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A comparative study of Japanese and Korean firms**

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Abstract

In this paper, using a large-scale dataset covering both Japanese and Korean firms, we examine the differences in performance and research and development (R&D) activities between them. We find that Japanese firms tend to be more productive in terms of total factor productivity (TFP), and that the productivity gap has not been narrowing in most industries. However, Korean firms are superior in terms of labor productivity and profitability. On the other hand, in recent years, Korean firms on average have tended to have a higher R&D intensity. In particular, smaller Korean firms have been actively increasing their R&D expenditures.

We also find that the rate of return on R&D for large/productive firms is much higher in Korea, while that for small/less productive firms does not significantly differ. The relatively low rate of return for small/less productive firms may explain why Korea's average TFP level is not catching up with that of Japan. On the other hand, the rate of return on R&D for large firms is low in Japan, warranting further investigation on the factors underlying this.

*Keywords:* Productivity; R&D; Japan; Korea; International comparison; Industry-level purchasing power parity

*JEL classification:* O30, C23, L60, O53

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## 1. Introduction

While Korean companies such as Samsung and Hyundai in recent years have been very successful in gaining substantial global market shares, the international market shares of Japanese firms have tended to decline, particularly in the case of final goods and consumer products. In parallel to this, Korea's research and development (R&D) intensity (measured in terms of the ratio of R&D expenditures to GDP) has steadily increased and surpassed Japan's R&D intensity for the first time in 2009. Given these developments, we conjecture that R&D activities have played an important role in the technological advances and the competitiveness of Korean firms. The growing competitiveness of Korean firms has been attracting increasing public attention and the *White Paper on International Economy and Trade 2012* released by the Japanese Ministry of Economy, Trade and Industry in fact presents a comparative analysis of Japan, Korea, and Germany, focusing on the international business activities of firms from these countries. Nevertheless, our knowledge on the mechanisms of how R&D generates growth is still limited, and it is not clear how productive Korean firms are relative to other firms and whether R&D investment is one of the drivers that has contributed to their surge in international markets, especially when compared with their Japanese counterparts.

In this paper, using a large-scale dataset which covers both Japanese and Korean firms, we explore differences in the performance and R&D activities of Japanese and Korean firms and examine whether R&D contributed to firms' productivity growth. We are particularly interested in the role of R&D in the catch-up process of Korean firms. This paper contributes to the existing literature in at least three ways. First, we examine the differences in productivity *levels* between Japanese and Korean firms. While cross-country comparisons of productivity *growth* rates are quite common, cross-country comparisons of productivity *levels* are very rare, mainly due to difficulties in the measurement of real inputs and outputs in internationally comparative units. Utilizing the industry-specific purchasing power parity (PPP)-adjusted exchange rates estimated in the International Comparison of Productivity among Pan-Pacific Countries (ICPA) project conducted at the Research Institute of Economy, Trade and Industry (RIETI), we measure the firm-level productivity *levels* of both Japanese and Korean firms in a way that allows international comparison and examine differences in the average levels and evolution of productivity of firms in both countries. Second, we conduct this comparison using a large-scale dataset that includes relatively small, unlisted firms. As described in the next section, as far as we are aware, to date no international comparative analyses including smaller firms have yet been conducted for these countries. This study thus provides new evidence on productivity differences between firms in the two countries including, for the first time, smaller firms.

Third, we add to the literature on the relationship between R&D efforts and productivity growth by comparing the rate of return on R&D for firms in both countries. In particular, using

our large-scale firm-level dataset covering relatively small, unlisted firms, we provide empirical evidence on differences in the rate of return on R&D by firm size for both countries, which may help to understand the process of Korea's productivity catch-up.

The paper starts out by providing an overview of various characteristics of Japanese and Korean firms, such as their size, R&D intensity, and productivity. We then conduct a simple regression analysis to determine in which industries Korean firms' productivity is higher than that of Japanese firms on average and whether Korean productivity is catching up with Japanese productivity. We find that Korean firms are still lagging behind Japanese firms on average in terms of total factor productivity (TFP), although Korean firms enjoy higher average labor productivity and profitability. The latter half of the paper then focuses on R&D investment of firms in both countries, and we estimate the rate of return on R&D investment for both countries in order to provide a possible explanation for the persistent productivity gap between the two.

The remainder of this paper is organized as follows. Section 2 briefly reviews the related literature, while Section 3 describes the dataset used as well as the methodology employed to construct a TFP measure which is comparable across countries. In Sections 4 and 5, we then conduct a comparison of the characteristics of Japanese and Korean firms, focusing on TFP as well as single factor productivity measures and the distribution of R&D activities across firms. Next, in Section 6, we conduct an econometric analysis in order to examine the impact of investment in R&D on productivity growth. Finally, Section 7 presents a summary of our findings and discusses their implications.

## **2. Literature Review**

This paper is closely related to two research strands. The first is the measurement of internationally comparable productivity levels, while the second is the role of R&D in productivity growth.

As for international productivity comparisons, as highlighted above, a key challenge often is to measure productivity in an internationally comparable unit. In an ideal situation, one would use quality-adjusted quantity data on inputs and outputs for the measurement of productivity. However, in most firm-level databases, input and output amounts are available only on a value basis, not on a quantity basis. Moreover, input and output values are usually expressed in local currency units and it is necessary to convert these values to one currency unit when conducting an international comparison. One possible way to convert values in one currency into another would be to use the nominal exchange rate; however, the nominal exchange rate is not the most appropriate rate for conversion. In order to obtain a productivity measure that is comparable across countries and over time, we need real output and inputs adjusted for cross-country and

time-series differences in price levels. Therefore, it is more appropriate to use the PPP-adjusted exchange rate, which takes cross-country differences in price levels into account, than the nominal exchange rate. Moreover, the evolution of price levels usually differs across industries, so that it is preferable to use industry-specific PPP rates than the macro-level PPP rate.

Given these challenges, international comparative studies of productivity *levels* remain very scarce and limited in scope, although a small number of attempts for a very limited number of countries have been made, such as Jorgenson et al. (1987). However, in recent years, industry-level PPP rates for the United States, Canada, and European countries have been estimated as part of the International Comparisons of Output and Productivity (ICOP) project conducted by EU KLEMS, while industry-level PPP rates for Asian countries (Japan, Korea, China, and Taiwan) have been estimated as part of the ICPA project conducted by RIETI, which make it possible to estimate internationally comparable productivity levels for industries and firms for these countries.

There are several firm-level studies which take internationally comparable productivity levels into account using the industry-specific PPP rates estimated by these research projects.<sup>1</sup> For example, Bartelsman et al. (2008) examine the productivity growth of British firms from the perspective of productivity catch-up towards the global frontier firms. Ito et al. (2008) and Fukao et al. (2011), using the industry-specific PPP rates estimated by the ICPA project, compare the productivity levels and their distribution of listed firms in Japan, Korea, and China (the latter study also includes listed firms in Taiwan). According to these studies, the TFP levels of Korean and Chinese firms (as well as Taiwanese firms in the latter study) are on average still lower than those of their Japanese counterparts. However, these studies also find that the TFP levels of firms from these countries have been catching up towards the TFP levels of Japanese firms.<sup>2</sup> Further, Jung and Lee (2010), analyzing the productivity gap between Korean and Japanese firms, find that Korean firms' TFP catch-up with Japanese firms is more likely to occur in sectors where technologies are more explicit and easily embodied in imported equipment and in sectors with more monopolistic market structures.

Although these studies provide a lot of interesting findings regarding the productivity gap among firms in Japan, Korea, China, and Taiwan, the analyses in these studies are limited to listed firms. The productivity levels of smaller, unlisted firms in these Asian countries, as well as the distribution of productivity levels, are not examined in these studies. This paper tries to fill this gap by including smaller, unlisted firms in the analysis.

Turning to the second strand of the literature that this study falls into, namely the

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<sup>1</sup> Industry-level productivity comparisons have also been conducted in the EU KLEMS project for the United States, Japan, and several European countries. See Inklaar and Timmer (2008).

<sup>2</sup> Bellone et al. (2013) compare the productivity levels and their distribution of firms in Japan and France.

relationship between R&D investment and productivity growth, the available literature is quite substantial. A wide range of industry- and/or firm-level empirical studies on this issue have been conducted for a variety of developed countries, including Japan (e.g., Griliches and Mairesse 1990, Wakelin 2001, Inui and Kwon 2005). However, such studies for Korea, particularly studies based on firm-level data, are very scarce. An exception is the study by Heshmati and Kim (2011), who, using firm-level data from the KIS Database for 1986 to 2002, found that growth in R&D investment per employee significantly and positively influences labor productivity growth. They further found that the impact of increases in R&D per employee on labor productivity growth was much larger than the impact of increases in capital per employee, highlighting the importance of the contribution of R&D investment to labor productivity growth. Moreover, they found a significant feedback effect from labor productivity growth to R&D investment growth, suggesting that growth in labor productivity can also cause growth in R&D investment. Heshmati and Kim (2011) consequently argue that productivity growth and R&D investment are mutually reinforcing.

These previous studies provide estimates of the magnitude of the impact of R&D investment on productivity growth for each country, and based on these estimates, it is possible to gain a general sense of the order of magnitude of the contribution of R&D investment. However, these estimates are based on different datasets for different countries and periods, and are often based on somewhat different analytical frameworks. Therefore, it is difficult to directly compare the estimated magnitudes of the impact across countries.

This paper uses a pooled firm-level dataset for Japan and Korea and estimates the rate of return on R&D in a manner that makes it possible to compare the results for the two countries. Comparing the estimated rates of return, we will investigate the role of R&D activities in productivity growth for Japanese and Korean firms.

### **3. Data**

#### **3.1 Data Sources**

The firm-level panel data for Japan are taken from the *Basic Survey of Japanese Business Structure and Activities (BSBSA)* conducted annually by the Ministry of Economy, Trade and Industry (METI). The survey covers all firms with at least 50 employees and 30 million yen of paid-in capital in the Japanese manufacturing, mining, commerce and service sectors. The *Basic Survey of Japanese Business Structure and Activities* contains information on firms' sales, number of employees, book value of tangible fixed assets, wage bill, intermediate materials, R&D, and other indicators.

The data source for Korean firms is the *KIS (Korea Information Service) Database*. The

database covers firms subject to statutory audit as well as firms listed on the Korea Stock Exchange. Firms subject to statutory audit are firms with total assets of more than 7 billion Korean Won. Taking the *Business Survey* by the National Statistical Office, which covers most all of firms with 50 or more employees, for reference, the *KIS* data account for more than 70 percent of employees, sales and tangible assets in 2005.

For our comparative analysis, we use the firm-level data for the years 1995 to 2008 for Japan and Korea. Moreover, we restrict our sample to firms with 50 or more employees and 30 million yen (300 million won for Korean firms) or more paid-in capital. For Japan, our dataset includes approximately 26,000–29,000 firms per year, while for Korea the number of observations increases from about 3,500 firms in 1995 to around 8,400 firms in 2008. TFP can be calculated for more than 95 percent of these firms in the case of Japan and for approximately 77 percent in the case of Korea. The total number of observations by industry for the period 1995–2008 is shown in Table 1.<sup>3</sup> As can be seen in the table, in the case of Japan, about half of the firms in the sample are non-manufacturing firms, while in the case of Korea slightly less than 40 percent are non-manufacturing firms. Further, in the case of Japan, more than 70 percent of the non-manufacturing firms fall into the trade sector (wholesale and retail trade), while in the case of Korea, the industry distribution in the non-manufacturing sector is more even. On the other hand, in the manufacturing sector the industry distributions for Japan and Korea look very similar. Given the differences in industry distribution in the non-manufacturing sector and because we are interested in R&D investment and productivity, in the following analysis we focus on manufacturing firms only.

