

## **Ownership Structure and Export Performance: Firm-Level Evidence from Korea**

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### Abstract

The central objective of our paper is to empirically examine the relationship between the ownership structure of firms and their export performance. To do so, we use data from Korea, a classic example of successful export-oriented industrialization. While a large and growing empirical literature investigates the relationship between the ownership structure and overall performance of firms, there are almost no studies which delve into the issue of whether the concentration of ownership has a positive or negative effect on export performance. The primary contribution of our study is to help remedy this serious gap in the empirical literature on ownership and performance. Our empirical results indicate that Korean firms with more concentrated ownership are more likely to be exporters and export more.

**Key words:** Exports, ownership structure, logit analysis, Tobit regression, Korea

**JEL Classification Codes:** F10, G30, D80

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## **1 Introduction**

According to the corporate governance literature, a firm's ownership structure affects its performance. In a seminal paper, Berle and Means (1932) proposed a simple intuitive explanation for the relationship between a firm's ownership structure and its performance. A manager tends to pursue his/her own interest rather than owners' profits in the absence of adequate monitoring. When ownership is widely dispersed, owners do not face strong incentives to engage in monitoring the management since they incur high monitoring costs but capture only a small share of the benefits. All owners thus face an incentive to free ride on others. This implies that firms with more concentrated ownership will be more closely monitored and perform better. At the same time, there are theoretical reasons for why concentrated ownership may harm corporate performance. For example, a dominant shareholder can expropriate firm resources to his benefit at the expense of minority shareholders [Joh (2003)].

In theory, ownership concentration can thus have either a positive or negative impact on a firm's performance. Therefore, whether ownership concentration is beneficial or harmful for corporate performance is ultimately an empirical question which needs to be resolved through empirical analysis. A large and growing empirical literature has sprung up to examine precisely the issue. The literature, which includes Demsetz and Lehn (1985), Morck, Shleifer and Vishny (1988), McConnell and Servaes (1990), and Hermalin and Weisbach (1991), fails to uncover any definitive pattern. A number of additional studies have elaborated upon the empirical methodology. For example, in order to account for firm heterogeneity, Himmelberg, Hubbard and Palia (1999) included firm-specific control variables and Griliches and Hausman (1986) applied the fixed-

effects model to panel data. However, the overall evidence on the relationship between ownership structure and corporate performance remains mixed and inconclusive.

The central objective of our paper is to empirically examine the relationship between the ownership structure of firms and their export performance. Due to globalization and integration of markets, export performance is an increasingly influential determinant of overall corporate performance. At the same time, there are some conceptual grounds for a relationship between a firm's ownership structure and its performance, as explained in Section 3. In particular, firms with more concentrated ownership may be more likely to export due to the higher risk of exporting vis-à-vis selling in the domestic market. While a large and growing empirical literature investigates the relationship between ownership structure overall corporate performance, there are almost no studies which delve into the relationship between ownership structure and export performance. The main contribution of our study is to help remedy this serious gap in the empirical literature by investigating this relationship on the basis of firm-level data from Korea.

At a broader level, Korea is a well-known example of highly successful export-led industrialization and growth. Underlying Korea's export prowess is the success of Korean companies such as Samsung, LG and Hyundai which have become global brands with operations all over the world. More generally, Korean firms which vary widely in terms of structural characteristics, including size and ownership concentration, export a broad range of manufactured products. Given the export success of Korean companies and their structural diversity, it would be interesting to examine whether ownership concentration has a significant effect on their export performance. In addition to informing us about the role of ownership structure in Korean firms' export performance, the study marks a first

step toward filling a major gap in the broader empirical literature on ownership structure and corporate performance.

The rest of the paper is organized as follows. Section 2 outlines a conceptual basis for a relationship between the ownership structure of firms and their export performance, and reviews the empirical literature on this relationship. Section 3 describes the data and variables used in the empirical analysis, and Section 4 reports and discusses the main findings of the analysis. Section 5 brings the paper to a close with some concluding observations.

## **2 Ownership Structure and Export Performance: Conceptual Basis and Empirical Literature**

In this section, we first outline the conceptual basis for a relationship between the ownership structure of a firm and its export performance, and then briefly review the empirical literature.

