (in progress)

Firm-destination level. Avg log **domestic** sales. France.

$t - 1 \setminus t$	Domestic	Exporter	Non-experienced MNE	Experienced MNE
Domestic	7.89	8.88	11.5	12.9
Exporter	8.64	9.41		11.8
Non-experienced MNE	10.7	11.1	12.2	
Experienced MNE	10.1	11.7		12.1

Facts Summary

- I. Exit rates are lower for new MNEs than for new exporters
 - new MNEs with previous export experience in a market have the lowest exit rates, but differences are small

- II. First-year export exit rates vary with country characteristics; first-year MNE exit rates do not

- III. Life-cycle (adjusted) sales profiles for MNEs and for exporters are similar
 - new MNEs with previous export experience in a market are not different

- IV. MNEs are larger domestically at entry than at exit; exporters are not

Model: Set Up

Helpman, Melitz & Yeaple (2004)

- ▶ Two symmetric countries; only labor
- ▶ Continuum of firms, monopolistic competition, CES preferences
- ▶ Three possible activities: domestic D , exporting X , FDI M
 - ▶ per-period fixed costs of exporting f^X and FDI f^M
 - ▶ iceberg-type transport costs $\tau \geq 1$
 - ▶ assumption: $f^M > \tau^{\sigma-1} f^X$
- ▶ Trade-off: High MP fixed cost vs high export marginal cost.

Plus

- ▶ Infinite time horizon $t=0,1,2, \dots$
- ▶ **Sunk costs of FDI** $f_e^M > 0$
- ▶ **Markov productivity process:** $\phi_t = \exp(z_t)$ with

$$z_t = \rho z_{t-1} + \sigma \epsilon_t \quad 0 < \rho < 1, \epsilon_t \sim N(0, 1)$$

Dynamics

Endogenous decision on domestic activity/ exporting vs. FDI

- ▶ Value function of domestic firm

$$V(\phi, D) = \pi_d(\phi) + \max \{ \pi_m(\phi) - wf^m - wf_e^m + \beta EV(\phi', M | \phi), \\ \max(0, \pi_x(\phi) - wf^x) + \beta EV(\phi', D | \phi) \}$$

- ▶ Value function of MNE

$$V(\phi, M) = \pi_d(\phi) + \max \{ \pi_m(\phi) - wf^m + \beta EV(\phi', M | \phi), \\ \max(0, \pi_x(\phi) - wf^x) + \beta EV(\phi', D | \phi) \}$$

⇒ **Three cut-offs:**

cut-off for exporting $\bar{\phi}^X$, cut-off for MNE entry $\bar{\phi}_e^M$, cut-off for MNE exit $\bar{\phi}^M$

Results

1. Band of inaction

- ▶ MNEs are more productive than exporters
- ▶ MNEs that enter are more productive than MNEs that exit

$$\bar{\phi}^X < \bar{\phi}^M < \bar{\phi}_e^M$$

2. Exit rate of experienced MNEs is lower than of non-experienced MNEs

- ▶ as experienced MNEs are larger when entering, they are less likely to exit

3. First year exporters' exit rates increase with trade costs; MNEs' do not

▶ First-year exit numerical

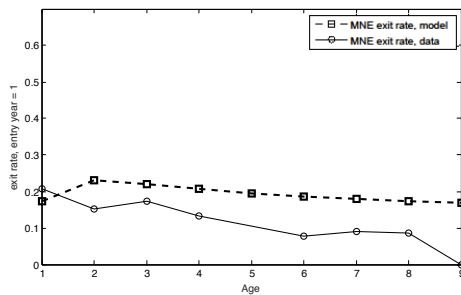
Calibration: Moments (firm-destination level, Norway)