INSERT Table 1

### 3.2 Productivity Measures for International Comparison

Following Good et al. (1996), firm-level TFP is estimated using the chained-multilateral index number approach. The TFP level of firm  $f$  in year  $t$  in a certain industry is defined in comparison with the TFP level of a hypothetical representative firm in the base year (2000) in that industry as follows:

$$\ln TFP_{f,t} = (\ln Q_{f,t} - \overline{\ln Q_t}) - \sum_{i=1}^n \frac{1}{2} (S_{i,f,t} + \overline{S_{i,t}}) (\ln X_{i,f,t} - \overline{\ln X_{i,t}}) \text{ for } t = 0,$$

and

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<sup>3</sup> The number of observations for each year is shown in Appendix Table 1.

$$\ln TFP_{f,t} = (\ln Q_{f,t} - \overline{\ln Q_t}) - \sum_{i=1}^n \frac{1}{2} (S_{i,f,t} + \overline{S_{i,t}}) (\ln X_{i,f,t} - \overline{\ln X_{i,t}}) \\ + \sum_{s=1}^t (\overline{\ln Q_s} - \overline{\ln Q_{s-1}}) - \sum_{s=1}^t \sum_{i=1}^n \frac{1}{2} (\overline{S_{i,s}} + \overline{S_{i,s-1}}) (\overline{\ln X_{i,s}} - \overline{\ln X_{i,s-1}})] \text{ for } t \geq 1.$$

where  $Q_{f,t}$ ,  $S_{i,f,t}$ , and  $X_{i,f,t}$  denote the gross output of firm  $f$  in year  $t$ , the cost share of factor  $i$  for firm  $f$  in year  $t$ , and firm  $f$ 's input of factor  $i$  in year  $t$ , respectively. Variables with an upper bar denote the industry average of that variable in Japan and Korea. The representative firm for each industry is defined as a hypothetical firm whose output, inputs, and cost shares of all production factors are identical to the industry average. More specifically, we first convert values for each variable to internationally-comparable values expressed in a common unit (details of the conversion are provided below). We then pool the firm-level data for Japan and Korea and calculate the hypothetical representative firm's output, inputs, and cost shares.<sup>4</sup> However, as can be seen in the above equations, the TFP index allows for variations of production technology across firms, which is an advantage of this non-parametric method.<sup>5</sup>

The construction of variables to measure TFP is as follows. Real output is defined as total sales deflated using sectoral output deflators derived from the JIP 2011 Database for Japan and deflators from the WIOD (World Input-Output Database, February 2012 Release) for Korea. Nominal intermediate input is calculated as follows:

$$\text{Intermediate input} = \text{Sales costs} + \text{Selling \& general administrative expenses} - \text{Wages} - \text{Depreciation}$$

Intermediate inputs are deflated using the intermediate-input deflators provided in the JIP 2011 Database for Japan and the WIOD for Korea. Labor input is defined as the number of employees for each firm. We were not able to take account of differences in labor quality among firms. For capital stock, we computed real capital stock by deflating the book value of tangible fixed assets using investment deflators.<sup>6</sup>

We derived the cost shares of the factors of production as follows. For labor costs, we used

<sup>4</sup> The firm-level data underlying the *BSBSA* were obtained for the research project titled "East Asian Firm-Level Productivity Project" at the Research Institute of Economy, Trade and Industry (RIETI). Although the *BSBSA* data are based on government surveys that are subject to confidentiality restrictions, we were able to merge the two datasets, because the *KIS* data are provided by a private company and there are no confidentiality restrictions for the *KIS* data.

<sup>5</sup> Van Biesebroeck (2007) argues that the index number approach tends to be superior to semi-parametric approaches when the measurement errors of the data are small. As our private data source, the *KIS*, may contain more measurement errors than the *BSBSA* data based on government surveys, we drop firms with less than 50 employees and less than 300 million won of paid-in capital and focus on manufacturing firms. We believe that as a result our dataset does not suffer from serious measurement errors. Moreover, in order to check the robustness of our results, we examine various performance measures and do not rely on TFP alone.

<sup>6</sup> While it would be preferable to construct the real capital stock data in a more rigorous manner, we were forced to employ this simple approach due to data constraints for Korean firms.



wage data taken from the *BSBSA* for Japan and from the *KIS* for Korea. Intermediate input costs are defined as nominal intermediate inputs. Capital costs were calculated by multiplying the real net capital stock with the user cost of capital,  $c_k$ , i.e.:

$$c_k = \frac{1-z}{1-u} p \left\{ \lambda r + (1-u)(1-\lambda)i + \delta - \left( \frac{\dot{p}}{p} \right) \right\}$$

where  $u$  is the effective corporate tax rate,  $\lambda$  is the own-capital ratio,  $r$  is the long-term bond rate,  $i$  is the prime rate,  $\delta$  is the depreciation rate,  $p$  is the price index,  $\dot{p}$  is the five year moving average of the price index, and  $z$  is the expected present value of tax savings due to depreciation allowances on a yen (or won) of investment in capital goods.  $z$  is calculated as follows:

$$z = (u * \delta) / [\lambda r + (1-u)(1-\lambda)i + \delta]$$

We measure the cost share of each factor by dividing the costs of each factor by total costs, which is the sum of labor costs, intermediate input costs, and capital costs.

In order to construct an internationally comparable measure of productivity, we convert values in Japanese yen or in Korean won into values in a common unit. We use industry-specific PPP series taken from the ICPA (International Comparison of Productivity among Pan-Pacific Countries) project conducted at RIETI.<sup>7</sup> The ICPA provides industry-specific PPP series for the year 1997, but we converted them to a 2000 basis. Therefore, we first convert all nominal values for output, intermediate input, and capital stock to real values on a 2000 local currency basis. We then convert the real value of output, intermediate input and capital stock of Korean firms into 2000 Japanese yen values using the PPP of the ICPA project. Next, we calculate the internationally comparable TFP index using the real values on a 2000 Japanese yen basis for both Japanese and Korean firms. In addition, we calculate labor productivity (value added per employee) and capital productivity (value added per unit of capital stock), which are also internationally comparable. We also calculate operating margins (ratio of operating profits to sales) and ROA (return on assets: ratio of operating profits to total assets) as other performance measures, although operating margins and ROA are calculated using nominal values.

#### 4. Comparison of Firm Productivity between Japanese Firms and Korean Firms

In this section, we start by looking at trends of various performance measures for Japan and Korea for the period from 1995 to 2008 (Figure 1). As can be seen in panel (a) of Figure 1, the

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<sup>7</sup> For details on the ICPA project, see Motohashi (2007).

TFP gap between the two countries does not appear to be shrinking, even though Korean labor productivity has been growing much faster than Japanese labor productivity. This is probably attributable to the low and stagnating capital productivity of Korean firms. Moreover, the TFP figure (panel (a)) suggests that Korean firms are still lagging behind Japanese firms in terms of efficiency of production. The TFP figure also suggests that Korean firms may be overinvesting in tangible fixed assets. On the other hand, Korean firms are superior to Japanese firms in terms of profitability (i.e., operating margins and ROA) throughout the period.

INSERT Figure 1

Looking at the performance measures by industry, the average level of TFP is higher for Japanese firms in the majority of industries, while the average level of ROA is higher for Korean firms in almost all industries. The trends of average TFP and average ROA by industry are shown in Figure 2. As can be seen, the TFP level of Japanese firms tends to be higher and there is no clear convergence between the TFP levels of Japanese and Korean firms in many industries. For example, in the electrical machinery industry, Japanese firms show a much higher TFP level than Korean firms throughout the observation period, which seems to contradict the widespread perception that Korean electronics firms are rapidly gaining on their Japanese counterparts. On the other hand, in the case of the non-electrical machinery industry, the TFP level of Korean firms is higher than that of Japanese firms, although the gap is not very large.

INSERT Figure 2

We conduct a simple OLS regression analysis in order to examine in which industries Korean firms' average TFP level is higher than that of their Japanese counterparts and to examine in which industries Korean firms' TFP is growing. The estimated equations are as follows.

First, to examine whether the average TFP level of Korean firms is higher than that of their Japanese counterparts, we estimate:

$$\ln TFP_{ijt}^C = \alpha_1 KOR * I_j + \alpha_2 I_j + \alpha_3 T_t + \varepsilon_{ijt}$$

Second, to examine whether Korean firms' average TFP level is growing, we estimate:

$$\ln TFP_{ijt}^C = \beta_1 KOR * I_j * TR_t + \beta_2 KOR * I_j + \beta_3 I_j + \beta_4 T_t + \varepsilon_{ijt}$$

where subscripts  $i$ ,  $j$ , and  $t$  denote the firm, industry, and year, respectively. The superscript  $c$  denotes the country, i.e., Japan or Korea.  $KOR$  is a dummy variable which takes one for Korean firms.  $I$  and  $T$  denote industry dummies and year dummies, respectively.  $TR$  is a trend variable which takes one for the first year of the period of analysis, i.e., 1995, and increases by one every year.  $\varepsilon$  is an error term. If the estimated coefficient  $\alpha_i$  is positive and significant, this is interpreted as implying that Korean firms' average TFP level is higher than that of their Japanese counterparts. If the estimated coefficient  $\beta_i$  is positive and significant, this is interpreted as implying that Korean firms' average TFP level is growing faster than that of their Japanese counterparts. The estimated coefficients  $\alpha_i$  and  $\beta_i$  for each industry are shown in Table 2.

According to the results shown in Table 2, Korean average TFP is higher in only five out of the twenty manufacturing industries. The five industries are food and kindred products, furniture and fixtures, petroleum and coal products, fabricated metal, and non-electrical machinery. Further, although Korean TFP is growing in eight out of the twenty manufacturing industries, the average TFP level of Korean firms has not yet reached that of their Japanese counterparts in seven out of those eight industries. Therefore, in terms of production efficiency, Korean firms have not yet reached the level of Japanese firms in the majority of manufacturing industries.

INSERT Table 2

## 5. Comparison of R&D Intensity between Japanese and Korean Firms

In the previous section, we found that Japanese firms seem to be superior in terms of their TFP level in most industries. However, as mentioned in the introduction, Korea has been rapidly increasing R&D expenditures at the macro level, which is expected to advance technological capabilities in Korea. In this section, we look at the R&D activities of Japanese and Korean manufacturing firms in greater detail.

We start by looking at the number of R&D-performing firms in Japan and Korea, which is shown in Table 3. On average, 45 percent of firms in Japan invest in R&D activities, while the corresponding share for firms in Korea is 60 percent.