### **2.1 Conceptual Overview**

For firms, entering the export market is a high-risk activity that involves sunk costs, revenue volatility due to exchange rate fluctuations, limited knowledge of market conditions, and tougher competition. The agency problem influences a firm's export decision-making through attitude toward risk. If two firms are identical except in ownership structure, the manager of a firm owned by small number of shareholders will try to increase the firm's value by venturing into export markets which have high growth potential. At the same time, fast-growing foreign markets expose the firm to greater risk than the domestic market due to asymmetric information. The manager of a firm with less concentrated ownership will try to minimize risk and thus concentrate on the domestic

market. This manager wants to achieve concrete results in a short period by focusing on the less risky domestic market rather than the more risky foreign market. The implication is that firms with more concentrated ownership are more likely to export.

This study will hypothesize that manager's preferences toward risk are related with its ownership structure. In a firm with a diffuse ownership structure, the manager maximizes his own interests rather than shareholders' profits by venturing into the foreign market. The manager will maximize his expected utility from the firm's profits by avoiding risk. However, in a firm with concentrated ownership, the manager represents the dominant shareholder's interest and thus maximizes the firm's expected profits rather than his own expected utility. Therefore, the manager of such firms bears the risks associated with foreign markets. Risk preference has crucial implications for a firm's export decision since exporting is a fundamentally risky activity. Breaking into the export market requires a large sum of up-front sunk costs, including adapting products to the foreign consumer preferences, complying with foreign government regulations, and building distribution networks. Expected profits are subject to high risks due to limited information about foreign demand and exchange rate fluctuations. In these circumstances, the decision to export depends mostly on costs and expected profits for firms with concentrated ownership structure but risk attitudes for firms with dispersed ownership.

## **2.2 Empirical Literature**

As noted earlier, there is a large and growing empirical literature which delves into the relationship between the ownership structure of firms and their overall performance. This literature looks at the relationship between ownership concentration and measures of overall corporate performance such as profit rate. In marked contrast to this rich literature,

there are only a few empirical studies which investigate the nexus between ownership and exports. Most of the few studies look at the impact of foreign ownership rather than ownership concentration on export performance.

Cole, Elliot and Virakul (2010) investigate the relationship between foreign ownership and a firm's decision to export, using the annual survey of Thai manufacturing firms from 2001 to 2004. They find that foreign-owned firms are more likely to export than domestic firms. They further find that the propensity to export differs according to the country of ownership. Ngoc and Ramsetter (2009) analyze data on multinational firms in Vietnam to examine the relationship between foreign ownership and exports in the Vietnamese manufacturing sector. They find that companies with very high share of foreign ownership – i.e. 90% or more foreign-owned – make a disproportionate contribute to Vietnam's manufacturing exports. A number of additional empirical studies examine the relationship between foreign ownership and export performance in other countries. These include Filatotchev, Stephan and Jindra (2008), Wignaraja (2008), Rojec, Damijan and Majcen (2004), and Rasiah (2007, 2005 and 2003).

To summarize our literature review, it should be clear that the empirical literature on the relationship between the ownership structure of firms and their export performance is quite limited. More importantly, this limited literature deals primarily with the effect of foreign ownership on export performance. Some studies compare the export performance of foreign-owned firms versus domestic firms whereas others compare the export performance of firms with different shares of foreign ownership. None of the studies delve into dimensions of ownership structure other than foreign ownership. In particular, the studies do not look at the effect of ownership concentration on export performance.

However, there are conceptual grounds for believing that whether a firm's ownership structure is relatively concentrated or diffuse will influence its success as an exporter. The underlying intuition is that exporting is fundamentally risky activity, as explained above.

### **3 Data and Variables**

In this section, we describe the data and variables used in our empirical analysis of the relationship between the ownership structure of firms and their export performance. The data set used in this paper is an unbalanced panel consisting of annual time-series for 463 Korean manufacturing firms during 1994-2005, with a total of 5,557 observations. The sample covers all manufacturing firms whose stocks are listed on the Korean Stock Exchange. The enlisted firms are required to report their financial status. All firms' data are taken from their financial reports.