Parameters			Moments	
Notation	Value	Description	Description	Value
σ	5	Elasticity of substitution	mark-up	20%
β	0.95	Discount factor	interest rate	5%
τ	1.61	trade iceberg cost	avg export to domestic sales	0.15
ρ	0.966	AR(1) productivity	AR(1) process for domestic	0.966
σ_ϵ	0.095	process	sales (OLS)	0.38
f^x	0.040	export fixed cost	fraction of non-MNE exporters	0.4
f^m	3.9	FDI fixed cost	fraction of MNEs	0.015
f_e^m	2.5	FDI sunk cost	probability of MNE exit at age one	0.21

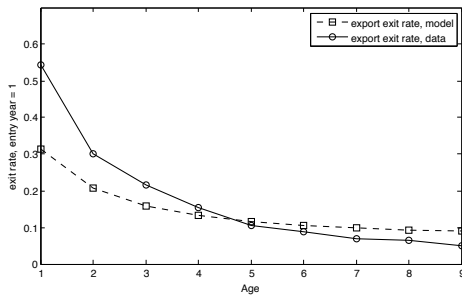
Calibration: Non-targeted moments

Non-targeted moments	data (%)	model (%)
Experienced MNEs (in all MNEs)	39	15
Prob. of export exit at age one	58	31
Prob. of becoming experienced MNE	0.17	0.52
Prob. of becoming non-experienced MNE	0.09	0.00
Prob. of experienced MNE exit at age one	16	13

Calibration: Exit rates

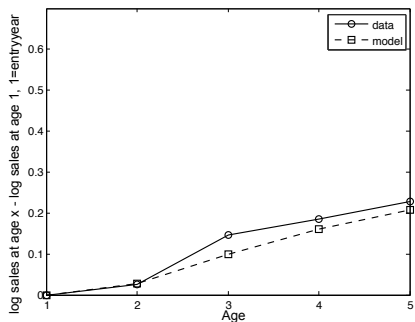


(i) MNEs

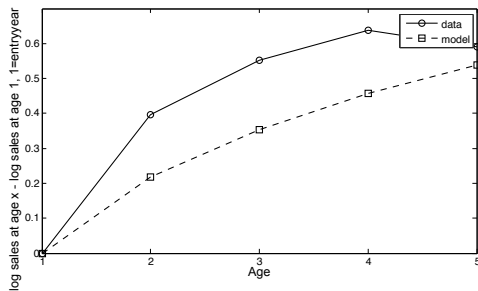


(j) Exports

Calibration: Sales relative to entry year

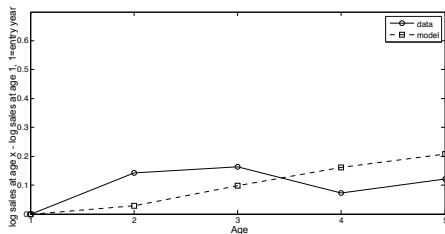


(k) Affiliate sales

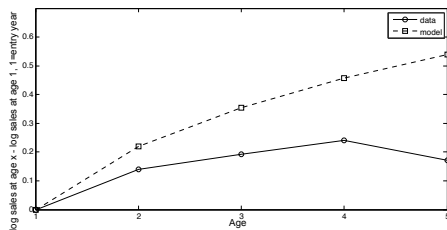


(l) Exports

Calibration: Sales relative to entry year (PYE)



(m) Affiliate sales — data: German M&A



(n) Exports — data: French exporters, 12 mo

Final remarks

- ▶ New facts on MNE vs. exporter dynamics
 - ▶ lower exit rates for new MNEs than of new exporters
 - ▶ after adjustment for partial-year effects, life-cycle sales profiles are similar
 - ▶ experienced MNEs do not seem that different in those dimensions
- ▶ Model with sunk costs, but no learning, captures salient facts fairly well
- ▶ Role for sunk costs of FDI ... What is the role for learning?

Data sources

1. Norway.

- ▶ Capital Database from Statistics Norway:
balance sheet information for manufacturing sector
- ▶ Customs declarations: exports by destination
- ▶ Foreign Company Report from Directorate of Taxes: foreign affiliates

2. France.

- ▶ Ficus/Fare: balance sheet information
- ▶ Customs declarations: exports by destination
- ▶ Lifi: location of foreign affiliates

Only manufacturing firms.