INSERT Table 3

As for the R&D intensity (ratio of R&D expenditure to sales), the average intensity is slightly higher for Korean firms, but the distribution of R&D intensity is more skewed (Table

4).<sup>8</sup> Moreover, as shown in Figure 3, the average R&D intensity in Korea has been increasing over time, while it has been quite stable in Japan.<sup>9</sup> On the other hand, when looking at balanced panel data for Korean firms, the increase in the average R&D intensity is much more moderate. This finding suggests that the increase in the overall average R&D intensity for Korean firms is mainly accounted for by the entry of firms with a high R&D intensity and not an increase in the R&D intensity of “old” firms that are included in the database from the initial year.

INSERT Table 4 and Figure 3

Next, Figure 4 shows the cumulative output shares and cumulative R&D expenditure shares for Japan and Korea for the years 1995, 2000, 2005, and 2008. For each year and country, we first calculate the output share and the R&D expenditure share of each firm. We then sort firms by output share in ascending order and calculate the cumulative output share and the cumulative R&D expenditure share. If the resulting curve is concave, this can be interpreted as indicating that larger firms spend disproportionately more on R&D. Moreover the more concave the curve is, the more disproportionately larger firms spend on R&D. In Figure 4, the thickest lines show the relationship for 2008, while the thinnest lines show the relationship for 1995, with the solid lines showing the relationship for Japan and the dotted lines showing that for Korea. Focusing on Korea first, Figure 4 shows that in 1995 and 2000 R&D activities were more concentrated in larger firms (as measured by their sales share), but smaller firms have been increasing their R&D spending in recent years (2005 and 2008).<sup>10</sup> On the other hand, in Japan, it is actually larger firms whose R&D expenditure has been increasing rather than that of smaller firms, although the shift is not as drastic as that in Korea in the opposite direction.<sup>11</sup> Together with the trend in Figure 3, the figure implies that in recent years it has been smaller firms that have newly entered the market that have a relatively high R&D intensity in Korea.

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<sup>8</sup> There are a lot of Korean firms with an R&D intensity above one (i.e., their R&D expenditures exceed their sales), which clearly does not seem to be plausible. Therefore, in order to calculate the figures for Table 4, we first dropped observations for which the R&D intensity exceeded one and then excluded observations for which the R&D intensity is higher than the 99th percentile of the R&D intensity distribution for each country and year.

<sup>9</sup> Summary statistics of the R&D intensity for Japan and Korea for each year are provided in Appendix Table 2.

<sup>10</sup> A couple of papers also mention that until the 1997 Asian crisis, R&D activities were largely led by large-scale firms. After the crisis, R&D activities by small and medium-sized firms increased significantly, while R&D investment by large firms rose only at a low rate (Oh et al. 2009, Heshmati and Kim 2011).

<sup>11</sup> Appendix Table 3 provides a summary of various characteristics of Japanese and Korean firms. The table suggests that R&D-performing firms in Japan tend to be much larger than the average Japanese firm, while R&D-performing firms in Korea are only slightly larger than the average Korean firm. The table thus also indicates that small firms in Korea are more likely to perform R&D activities than their Japanese counterparts.

INSERT Figure 4

Looking at the average R&D intensity by industry, which is shown in Table 5, this indicates that Japan has a much higher average R&D intensity in most manufacturing industries, which contrasts with the result in Table 4 above suggesting that the average R&D intensity for manufacturing as a whole is slightly higher in Korea than in Japan. A possible explanation for this seeming contradiction is that manufacturing activity in Korea is concentrated in industries with a higher average R&D intensity, resulting in a higher average R&D intensity overall.

INSERT Table 5

## **6. R&D Investment and Productivity**

So far, we have found that Korean firms' TFP level has not yet caught up with the TFP level of Japanese firms on average, although Korean firms are superior to Japanese firms in terms of labor productivity and profitability. On the other hand, Korean firms, particularly smaller firms have been increasing their R&D spending, and the average R&D intensity of Korean firms has been increasing over time, while the average R&D intensity of Japanese firms has been quite stable.

Why has Korean firms' TFP level not been catching up with that of their Japanese counterparts even though Korean firms have been becoming more R&D intensive? One possible explanation is that Korean firms overinvest in R&D activities and their R&D activities are less efficient than those of Japanese firms. In this section, we examine the rate of return on R&D investment for Korean firms in comparison to that for Japanese firms.

In fact, there are many empirical studies which calculate the rate of return on R&D in developed countries, including Japan. Following several previous studies, such as Goto and Suzuki (1989), Griliches and Mairesse (1990), and Wakelin (2001), we directly estimate the rate of return on R&D investment in the following way.<sup>12</sup> We use the firm-level TFP as a productivity measure and regress the TFP growth rate on R&D intensity. Specifically, the regression equation we estimate is as follows:

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<sup>12</sup> The rate of return on R&D can be estimated using the production function approach, and this approach has been widely employed in previous studies. However, problems with this approach include measurement errors in the estimation of R&D stock, endogeneity among variables in the production function, and so on. Bond et al. (2003) address the endogeneity problem by using the system GMM estimation method. However, measurement problems with regard to the R&D stock are difficult to resolve. Given the relatively low quality of data on Korean firms, we do not employ the production function approach in this paper.

$$\Delta \ln TFP_{it} = \alpha RDINT_{it} + \beta RDINT_{it} * KOR_i + \theta_i + \tau_t + \varepsilon_{it},$$

where  $\Delta \ln TFP$  denotes the TFP growth rate and  $RDINT$  is the R&D intensity measured as the ratio of R&D expenditures to sales.  $KOR$  is a dummy variable which takes one for Korean firms. Subscripts  $i$  and  $t$  denote the firm and year, respectively.  $\theta$  and  $\tau$  capture firm-specific fixed effects and year-specific effects, respectively.  $\varepsilon$  is an error term. We also estimate the same equation for firms in each country separately. In this case, we exclude the cross term of  $RDINT$  and  $KOR$ . The estimated coefficient  $\alpha$  ( $\alpha + \beta$  for Korean firms) represents the rate of return on R&D investment.

The results of the fixed-effect panel estimation are summarized in Table 6. Column (1) in each panel shows the estimation results for all firms. For columns (2) to (5), we divide our sample firms into four groups depending on firms' TFP level. Specifically, for each industry and each year, we classify firms into one of four groups, namely, the lowest 25 percent, the 25th-50th percentile, the 50th-75th percentile, and the top 25 percent in the TFP distribution. The TFP distribution is not considered separately for Korea and Japan; instead, we pool all the data and calculate the TFP distribution by industry and year. For columns (6) to (8), we divide our sample firms into three groups depending on firm size measured by the number of employees.

Starting with the results in column (1) of each of the panels, the estimated rate of return on R&D ranges from 27 percent to 35 percent. This is roughly consistent with estimates in previous studies on Japan and European countries, where the rate of return on R&D is estimated to be around 22-27 percent.<sup>13</sup> Further, looking at the results in the different panels, we find that in the pooled regression (panel (a)) the rate of return on R&D for Korea is not significantly higher than that for Japan, while in the separate regressions in panels (b) and (c) the average rate of return of Korean firms (35 percent) is higher than that of Japanese firms (27%). Next, looking at the estimated rate of return when firms are grouped in terms of their productivity, we find that the rate of return of firms that fall into the top 25 percent is significantly higher in Korea than in Japan (column (5) in panel (a)). Moreover, columns (2)-(5) in panels (b) and (c) show that the gap in the rate of return between Korean and Japanese firms is largest for firms in the highest productivity group, although the rate of return tends to be higher for Korean firms in all productivity groups. Next, looking at the rate of return when grouping firms in terms of their size, we find that the rate of return of large Korean firms is significantly higher than that of Japanese firms; on the other hand, the rate of return of small firms in Korea is almost the same as that of small firms in Japan (columns (6)-(8)). In addition, we find that in Japan, the

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<sup>13</sup> The results in previous related studies are summarized in Inui and Kwon (2005).

estimated rate of return is highest for small firms and lowest for medium-sized firms, which is consistent with estimates by Inui and Kwon (2005).

To summarize, the results suggest that although we find the rate of return on R&D to be generally higher for Korean firms, the difference, when looking at all firms, is not statistically significant. Generally speaking, one would expect the rate of return to be higher in lagging than in leading countries, because firms in the former have a lower level of productivity and therefore have more to gain by engaging in R&D activities. Given that Korean firms' TFP tends to be lower than that of their Japanese counterparts, our results therefore suggest that the rate of return on R&D of the former is not sufficiently high.

Moreover, given that interest rates are much higher in Korea than in Japan, the result also implies that Korean firms need a higher rate of return in order to cover the larger interest payments. However, comparing the rate of return for small firms in both countries, the rate of return in Korea is not significantly higher than that in Japan. Particularly for smaller Korean firms, the rate of return on R&D seems low when compared to Japanese firms and larger Korean firms, even though smaller firms are more likely to face financial constraints and higher interest rates. Again, the results suggest that particularly for smaller firms, the rate of return on R&D for Korean firms may be too low to cover the larger interest payments.

However, we should note that for firms in the highest productivity group and for large firms, the rate of return in Korea is much higher than that in Japan. This raises the interesting question why the rate of return on R&D is so low for large and/or highly productive firms in Japan and so high for large and/or highly productive firms in Korea. Unfortunately, it is beyond the scope of this paper to address this question. On the other hand, the rate of return of small firms in Korea is relatively low, while that of small firms in Japan is relatively high. One possible reason is differences in tax incentives between the two countries. According to OECD (2010), tax incentives tend to be more generous for smaller firms in Korea, while they tend to be more generous for larger firms in Japan.<sup>14</sup> The more generous tax incentives may have promoted R&D investments by smaller firms in Korea and may explain why their rate of return on R&D is relatively low. Another possible reason is weak technology spillovers from large and/or highly productive firms to small and/or less productive firms in Korea. Examining this hypothesis is beyond the scope of the present paper but is an interesting topic left for closer scrutiny in future

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<sup>14</sup> According to OECD (2010), the volume-based tax credit rate for large firms in Korea is only 3-6 percent, while small firms enjoy a rate of 25 percent, and the tax credit rate on incremental R&D expenditures, including R&D wages, for small firms is 50 percent. On the other hand, the R&D tax credit in Japan is 12 percent on volume for small and medium-sized firms and 8-10 percent for large firms, and 5 percent on incremental R&D. While international comparisons of tax incentives are not straightforward because of the complexities of the tax system of each country, these figures suggest that the Korean government seems to provide more generous R&D tax incentives for small firms than the Japanese government.

investigations. The result also suggests that small and/or less productive firms in Korea may lack sufficient R&D management know-how or human capital that is complementary to R&D investment and necessary for improving the efficiency of R&D investment. The low rate of return on R&D for small firms in Korea thus may be due to a lack of intra-firm spillovers and complementary capabilities, meaning that such firms require a large amount of R&D investment in order to obtain a certain amount of return from the investment.

As mentioned above, the difference in the rate of return between Korea and Japan is very large for large and/or highly productive firms. This is an issue that certainly requires further investigation, but it may be related to differences in corporate governance, technology management, financial constraints, intra- and/or inter-firm technology spillovers, technology spillovers from public research institutes, and so on.

INSERT Table 6

## **7. Concluding Remarks**

In this paper, we investigated differences in the performance and R&D activities of Japanese and Korean firms using a large-scale firm-level dataset for the period from 1995 to 2008. More specifically, using industry-specific PPP rates, we constructed a firm-level TFP measure that allows international comparisons.