Exports are observed in 1,640 observations, which is about 29.5% of total observations. Given that a large portion of observations are domestic firms, a binary variable of exporters/non-exporters is first constructed to investigate the impact of ownership concentration on firm's export decision. We use the logit model, which is widely used in the literature on firm-specific effects on export activity. This model regress the binary variable on the set of explanatory variables that include concentration rate and other relevant variables. In the logit model, coefficient estimates represent the impact of explanatory variables on the probability of firm's being an exporter. In addition, we estimate a Tobit model to study firm's export propensity – i.e. ratio of exports to total sales. The propensity to export is defined on  $[0, 1]$ , which suggests that a Tobit model

designed for censored data will be useful.<sup>1</sup>

Our key variable of interest is the ownership concentration rate (CR) since the central objective of our empirical analysis is to investigate the effect of ownership structure on export performance. CR is defined as the ratio of the dominant shareholder's share to total shares, and reflects the extent to which the dominant shareholder controls the management. CR is a good proxy for ownership structure since dominant shareholders tend to exercise a great deal of influence on the management of Korean firms.

To accurately estimate the impact of ownership concentration on exports, we have to control for other firm-specific factors that influence exports. Our control variables include standard variables such as wage rate, capital intensity, R&D stock, firm size, productivity, and firm age. Among these variables, wage rate and capital intensity represent the traditional factor endowment theory. R&D stock reflects the technology gap theory of trade [see Posne (1961), Kreugman (1979)] or the product cycle theory [see Vernon (1966)] in which technological innovation plays a central role in shaping international trade structure. Many empirical studies analyzed the impact of R&D on firm's export activity [see Kumar and Siddharthan (1994), Willomore (1992), Hirsch and Bijoui (1985) and Wakelin (1998)].

There are fixed costs associated with entering export markets. These include collecting information, establishing a distribution network, and adapting products to foreign tastes and regulations. Since these costs are sunk costs, uncertainty may cause persistence in export participation. Firms may continue to export even though it is temporarily unprofitable to do so, or hesitate to export due to the option value of waiting for more information [see Roberts and Tybout (1997)]. For this reason, a number of studies point

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<sup>1</sup> Applying ordinary least square (OLS) regression method will produce biased estimates.

out that exporters are large and productive enough to absorb the costs of waiting [see Richardson and Rindal (1995), Bernard and Jensen (1997), Bernard and Wagner (1997), Bleaney and Wakelin (1999) and Roberts and Tybout (1997)]. Firm size affects export performance through economies of scale in production and export marketing, higher capacity for taking risks, better access to financing, and sufficient managerial, R&D and marketing resources [see Sterlacchini (2001)].

Both productivity and age are additional firm-specific variables which may influence a firm's decision to export. The effect of productivity on exports is intuitively straightforward since global markets are typically much more competitive than the domestic market. Therefore, more productive and efficient firms are more likely to be internationally competitive and more likely to export. The impact of firm age on exports is ambiguous. On the one hand, older firms might have higher export propensities because they are more experienced in international trade. On the other hand, many newer firms are more successful with new technology, which can be an important tool for exports [Ramstetter (1999)]. The positive impact of age might diminish beyond a certain threshold as firm's learning curve rises at decreasing rate. In light of this possibility, we include both age and age squared in our estimation.

We compute the wage rate by dividing total labor costs by the number of employees ( $L$ ). Total labor costs consist of wages, bonuses, retirement compensation, and all other costs associated with employee remuneration. The capital stock ( $K$ ) is the real amount of tangible fixed assets. Dividing the capital stock ( $K$ ) by the number of employees ( $L$ ) gives us the capital-labor ratio ( $K/L$ ). Labor productivity ( $VA/L$ ) is per capita value added ( $VA$ ), and comprises net profits, labor costs, net interest payments, rents, taxes

other than corporate tax, and depreciation costs. R&D stock is estimated by perpetual inventory methods based on firm's R&D investment. Following much of the literature, we apply a depreciation rate of 10%. Firm age is calculated from the founding year. All variables are converted into constant 2000 prices.