3. Germany, 1999-2011.

Microdatabase Direct investment (MiDi).

Only manufacturing firms.

Summary statistics

1. Norway.

Full sample	MNE	X	D
% firms, 2005	0.015	0.395	0.59
% employment, 2005	0.13	0.67	0.20
Exporters & MNEs	Mean	Median	Max
# markets, MNEs	4.6	2	29
# markets, Exporters	6.9	3	115

Export-experienced MNEs: 33% of MNEs, 39% of MNE-country pairs.

2. France.

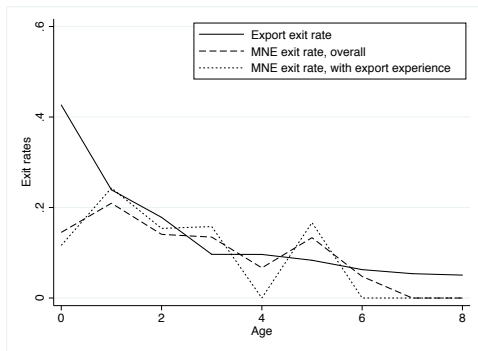
Full sample	MNE	X	D
% firms, 2005	XX	XX	XX
% employment, 2005	XX	XX	XX
Exporters & MNEs	Mean	Median	Max
# markets, MNEs	4.1	2	>84
# markets, Exporters	5.3	2	>158

3. Germany.

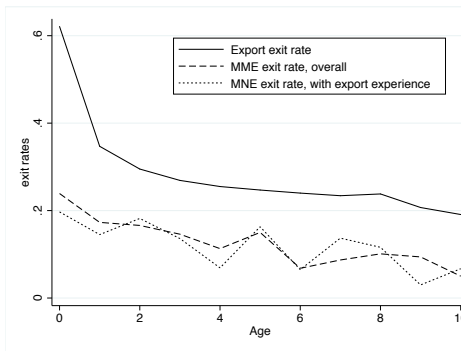
MNEs	Mean	Median	Max
# markets	3.3	1	72

I. Exit rates are lower for new MNEs than for new exporters

Firm level. Exit = exit from mode. Age = years in mode.



(o) Norway

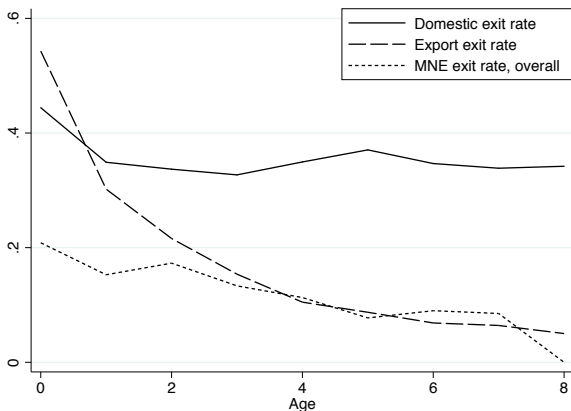


(p) France

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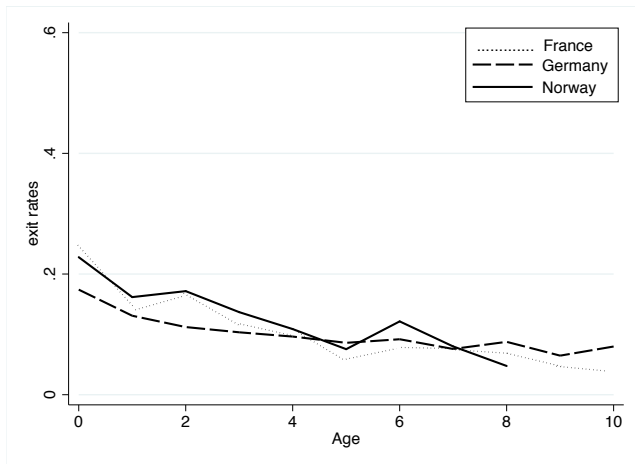
Firm-destination level. Norway. Domestic firms.