Despite the fact that some Korean firms have been gaining large global market shares in recent years, we find that the majority of Korean firms are still lagged behind Japanese firms in terms of their TFP level, resulting in low average TFP for Korean firms overall. Moreover, although Korean firms' TFP seems to be catching up with that of their Japanese counterparts in some industries, there remains a significant gap in the average TFP level of firms in the two countries. Based on our analysis, the low TFP levels of Korean firms may be partly explained by the low and stagnating capital productivity of Korean firms, which suggests that Korean firms overinvest in tangible fixed assets. On the other hand, average labor productivity and profitability is higher for Korean firms than for their Japanese counterparts.

In order to further investigate the factors underlying the TFP gap between the two countries, we examined the distribution of R&D activities among firms and estimated the rate of return on R&D investment for Korean and Japanese firms. We found that in recent years, smaller firms have been increasing their R&D spending more rapidly than larger firms in Korea, while the opposite tendency is observed in Japan. Partly reflecting the aggressive R&D investment by smaller firms in Korea, their estimated rate of return on R&D is relatively low, while the rate of return for large firms is very high. On the other hand, in Japan the estimated rate of return is



higher for smaller firms than for larger firms, and the rate of return for large firms is much lower than that for Korean firms.

The low rate of return on R&D for small Korean firms likely partly explains the persistent TFP gap between Korean and Japanese firms. Differences in R&D tax incentives between the two countries may be a possible reason why small Korean firms have been expanding their R&D spending aggressively despite the low rates of return. Another possible factor is the strength of inter-firm and/or intra-firm technology spillovers, which may determine the rate of return on R&D, and such spillovers may be weak for small firms in Korea. On the other hand, the relatively low rate of return on R&D for large firms in Japan may partly explain the declining market penetration of some major Japanese firms. Exploring the factors determining the rate of return on R&D is beyond scope of this paper and is left for closer scrutiny in future investigations.

Another important issue to be investigated in future studies is the relationship between the reallocation of R&D activities among firms and aggregate productivity growth. Lentz and Mortensen (2008), for example, find that in their panel dataset of Danish firms 53 percent of aggregate productivity growth is explained by worker reallocation to firms of better innovation capacity. Such an analysis for Korea and Japan could provide important empirical evidence especially for policy makers who need to design effective policy schemes for R&D promotion.

While there still remain a lot of issues to be addressed in future studies, the results of this paper provide important policy implications for both Korea and Japan. For Korea, investigating how to improve the R&D efficiency of smaller firms appears to be an urgent task for researchers and policy makers. Probably owing to the generous tax incentives, small firms in Korea have been increasing their R&D spending. The next step now is to help create an environment in which technological information is smoothly exchanged among firms or between firms and research institutes and to help small firms accumulate R&D management know-how and human capital. For Japan, although the majority of Korean firms are still lagging behind Japanese firms in terms of TFP and at this point in time the rate of return on R&D for Korean firms is not yet significantly higher than that for Japanese firms, Korean firms, particularly smaller firms, may be able to raise their technology level drastically in the near future once their R&D activities gain traction. Against this background, expanding R&D tax incentives particularly for promising smaller firms would be one policy option in order to promote R&D activities by smaller firms. On the other hand, the rate of return on R&D of larger firms in Japan is relatively low. While further investigations are required, there is scope for various policy support measures to improve the R&D efficiency of such firms, such as promoting international cooperative R&D activities, academic-industrial alliances, and so on. Particularly for large firms competing in global markets, world-wide management of their R&D activities is necessary, and in this area,

there is a lot the government can do, such as negotiating international rules for trade and investment and intellectual property rights, promoting government-funded international joint research projects, supporting international research exchange, etc., all of which should contribute to improving the R&D efficiency for larger firms in Japan.

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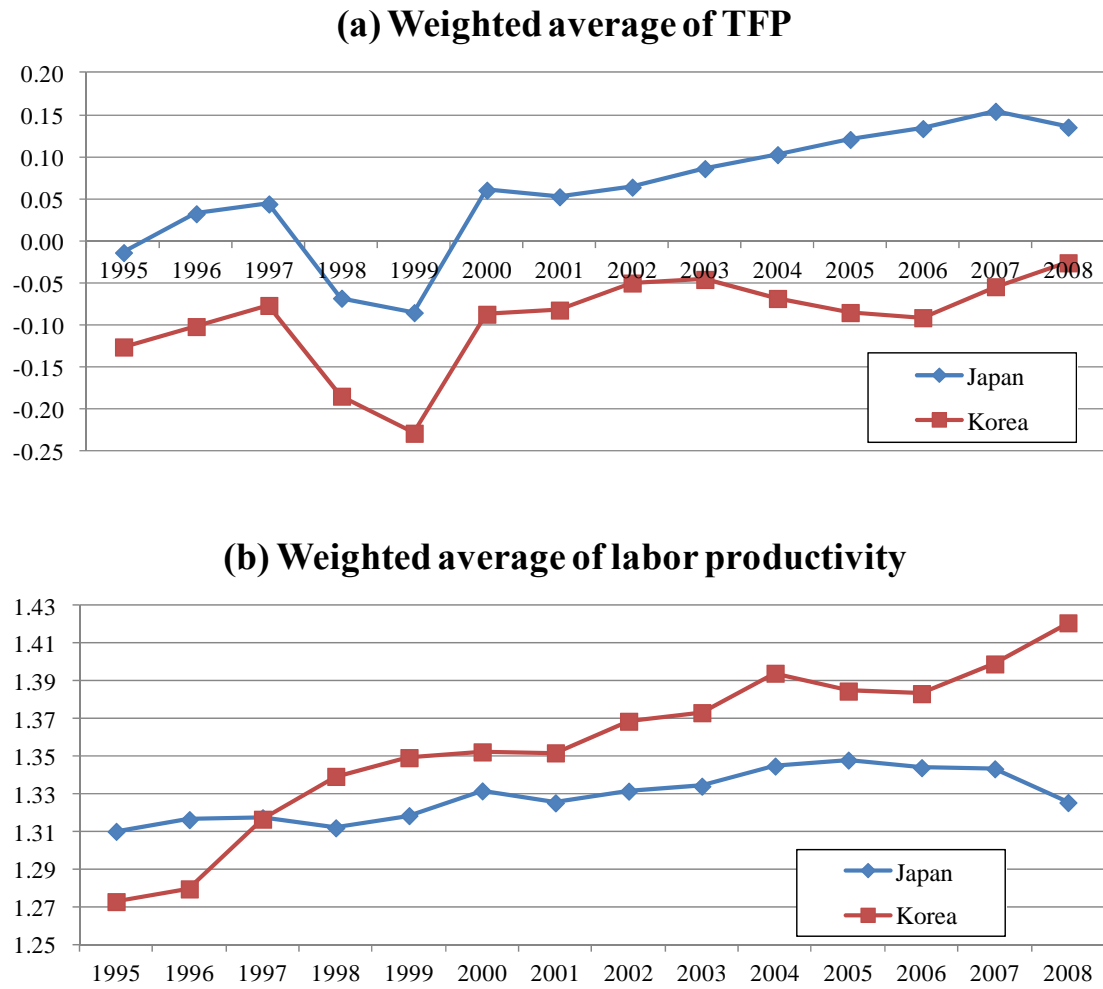
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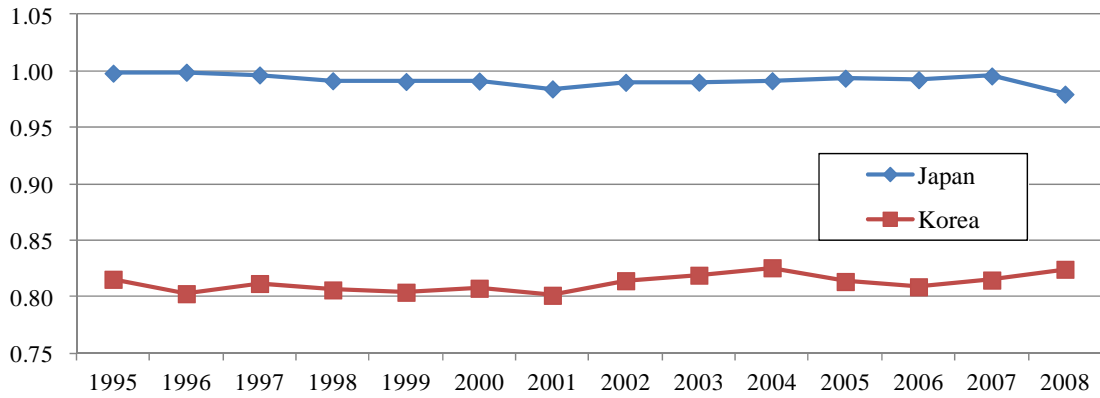
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**Figures and Tables**

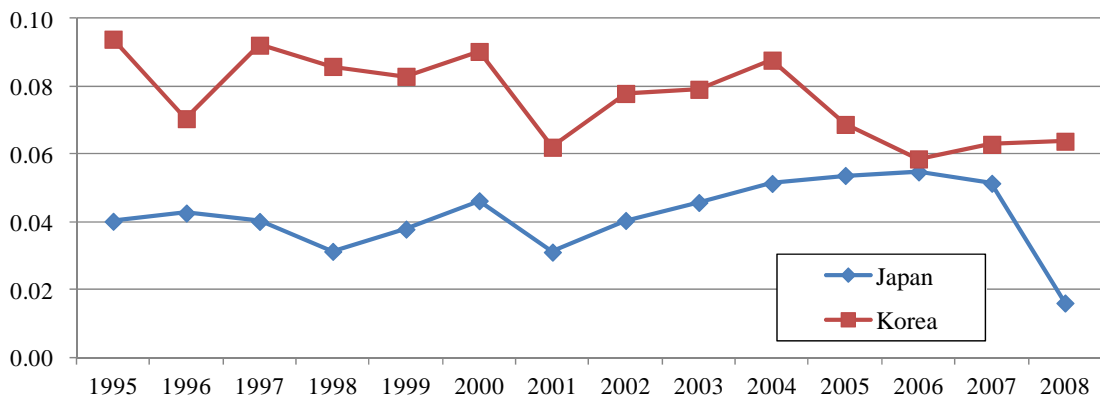
**Figure 1. Comparison of performance measures for Japanese and Korean manufacturing firms**



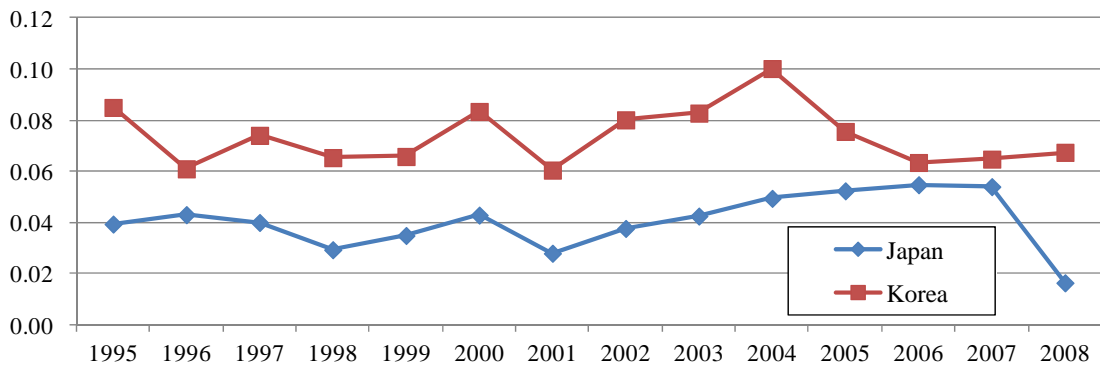
**(c) Weighted average of capital productivity**