Table 1 presents sample means and standard deviations. We perform the t-test to test the null hypothesis that mean values are equal between exporters and non-exporters. The null was rejected at the 1% significance level for every variable except age. Most significantly, this implies that exporters have higher ownership concentration than non-exporters. In addition, relative to non-exporters, exporters pay higher wages and have greater capital intensity ratio, R&D stock, labor productivity, and sales.

[Table 1]

#### **4 Main Empirical Findings**

In this section, we report and discuss the main results from our empirical analysis, which consists of two parts – (1) logit estimation of the decision to export or not and (2) tobit estimation of export propensity. Before estimating the logit and tobit models, we examine the correlation between explanatory variables. Table 2 reports the Pearson correlation coefficients. There exists a strong correlation between wage rate and labor productivity, R&D stock and both sales and employment, and sales and employment. We do not use these pairs of variables together in regressions to avoid multicollinearity.<sup>2</sup>

[Table 2]

##### **4.1 Logit Estimation of Exporters versus Non-Exporters**

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<sup>2</sup> Putting these correlated variables together changed the significance and sign of coefficient estimates, which is apparent symptom of multicollinearity.

Table 3 reports the results of our logit estimation of the export decision – i.e. whether or not to export – of our sample of Korean manufacturing firms. The regression uses a binary variable of exporter or non-exporters as the dependent variable. For our purposes, the key explanatory variables is the ownership concentration rate. Additional explanatory variables include variables widely used in the trade literature, such as wage rate, capital intensity and R&D stock. We experiment with various permutations of explanatory variables to estimate four different models.

[Table 3]

The coefficient estimates of ownership concentration rate, wage rate, capital intensity and R&D stock are all positive and significant in Model (i). Estimation results show that firm's probability of entering the foreign market increases with ownership concentration rate, wages rate, capital intensity and R&D stock. This implies that exporting firms pay higher wages and have greater capital intensity and R&D stock. Model (ii) substitutes wage rate with labor productivity as explanatory variable. These two variables are closely correlated.<sup>3</sup> The coefficient estimates of all the explanatory variables remain positive and significant. This is still the case when R&D stock is replaced with sales in Model (iii).<sup>4</sup> Model (iv) added both firm age and firm age squared as additional explanatory variables to Model (i). The coefficient estimates of the basic explanatory variables remain the same. However, the coefficient of age is positively insignificant and its squared term is negatively significant.<sup>5</sup> This suggests that the impact of business experience on entering

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<sup>3</sup> Coefficient estimates of these two variables become insignificant due to multicollinearity when they are both included.

<sup>4</sup> Multicollinearity causes coefficient estimates of R&D to be insignificant when these two variables are both included.

<sup>5</sup> Coefficient estimates of wage rate, labor productivity and R&D stock become insignificant due to multicollinearity when labor productivity and sales are added to Model (iv).

export market diminishes as firms grow older, even though it might initially have a positive influence.

Most significantly, our estimation results show that higher ownership concentration rate increases the probability of firm's entering foreign markets. The results thus support our central hypothesis that firms with concentrated ownership venture into risky export markets to maximize expected profits whereas firms with dispersed ownership tend to stay home to avoid the risk of incurring the large sunk costs associated with exporting. Managers in firms with dispersed ownership prefer to avoid risk and achieve concrete business outcomes in a short period. This discourages them from entering risky foreign markets, which require large sunk costs that can only be recovered in the long run. Our empirical results confirm the existence of an agency problem – i.e. risk-averse managers of firms with diffuse ownership do not export even though exporting is profitable and thus beneficial for shareholders.

With respect to our control variables, our results show that firms are more likely to be exporters as wage rate, capital intensity, R&D stock, productivity and sales increase. Our results confirm that within the Korean manufacturing sector, exporters are larger, more productive, more capital- and R&D-intensive, and pay higher wages than non-exporters. Our evidence is consistent with a large body of empirical literature which find similar differences between exporters and non-exporters [see Bernard and Jensen (1997), Aitken, Hanson and Harrison (1997), Aw and Hwang (1995), Clerides, Lach and Tybout (1998), and Roberts and Tybout (1997)]. Such evidence is intuitively plausible since more efficient and larger firms with adequate resources are better able to bear the large sunk costs required to enter foreign markets.