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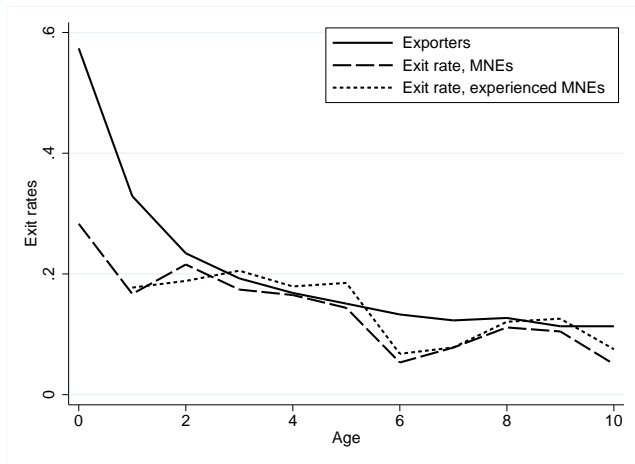
Firm-destination level. MNEs. Exit = exit from mode. Age = years in mode.



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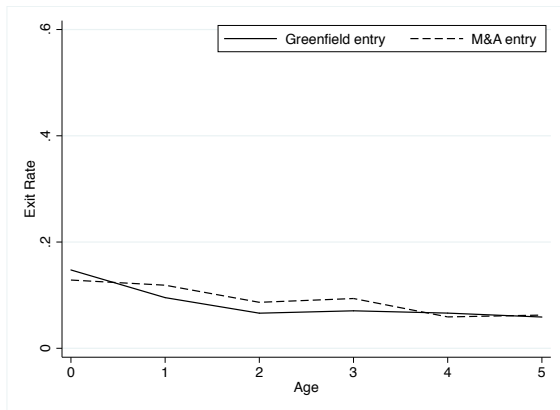
Firm-destination level. France. Exit = exit from mode. Age = years in market.



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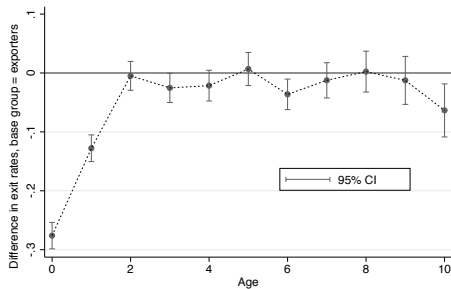
Firm-destination level. Germany. Exit = exit from mode. Age = years in mode.



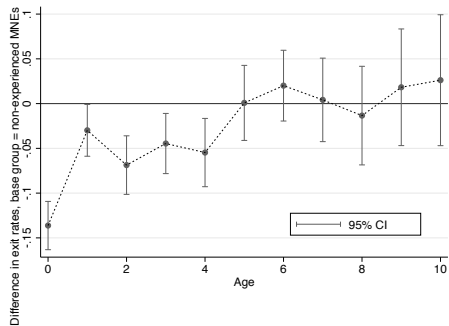
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I. Exit rates are lower for new MNEs than for new exporters

Firm-destination level. France. Exit = exit from mode. Age = years in mode.



(q) MNEs vs Exporters



(r) Experienced vs Non-experienced MNEs

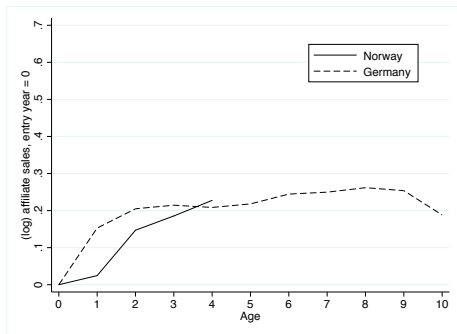
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II. Life-cycle sales regressions. Norway