**(d) Weighted average of operating margin**



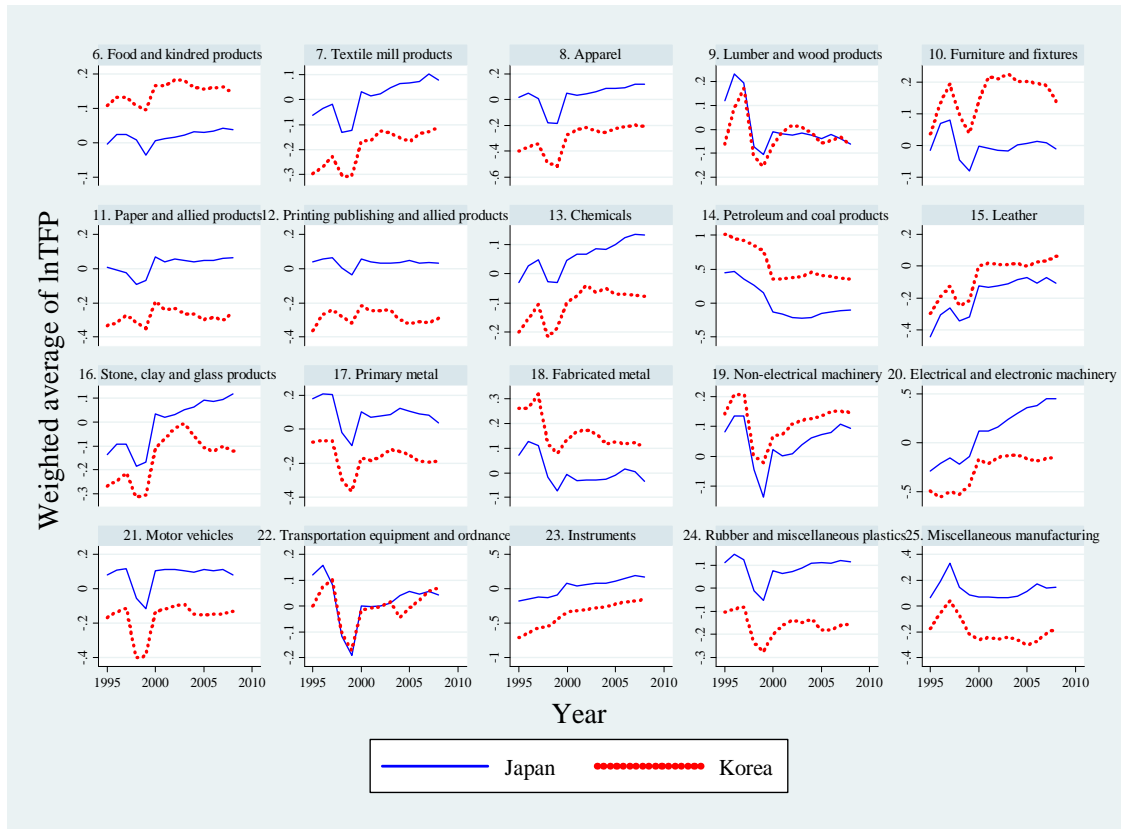
**(e) Weighted average of return on assets (ROA)**  
(Manufacturing firms with 50+ employees and 30+ mil. yen capital)



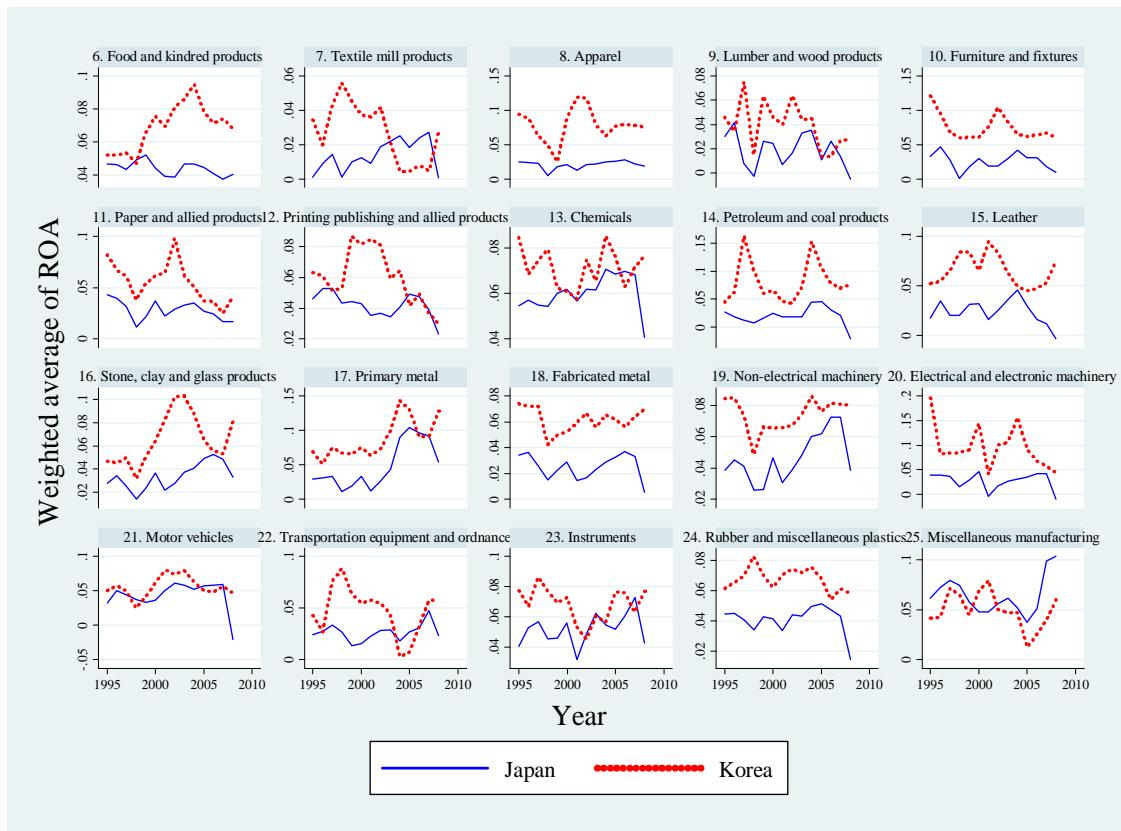
Note: The weighted average of each performance measure is calculated for manufacturing firms with 50 or more employees and 30 million yen (300 million won for Korean firms) of paid-in capital using the sales share as weight.

**Figure 2. Performance measures by industry**

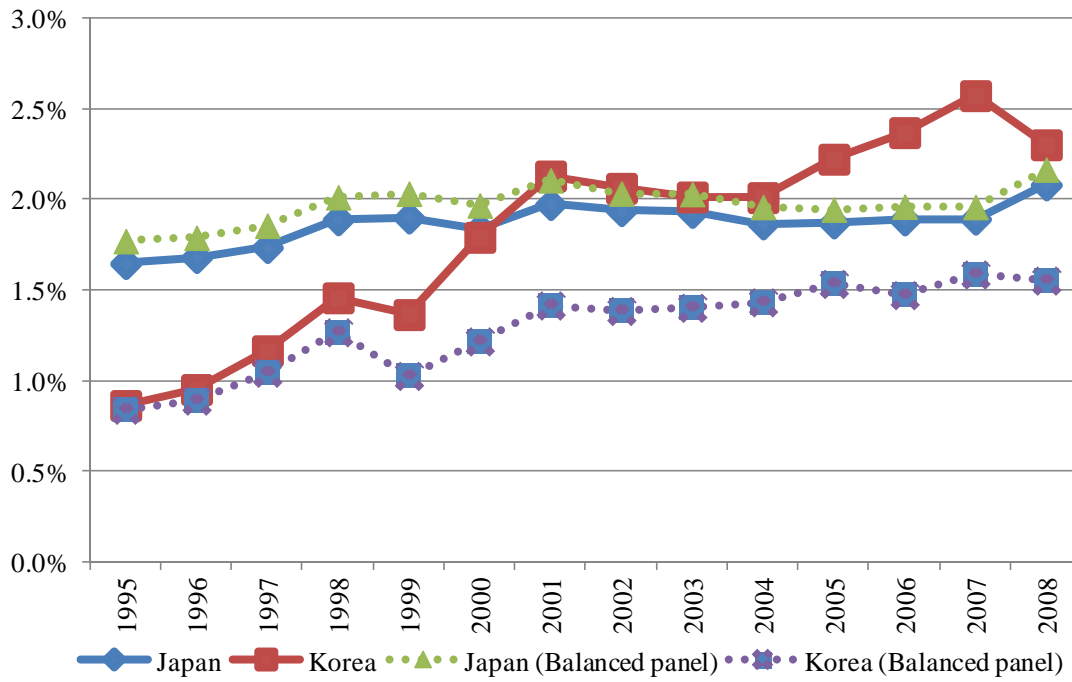
**(a) Weighted average of lnTFP by industry**



**(b) Weighted average of ROA by industry**



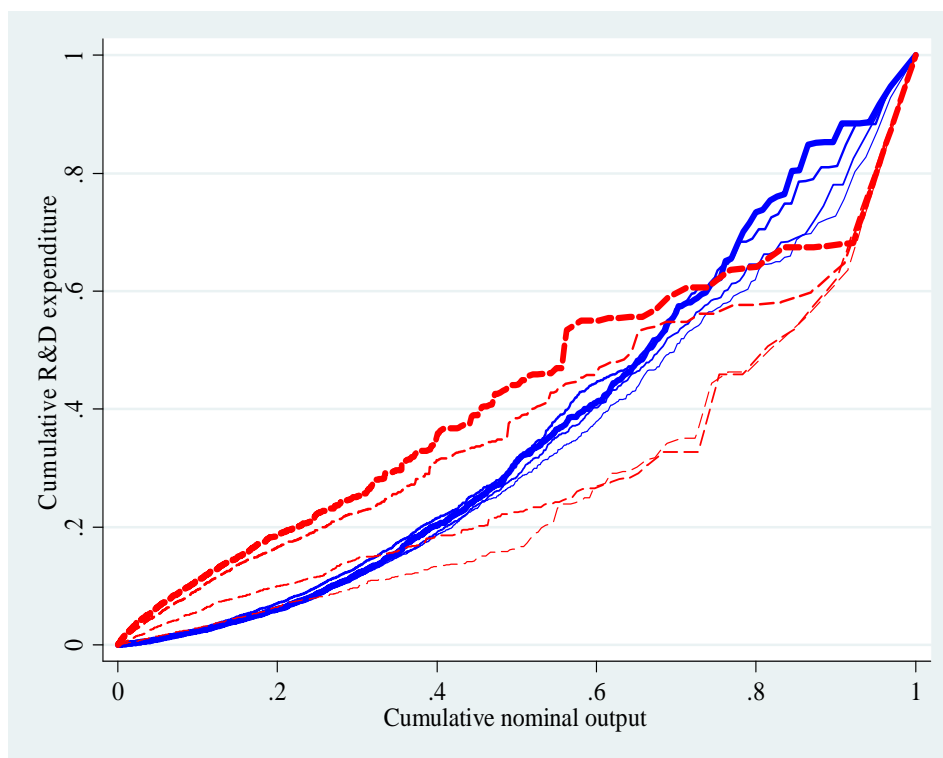
**Figure 3. Average R&D intensity (R&D expenditure / Sales)**



Note: Observations with a higher R&D intensity than the 99th percentile value for each country and year or with an R&D intensity exceeding one are excluded.