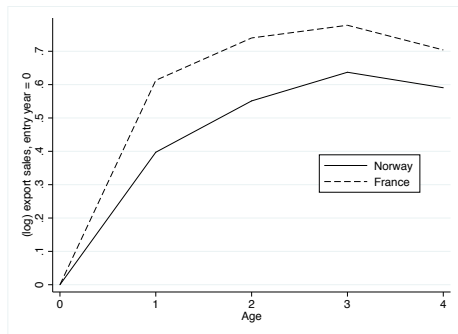
Dep variable	$\log s_{inm,t} - \log s_{inm,t-1}$			$\log s_{im,t} - \log s_{im,t-1}$		
mne_{in}	-0.064** (0.032)	-0.071 (0.065)	-0.132** (0.065)			
age_{inmt}	-0.04** (0.006)	-0.040*** (0.006)	-0.041*** (0.006)			
$mne_{in} \times age_{inmt}$		0.002 (0.014)	0.006 (0.016)			
exp_{inm}			-0.039 (0.110)			
$mne_{in} \times exp_{inm}$			0.301 (0.135)			
mne_i				-0.28*** (0.042)	-0.32*** (0.098)	-0.38*** (0.089)
age_{imt}				-0.042*** (0.007)	-0.042*** (0.007)	-0.045*** (0.007)
$mne_i \times age_{imt}$				0.042** (0.021)	0.040* (0.022)	0.049** (0.023)
exp_{im}					-0.039 (0.489)	-0.058 (0.481)
$mne_i \times exp_{im}$					0.016 (0.501)	0.196 (0.496)
$\log sales_{it,nor}$			0.017** (0.001)			0.029*** (0.008)
Observations	67,987	67,987	67,987	9,507	9,507	9,333
R-squared	0.0053	0.0053	0.0054	0.0045	0.0046	0.0058

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II. Life-cycle sale profiles: Norway, Germany, and France



(s) affiliate sales

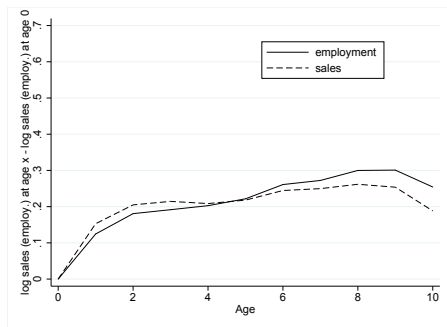


(t) exports

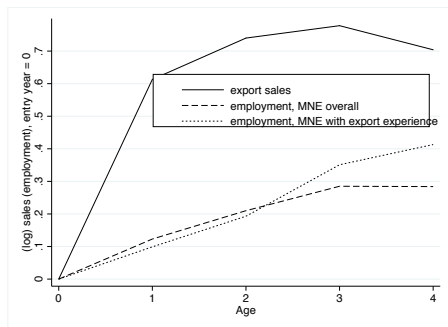
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III. Sales by age flatter for new MNEs than new exporters

Firm-destination level. Sales vs. employment.



(u) Germany MNEs

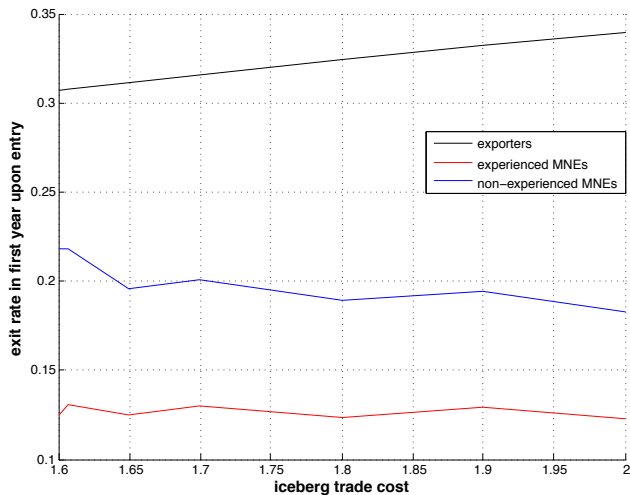


(v) France

Sales/employment demeaned by destination, sector, and year fixed effects.

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Numerical exercise: variation in transport costs



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