**Figure 4. Cumulative output and cumulative R&D expenditure for Japan and Korea: 1995, 2000, 2005, and 2008**



Notes: The solid lines are for Japan, while the dotted lines are for Korea.  
The thickest lines are for the year 2008, and the thinnest lines are for the year 1995.  
The thicker the line is, the more recent the year the line represents.

**Table 1. Total number of observations in the database by industry (1995 - 2008)**

| Industry                                   | Whole sample |        | TFP-calculated |           |        |           |
|--|--------------|--------|----------------|-----------|--------|-----------|
|  | Japan        | Korea  | Japan          | Share (%) | Korea  | Share (%) |
| 6 Food and kindred products                | 22,926       | 3,576  | 22,453         | (12.03)   | 3,029  | (6.00)    |
| 7 Textile mill products                    | 4,660        | 2,434  | 4,579          | (2.45)    | 2,130  | (4.22)    |
| 8 Apparel                                  | 5,098        | 2,233  | 4,955          | (2.65)    | 1,873  | (3.71)    |
| 9 Lumber and wood products                 | 2,193        | 271    | 2,142          | (1.15)    | 230    | (0.46)    |
| 10 Furniture and fixtures                  | 2,343        | 450    | 2,292          | (1.23)    | 395    | (0.78)    |
| 11 Paper and allied products               | 5,932        | 1,494  | 5,821          | (3.12)    | 1,268  | (2.51)    |
| 12 Printing publishing and allied products | 11,534       | 670    | 11,287         | (6.05)    | 452    | (0.90)    |
| 13 Chemicals                               | 13,154       | 6,252  | 12,990         | (6.96)    | 5,580  | (11.05)   |
| 14 Petroleum and coal products             | 753          | 266    | 745            | (0.40)    | 229    | (0.45)    |
| 15 Leather                                 | 522          | 638    | 501            | (0.27)    | 585    | (1.16)    |
| 16 Stone, clay and glass products          | 7,601        | 2,414  | 7,435          | (3.98)    | 2,032  | (4.03)    |
| 17 Primary metal                           | 6,584        | 3,747  | 6,517          | (3.49)    | 3,183  | (6.31)    |
| 18 Fabricated metal                        | 17,736       | 3,305  | 17,410         | (9.33)    | 2,660  | (5.27)    |
| 19 Non-electrical machinery                | 22,898       | 6,396  | 22,487         | (12.05)   | 5,426  | (10.75)   |
| 20 Electrical and electronic machinery     | 28,210       | 11,206 | 27,766         | (14.88)   | 9,827  | (19.47)   |
| 21 Motor vehicles                          | 13,072       | 6,595  | 12,970         | (6.95)    | 5,882  | (11.65)   |
| 22 Transportation equipment and ordnance   | 3,326        | 1,171  | 3,271          | (1.75)    | 963    | (1.91)    |
| 23 Instruments                             | 5,083        | 1,692  | 5,028          | (2.69)    | 1,441  | (2.85)    |
| 24 Rubber and miscellaneous plastics       | 11,932       | 3,275  | 11,729         | (6.28)    | 2,745  | (5.44)    |
| 25 Miscellaneous manufacturing             | 4,315        | 671    | 4,260          | (2.28)    | 551    | (1.09)    |
| Manufacturing total                        | 189,872      | 58,756 | 186,638        | (100.00)  | 50,481 | (100.00)  |
| 1 Agriculture                              | 185          | 400    | 183            | (0.10)    | 342    | (1.48)    |
| 2 Coal mining                              | 705          | 64     | 697            | (0.37)    | 43     | (0.19)    |
| 3 Metal and nonmetallic mining             |              | 171    |                |           | 151    | (0.65)    |
| 4 Oil and gas extraction                   |              | 2      |                |           |        |           |
| 5 Construction                             | 6,085        | 7,710  | 6,026          | (3.22)    | 5,367  | (23.16)   |
| 26 Transportation                          | 1,515        | 3,372  | 1,484          | (0.79)    | 2,583  | (11.15)   |
| 27 Communications                          | 457          | 5,998  | 448            | (0.24)    | 4,835  | (20.87)   |
| 28 Electrical utilities                    | 347          | 533    | 342            | (0.18)    | 432    | (1.86)    |
| 29 Gas utilities                           | 1,097        |        | 1,051          | (0.56)    |        |           |
| 30 Trade                                   | 137,963      | 8,294  | 135,938        | (72.67)   | 3,247  | (14.01)   |
| 31 Finance, insurance, and real estate     | 1,521        | 2,374  | 1,435          | (0.77)    | 716    | (3.09)    |
| 32 Other private services                  | 42,727       | 2,779  | 39,455         | (21.09)   | 2,260  | (9.75)    |
| 33 Public service                          | 15           | 4,630  | 13             | (0.01)    | 3,195  | (13.79)   |
| Non-manufacturing total                    | 192,617      | 36,327 | 187,072        | (100.00)  | 23,171 | (100.00)  |
| Total                                      | 382,489      | 95,083 | 373,710        |           | 73,652 |           |

Note: Firms with 50 or more employees and 30 million yen (300 million won for Korea) of paid-in capital.

**Table 2. TFP comparison between Japan and Korea by industry**

| Industry                                   | Coefficient on Korea dummy ( $\alpha_1$ ) |                                  | Coefficient on Korea dummy $\times$ TR ( $\beta_1$ ) |                    |
|--|---|----------------------------------|--|--------------------|
|  | Coef.                                     | Country with higher productivity | Coef.  | Korean TFP growing |
| 1 Agriculture                              | 0.13 ***                                  | Korea                            | -0.014 ***   |                    |
| 2 Coal mining                              | -1.32 ***                                 | Japan                            | -0.022 *   |                    |
| 3 Metal and nonmetallic mining             | 0.14 ***                                  | Korea                            | -0.014 **  |                    |
| 5 Construction                             | 0.18 ***                                  | Korea                            | -0.016 ***   |                    |
| 6 Food and kindred products                | 0.15 ***                                  | Korea                            | -0.002 ***   |                    |
| 7 Textile mill products                    | -0.15 ***                                 | Japan                            | 0.010 ***  | ○                  |
| 8 Apparel                                  | -0.29 ***                                 | Japan                            | 0.019 ***  | ○                  |
| 9 Lumber and wood products                 | 0.01                                      |                                  | -0.009   |                    |
| 10 Furniture and fixtures                  | 0.18 ***                                  | Korea                            | 0.003 ***  | ○                  |
| 11 Paper and allied products               | -0.27 ***                                 | Japan                            | -0.006 ***   |                    |
| 12 Printing publishing and allied products | -0.25 ***                                 | Japan                            | -0.005 ***   |                    |
| 13 Chemicals                               | -0.09 ***                                 | Japan                            | 0.001 **   | ○                  |
| 14 Petroleum and coal products             | 0.54 ***                                  | Korea                            | -0.053 ***   |                    |
| 15 Leather                                 | 0.00                                      |                                  | 0.020  |                    |
| 16 Stone, clay and glass products          | -0.13 ***                                 | Japan                            | 0.011 ***  | ○                  |
| 17 Primary metal                           | -0.21 ***                                 | Japan                            | -0.011 ***   |                    |
| 18 Fabricated metal                        | 0.12 ***                                  | Korea                            | -0.016 ***   |                    |
| 19 Non-electrical machinery                | 0.11 ***                                  | Korea                            | -0.001 **  |                    |
| 20 Electrical and electronic machinery     | -0.29 ***                                 | Japan                            | 0.034 ***  | ○                  |
| 21 Motor vehicles                          | -0.17 ***                                 | Japan                            | 0.008 ***  | ○                  |
| 22 Transportation equipment and ordnance   | -0.04 ***                                 | Japan                            | 0.000  |                    |
| 23 Instruments                             | -0.32 ***                                 | Japan                            | 0.035 ***  | ○                  |
| 24 Rubber and miscellaneous plastics       | -0.17 ***                                 | Japan                            | -0.007 ***   |                    |
| 25 Miscellaneous manufacturing             | -0.19 ***                                 | Japan                            | -0.021 ***   |                    |
| 26 Transportation                          | -0.05 ***                                 | Japan                            | 0.005 ***  | ○                  |
| 27 Communications                          | 0.30 ***                                  |                                  | 0.008 ***  | ○                  |
| 28 Electrical utilities                    | -0.26 ***                                 | Japan                            | 0.139 ***  | ○                  |
| 30 Trade                                   | -0.19 ***                                 | Japan                            | -0.011 ***   |                    |
| 31 Finance, insurance, and real estate     | -0.29 ***                                 | Japan                            | -0.008 *   |                    |
| 32 Other private services                  | 0.16 ***                                  | Korea                            | -0.049 ***   |                    |
| 33 Public service                          | -0.02                                     |                                  | -0.092   |                    |

Note: \*\*\*, \*\*, and \* indicate statistical significance at the 1, 5, and 10 percent level, respectively.

**Table 3. Number of R&D performing firms**

| Year                        | Japan          |             | Korea          |             |  |  |
|-----------------------------|----------------|-------------|----------------|-------------|--|--|
|                             | R&D performing | (%)         | R&D performing | (%)         |  |  |
| <b>Manufacturing sector</b> |                |             |                |             |  |  |
| 1995                        | 14,342         | 6,635 (46)  | 2,276          | 1,414 (62)  |  |  |
| 1996                        | 14,204         | 6,415 (45)  | 2,417          | 1,503 (62)  |  |  |
| 1997                        | 14,073         | 6,287 (45)  | 2,650          | 1,600 (60)  |  |  |
| 1998                        | 14,039         | 6,241 (44)  | 2,842          | 1,676 (59)  |  |  |
| 1999                        | 13,823         | 6,253 (45)  | 3,616          | 1,937 (54)  |  |  |
| 2000                        | 13,460         | 6,005 (45)  | 4,142          | 2,319 (56)  |  |  |
| 2001                        | 13,453         | 6,144 (46)  | 4,584          | 2,597 (57)  |  |  |
| 2002                        | 13,138         | 6,016 (46)  | 4,729          | 2,742 (58)  |  |  |
| 2003                        | 12,630         | 5,723 (45)  | 4,848          | 2,884 (59)  |  |  |
| 2004                        | 13,442         | 6,131 (46)  | 5,024          | 3,066 (61)  |  |  |
| 2005                        | 13,170         | 6,061 (46)  | 5,316          | 3,231 (61)  |  |  |
| 2006                        | 12,937         | 5,764 (45)  | 5,557          | 3,434 (62)  |  |  |
| 2007                        | 13,549         | 5,806 (43)  | 5,914          | 3,706 (63)  |  |  |
| 2008                        | 13,612         | 5,811 (43)  | 4,841          | 3,120 (64)  |  |  |
| Total                       | 189,872        | 85,292 (45) | 58,756         | 35,229 (60) |  |  |

**Table 4. Average R&D intensity for Japan and Korea**

| Country | Obs.    | Mean  | SD    | Min.     | Median | Max.  | Skewness |
|---------|---------|-------|-------|----------|--------|-------|----------|
| Japan   | 84,434  | 0.019 | 0.023 | 9.49E-06 | 0.010  | 0.179 | 2.051    |
| Korea   | 34,860  | 0.020 | 0.030 | 3.91E-09 | 0.008  | 0.346 | 3.253    |
| Total   | 119,294 | 0.019 | 0.025 | 3.91E-09 | 0.009  | 0.346 | 2.732    |

Note: Observations with a higher R&D intensity than the 99th percentile value for each country and year or with an R&D intensity exceeding one are excluded.

**Table 5. Average R&D intensity for Japan and Korea by industry**

| <b>Industry</b>                             | <b>Japan</b> | <b>Korea</b> |
|---|--------------|--------------|
| 6. Food and kindred products                | 0.009        | 0.003        |
| 7. Textile mill products                    | 0.016        | 0.003        |
| 8. Apparel                                  | 0.003        | 0.002        |
| 9. Lumber and wood products                 | 0.002        | 0.002        |
| 10. Furniture and fixtures                  | 0.008        | 0.004        |
| 11. Paper and allied products               | 0.006        | 0.002        |
| 12. Printing publishing and allied products | 0.005        | 0.001        |
| 13. Chemicals                               | 0.052        | 0.010        |
| 14. Petroleum and coal products             | 0.002        | 0.000        |
| 15. Leather                                 | 0.007        | 0.007        |
| 16. Stone, clay and glass products          | 0.014        | 0.006        |
| 17. Primary metal                           | 0.012        | 0.005        |
| 18. Fabricated metal                        | 0.014        | 0.008        |
| 19. Non-electrical machinery                | 0.037        | 0.015        |
| 20. Electrical and electronic machinery     | 0.049        | 0.038        |
| 21. Motor vehicles                          | 0.037        | 0.018        |
| 22. Transportation equipment and ordnance   | 0.013        | 0.014        |
| 23. Instruments                             | 0.036        | 0.039        |
| 24. Rubber and miscellaneous plastics       | 0.021        | 0.010        |
| 25. Miscellaneous manufacturing             | 0.022        | 0.007        |

Note: Larger values are shaded in gray.

**Table 6. Fixed effect estimation results**

(a) Pooled sample

|               | All firms<br>(1)     | Lowest<br>productivity<br>(2) | Lower-middle<br>productivity<br>(3) | Upper middle<br>productivity<br>(4) | Highest<br>productivity<br>(5) | Small (50 - 299<br>workers)<br>(6) | Medium (300-<br>999 workers)<br>(7) | Large (1000-<br>workers)<br>(8) |
|---------------|----------------------|-------------------------------|-------------------------------------|-------------------------------------|--------------------------------|------------------------------------|-------------------------------------|---------------------------------|
| RDINT         | 0.283 ***<br>[9.416] | 0.358 **<br>[2.389]           | 0.327 ***<br>[4.844]                | 0.388 ***<br>[8.212]                | 0.316 ***<br>[7.655]           | 0.333 ***<br>[8.010]               | 0.217 ***<br>[3.917]                | 0.257 ***<br>[4.020]            |
| RDINT*KOR     | 0.037<br>[0.829]     | -0.035<br>[-0.222]            | 0.098<br>[0.922]                    | 0.075<br>[0.650]                    | 0.175 *<br>[1.842]             | -0.013<br>[-0.230]                 | 0.171<br>[1.389]                    | 0.425 **<br>[2.493]             |
| No. of obs.   | 93,446               | 20,774                        | 20,641                              | 23,593                              | 28,438                         | 61,857                             | 22,311                              | 9,278                           |
| No. of groups | 15,868               | 6,177                         | 7,745                               | 7,870                               | 6,821                          | 12,494                             | 3,944                               | 1,360                           |
| F value       | 101.660 ***          | 12.640 ***                    | 20.240 ***                          | 41.880 ***                          | 52.430 ***                     | 49.580 ***                         | 40.570 ***                          | 30.420 ***                      |
| R-squared     | 0.042                | 0.026                         | 0.048                               | 0.081                               | 0.074                          | 0.032                              | 0.068                               | 0.1037                          |

(b) Japan

|               | All firms<br>(1)      | Lowest<br>productivity<br>(2) | Lower-middle<br>productivity<br>(3) | Upper middle<br>productivity<br>(4) | Highest<br>productivity<br>(5) | Small (50 - 299<br>workers)<br>(6) | Medium (300-<br>999 workers)<br>(7) | Large (1000-<br>workers)<br>(8) |
|---------------|-----------------------|-------------------------------|-------------------------------------|-------------------------------------|--------------------------------|------------------------------------|-------------------------------------|---------------------------------|
| RDINT         | 0.273 ***<br>[10.065] | 0.333 **<br>[2.487]           | 0.319 ***<br>[5.039]                | 0.386 ***<br>[8.476]                | 0.303 ***<br>[7.720]           | 0.325 ***<br>[8.619]               | 0.206 ***<br>[3.988]                | 0.255 ***<br>[4.226]            |
| No. of obs.   | 67,117                | 7,148                         | 15,203                              | 21,413                              | 23,353                         | 41,406                             | 17,849                              | 7,862                           |
| No. of groups | 11,283                | 2,943                         | 5,694                               | 6,878                               | 5,573                          | 8,360                              | 3,106                               | 1,118                           |
| F value       | 140.350 ***           | 8.160 ***                     | 25.000 ***                          | 48.750 ***                          | 65.910 ***                     | 68.620 ***                         | 51.480 ***                          | 34.650 ***                      |
| R-squared     | 0.075                 | 0.055                         | 0.076                               | 0.097                               | 0.106                          | 0.062                              | 0.101                               | 0.130                           |

(c) Korea

|               | All firms<br>(1)     | Lowest<br>productivity<br>(2) | Lower-middle<br>productivity<br>(3) | Upper middle<br>productivity<br>(4) | Highest<br>productivity<br>(5) | Small (50 - 299<br>workers)<br>(6) | Medium (300-<br>999 workers)<br>(7) | Large (1000-<br>workers)<br>(8) |
|---------------|----------------------|-------------------------------|-------------------------------------|-------------------------------------|--------------------------------|------------------------------------|-------------------------------------|---------------------------------|
| RDINT         | 0.348 ***<br>[8.864] | 0.338 ***<br>[6.305]          | 0.500 ***<br>[5.440]                | 0.481 ***<br>[3.381]                | 0.507 ***<br>[4.997]           | 0.349 ***<br>[8.021]               | 0.450 ***<br>[3.346]                | 0.670 ***<br>[3.382]            |
| No. of obs.   | 26,329               | 13,626                        | 5,438                               | 2,180                               | 5,085                          | 20,451                             | 4,462                               | 1,416                           |
| No. of groups | 4,585                | 3,234                         | 2,051                               | 992                                 | 1,248                          | 4,134                              | 838                                 | 242                             |
| F value       | 35.060 ***           | 25.290 ***                    | 15.350 ***                          | 3.240 ***                           | 6.730 ***                      | 21.800 ***                         | 10.790 ***                          | 7.050 ***                       |
| R-squared     | 0.021                | 0.031                         | 0.056                               | 0.035                               | 0.022                          | 0.017                              | 0.037                               | 0.073                           |

Notes: \* p&lt;0.10, \*\* p&lt;0.05, \*\*\* p&lt;0.01.

*t*-values are shown in brackets. Constants, year dummies, and industry dummies are suppressed.

**Appendix Table 1. Number of firms in the database**

| Year  | Whole sample |        | TFP calculated |        |
|-------|--------------|--------|----------------|--------|
|       | Japan        | Korea  | Japan          | Korea  |
| 1995  | 26,385       | 3,527  | 26,223         | 3,013  |
| 1996  | 26,268       | 3,709  | 26,082         | 3,227  |
| 1997  | 26,206       | 4,065  | 26,083         | 3,568  |
| 1998  | 26,202       | 4,423  | 26,097         | 3,634  |
| 1999  | 25,770       | 5,721  | 25,672         | 4,203  |
| 2000  | 27,587       | 6,621  | 26,544         | 4,630  |
| 2001  | 28,106       | 7,416  | 27,342         | 5,215  |
| 2002  | 27,494       | 7,821  | 26,728         | 5,725  |
| 2003  | 26,565       | 7,900  | 25,940         | 6,244  |
| 2004  | 28,241       | 8,149  | 27,326         | 6,483  |
| 2005  | 27,585       | 8,674  | 26,950         | 6,821  |
| 2006  | 27,782       | 9,108  | 26,759         | 7,097  |
| 2007  | 28,995       | 10,524 | 27,881         | 7,085  |
| 2008  | 29,303       | 8,404  | 28,083         | 6,707  |
| Total | 382,489      | 96,062 | 373,710        | 73,652 |

Notes: All industries. Firms with 50 or more employees and 30 million yen (300 million won for Korea) of paid-in capital.

**Appendix Table 2. R&D intensity for Japanese and Korean firms**

Panel (a) Japanese firms, all R&D performing firms with 50 or more employees and 30 million yen or more of paid-in capital

| Year  | Obs.   | Mean  | SD    | Min.     | Median | Max.  | Skewness |
|-------|--------|-------|-------|----------|--------|-------|----------|
| 1995  | 6,564  | 0.016 | 0.020 | 3.45E-05 | 0.009  | 0.109 | 1.900    |
| 1996  | 6,345  | 0.017 | 0.020 | 1.49E-05 | 0.009  | 0.113 | 1.914    |
| 1997  | 6,221  | 0.017 | 0.020 | 1.70E-05 | 0.010  | 0.114 | 1.853    |
| 1998  | 6,170  | 0.019 | 0.023 | 1.61E-05 | 0.010  | 0.130 | 1.865    |
| 1999  | 6,183  | 0.019 | 0.022 | 1.60E-05 | 0.010  | 0.120 | 1.770    |
| 2000  | 5,946  | 0.018 | 0.022 | 1.60E-05 | 0.010  | 0.122 | 1.863    |
| 2001  | 6,084  | 0.020 | 0.024 | 1.58E-05 | 0.010  | 0.142 | 2.001    |
| 2002  | 5,959  | 0.019 | 0.024 | 1.75E-05 | 0.010  | 0.135 | 1.994    |
| 2003  | 5,663  | 0.019 | 0.023 | 2.65E-05 | 0.010  | 0.140 | 1.982    |
| 2004  | 6,065  | 0.019 | 0.023 | 2.20E-05 | 0.010  | 0.132 | 1.940    |
| 2005  | 6,003  | 0.019 | 0.023 | 1.84E-05 | 0.009  | 0.136 | 2.029    |
| 2006  | 5,716  | 0.019 | 0.024 | 1.47E-05 | 0.009  | 0.147 | 2.146    |
| 2007  | 5,752  | 0.019 | 0.024 | 2.77E-05 | 0.009  | 0.152 | 2.162    |
| 2008  | 5,763  | 0.021 | 0.028 | 9.49E-06 | 0.010  | 0.179 | 2.351    |
| Total | 84,434 | 0.019 | 0.023 | 9.49E-06 | 0.010  | 0.179 | 2.051    |

Panel (b) Korean firms, all R&D performing firms with 50 or more employees and 300 million won or more of paid-in capital

| Year  | Obs.   | Mean  | SD    | Min.     | Median | Max.  | Skewness |
|-------|--------|-------|-------|----------|--------|-------|----------|
| 1995  | 1,404  | 0.009 | 0.014 | 1.00E-08 | 0.003  | 0.092 | 2.878    |
| 1996  | 1,492  | 0.010 | 0.014 | 3.91E-09 | 0.004  | 0.101 | 2.834    |
| 1997  | 1,586  | 0.012 | 0.017 | 3.14E-08 | 0.005  | 0.125 | 2.725    |
| 1998  | 1,661  | 0.015 | 0.022 | 1.02E-08 | 0.006  | 0.193 | 2.995    |
| 1999  | 1,921  | 0.014 | 0.021 | 9.36E-08 | 0.005  | 0.174 | 3.110    |
| 2000  | 2,291  | 0.018 | 0.030 | 3.60E-08 | 0.007  | 0.261 | 3.515    |
| 2001  | 2,563  | 0.021 | 0.037 | 4.12E-08 | 0.008  | 0.346 | 4.079    |
| 2002  | 2,709  | 0.021 | 0.034 | 1.30E-08 | 0.008  | 0.262 | 3.449    |
| 2003  | 2,853  | 0.020 | 0.029 | 2.09E-08 | 0.009  | 0.222 | 2.784    |
| 2004  | 3,036  | 0.020 | 0.029 | 3.01E-08 | 0.009  | 0.203 | 2.686    |
| 2005  | 3,199  | 0.022 | 0.031 | 6.63E-09 | 0.010  | 0.240 | 2.629    |
| 2006  | 3,393  | 0.024 | 0.033 | 4.96E-09 | 0.012  | 0.265 | 2.722    |
| 2007  | 3,662  | 0.026 | 0.037 | 4.00E-08 | 0.012  | 0.267 | 2.699    |
| 2008  | 3,090  | 0.023 | 0.032 | 9.42E-09 | 0.011  | 0.237 | 2.551    |
| Total | 34,860 | 0.020 | 0.030 | 3.91E-09 | 0.008  | 0.346 | 3.253    |



Panel (c) Japanese firms, balanced panel for firms with 50 or more employees and 30 million yen or more of paid-in capital

| Year  | Obs.   | Mean  | SD    | Min.     | Median | Max.  | Skewness |
|-------|--------|-------|-------|----------|--------|-------|----------|
| 1995  | 3,068  | 0.018 | 0.020 | 3.92E-05 | 0.010  | 0.108 | 1.754    |
| 1996  | 3,002  | 0.018 | 0.021 | 1.80E-05 | 0.010  | 0.113 | 1.784    |
| 1997  | 3,000  | 0.019 | 0.021 | 1.70E-05 | 0.010  | 0.114 | 1.728    |
| 1998  | 2,976  | 0.020 | 0.023 | 1.61E-05 | 0.011  | 0.125 | 1.695    |
| 1999  | 3,002  | 0.020 | 0.023 | 1.60E-05 | 0.012  | 0.120 | 1.616    |
| 2000  | 2,939  | 0.020 | 0.022 | 1.60E-05 | 0.011  | 0.122 | 1.744    |
| 2001  | 2,943  | 0.021 | 0.025 | 2.56E-05 | 0.012  | 0.142 | 1.853    |
| 2002  | 2,931  | 0.020 | 0.024 | 1.75E-05 | 0.011  | 0.135 | 1.844    |
| 2003  | 2,901  | 0.020 | 0.024 | 4.11E-05 | 0.011  | 0.138 | 1.851    |
| 2004  | 2,945  | 0.020 | 0.023 | 2.20E-05 | 0.011  | 0.132 | 1.833    |
| 2005  | 2,939  | 0.019 | 0.023 | 3.27E-05 | 0.011  | 0.135 | 1.914    |
| 2006  | 2,882  | 0.020 | 0.024 | 3.92E-05 | 0.010  | 0.147 | 2.042    |
| 2007  | 2,823  | 0.020 | 0.024 | 2.77E-05 | 0.010  | 0.151 | 2.110    |
| 2008  | 2,808  | 0.022 | 0.028 | 2.04E-05 | 0.011  | 0.176 | 2.273    |
| Total | 41,159 | 0.020 | 0.023 | 1.60E-05 | 0.011  | 0.176 | 1.920    |

Panel (d) Korean firms, balanced panel for firms with 50 or more employees and 300 million won or more of paid-in capital

| Year  | Obs.   | Mean  | SD    | Min.     | Median | Max.  | Skewness |
|-------|--------|-------|-------|----------|--------|-------|----------|
| 1995  | 957    | 0.008 | 0.013 | 1.00E-08 | 0.003  | 0.089 | 2.931    |
| 1996  | 996    | 0.009 | 0.013 | 3.91E-09 | 0.004  | 0.101 | 2.997    |
| 1997  | 977    | 0.010 | 0.015 | 3.14E-08 | 0.005  | 0.117 | 2.906    |
| 1998  | 997    | 0.013 | 0.019 | 1.02E-08 | 0.005  | 0.193 | 3.396    |
| 1999  | 969    | 0.010 | 0.015 | 1.63E-06 | 0.004  | 0.145 | 3.292    |
| 2000  | 993    | 0.012 | 0.018 | 3.60E-08 | 0.005  | 0.181 | 3.296    |
| 2001  | 1,015  | 0.014 | 0.022 | 1.18E-07 | 0.006  | 0.288 | 4.073    |
| 2002  | 1,006  | 0.014 | 0.021 | 1.30E-08 | 0.006  | 0.164 | 3.173    |
| 2003  | 1,007  | 0.014 | 0.019 | 6.73E-07 | 0.007  | 0.124 | 2.390    |
| 2004  | 989    | 0.014 | 0.020 | 3.01E-08 | 0.007  | 0.181 | 3.096    |
| 2005  | 956    | 0.015 | 0.022 | 1.24E-07 | 0.008  | 0.240 | 3.634    |
| 2006  | 974    | 0.015 | 0.019 | 4.96E-09 | 0.007  | 0.173 | 2.575    |
| 2007  | 996    | 0.016 | 0.021 | 1.01E-07 | 0.008  | 0.267 | 3.311    |
| 2008  | 947    | 0.016 | 0.021 | 9.42E-09 | 0.007  | 0.153 | 2.668    |
| Total | 13,779 | 0.013 | 0.019 | 3.91E-09 | 0.006  | 0.288 | 3.341    |

Note: Observations with a higher R&D intensity than the 99th percentile value for each country year or with an R&D intensity exceeding one are excluded.

**Appendix Table 3. Characteristics of Japanese and Korean firms**

|                  | Japanese manufacturing firms |        |         |         |        |            |                      |        |         |         |        |            |
|------------------|------------------------------|--------|---------|---------|--------|------------|----------------------|--------|---------|---------|--------|------------|
|                  | All firms                    |        |         |         |        |            | R&D performing firms |        |         |         |        |            |
|                  | Obs.                         | Mean   | SD      | Min.    | Median | Max.       | Obs.                 | Mean   | SD      | Min.    | Median | Max.       |
| No. of employees | 180,998                      | 401    | 1,684   | 50      | 141    | 80,840     | 82,144               | 656    | 2,421   | 50      | 209    | 80,840     |
| Sales (mil. yen) | 180,998                      | 20,890 | 146,296 | 31      | 3,701  | 12,100,000 | 82,144               | 37,453 | 210,625 | 136     | 6,214  | 12,100,000 |
| Sales growth (%) | 151,155                      | -0.008 | 13.946  | -67.413 | 0.211  | 63.473     | 69,907               | 0.304  | 13.515  | -67.404 | 0.620  | 63.473     |
| I/K (%)          | 149,518                      | 13     | 23      | -53     | 7      | 494        | 69,541               | 14     | 22      | -51     | 8      | 441        |
| I/S (%)          | 149,518                      | 3      | 5       | -18     | 2      | 39         | 69,541               | 3      | 5       | -17     | 2      | 38         |
| K/S (%)          | 180,349                      | 34.7   | 27.4    | 0.1     | 28.6   | 503.0      | 82,044               | 34.3   | 25.2    | 0.1     | 29.0   | 482.1      |
| C/K (%)          | 178,771                      | 34     | 95      | -325    | 19     | 3,121      | 81,699               | 34     | 80      | -321    | 22     | 3,121      |

|                  | Korean manufacturing firms |        |         |         |        |           |                      |        |         |         |        |           |
|------------------|----------------------------|--------|---------|---------|--------|-----------|----------------------|--------|---------|---------|--------|-----------|
|                  | All firms                  |        |         |         |        |           | R&D performing firms |        |         |         |        |           |
|                  | Obs.                       | Mean   | SD      | Min.    | Median | Max.      | Obs.                 | Mean   | SD      | Min.    | Median | Max.      |
| No. of employees | 50,587                     | 316    | 1,685   | 50      | 118    | 85,813    | 32,247               | 399    | 2,081   | 50      | 135    | 85,813    |
| Sales (mil. yen) | 56,621                     | 12,357 | 108,861 | 0       | 2,357  | 8,006,750 | 34,175               | 16,076 | 131,565 | 2       | 2,877  | 8,006,750 |
| Sales growth (%) | 46,458                     | 12.047 | 26.711  | -90.628 | 9.567  | 220.112   | 29,317               | 11.924 | 26.415  | -90.628 | 9.641  | 216.712   |
| I/K (%)          | 46,563                     | 37     | 78      | -57     | 15     | 1,826     | 29,361               | 37     | 74      | -57     | 16     | 1,645     |
| I/S (%)          | 46,456                     | 9      | 16      | -27     | 4      | 337       | 29,313               | 10     | 16      | -27     | 4      | 337       |
| K/S (%)          | 56,602                     | 41.5   | 49.3    | 0.1     | 30.5   | 1,702.8   | 34,172               | 40.1   | 42.4    | 0.1     | 30.8   | 1,702.8   |
| C/K (%)          | 56,783                     | 56     | 151     | -1,416  | 30     | 6,881     | 34,197               | 52     | 130     | -1,208  | 31     | 5,158     |

Notes: Outliers are excluded. First, firms whose R&D intensity exceeds one are excluded. Then, for the ratios I/K, I/S, K/S, and C/K we drop firms for which the ratio is smaller than the first percentile or larger than the 99th percentile.

The sales amounts in the table are nominal values and the sales growth rates are calculated based on the nominal sales amounts. The sales amounts of Korean firms are converted into Japanese yen using the nominal exchange rate.

I: investment, K: fixed assets, S: sales, C: cash flow.