## 4.2 Tobit Estimation of Export Propensity

The previous section treated exporting as a zero-one binary variable by dividing the sample firms into exporters and non-exporters. If there are many different export markets that require separate fixed costs to enter, risk-averse firms are likely to export to a smaller number of markets since entering more markets entails a larger total fixed cost. As discussed earlier, a lot of the fixed costs are sunk costs. We now treat a firm's exports as a continuous variable rather than a binary variable. More precisely, we measure a firm's export performance as export propensity, or the ratio of export revenues to total sales.

Table 4 represents the coefficient estimates of the tobit estimation of export propensity for Korean manufacturing firms. Export propensity defined on  $[0, 1]$  is the dependent variable. Zero stands for non-exporters and one stands for firms exporting their entire output. Applying ordinary least square (OLS) estimation method to this censored data will cause coefficient estimates to be biased since this method can generate predicted values of the dependent variable which lie outside the feasible range. To deal with the problem, we use a tobit model censored at both right and left ends. As for the logit estimation, our key explanatory variable of interest is the ownership concentration rate. In addition, we include explanatory variables widely used in the trade literature such as wage rate, capital intensity, and R&D stock. In estimation, we use a semi-log model is utilized which transforms all explanatory variables into logarithms to control for heteroscedasticity arising from firm scale. However, we use the dependent variable in its original form to keep its censored characteristics.<sup>6</sup> We estimate four models, which represent various permutations of the explanatory variables.

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<sup>6</sup> However, age and its square term is used in their original form because the logs of these variables are perfectly correlated.

[Table 4]

The coefficient estimates of ownership concentration rate, capital intensity and R&D stock are all positively significant, but that of wage rate is negatively significant in Model (v). Estimation results show that firm's export propensity rises with the ownership concentration rate, capital intensity and R&D stock, but falls with the wage rate. Model (vi) substitutes wage rate with labor productivity as explanatory variable. These two variables are closely correlated.<sup>7</sup> The coefficient estimates of concentration rate, R&D stock and labor productivity are positive and significant, but that of capital intensity become insignificant. When both age and squared term of age are added as explanatory variables in Model (vii), the coefficient estimates of original explanatory variables are positively significant, but that of age is positively insignificant and its square term negatively significant. When labor productivity and employment are added in Model (viii), the coefficient estimates of wage rate, capital intensity and R&D stock become insignificant due to multicollinearity.

Most significantly, our estimation results show that an increase in the ownership concentration rate boosts a firm's export performance. The results suggest that firms with concentrated ownership are willing to bear risk the high level of risk required to enter a large number of foreign markets, in order to maximize expected profits. In contrast, our evidence implies that the managers of firms with dispersed ownership tend to avoid the risk of incurring large sunk costs required to enter a large number of foreign markets. They may prefer instead to concentrate on fast-growing export markets with which they are more familiar due to geographical proximity. This type of export strategy is less risky

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<sup>7</sup> Coefficient estimates of these two variables become both insignificant due to multicollinearity when both are included.

and involves lower sunk costs than exporting to many different countries. For example, China is a highly promising market for a large number of Korean firms, regardless of their ownership structure. On the other hand, our results indicate that firms with more concentrated ownership are more likely to bear the higher risk associated with exporting to slower growing and less familiar markets. Our confirm evidence supports the existence of agency problem in firm's decision-making about the number of export markets. Risk aversion deters the managers of firms with dispersed ownership from exporting to more markets even though doing so may raise profits and thus benefit shareholders.

With respect to our control variables, much of our evidence mirrors the results of our logit analysis. More specifically, our tobit results indicate that firms with higher capital intensity, R&D stock and productivity export to more markets. One departure from the logit results is that firms paying lower wages are likely to enter more export markets than firms paying higher wages. Our tobit results are based on comparing the wage rates of exporters with those of other exporters while our logit results are based on comparing the wage rates of exporters and non-exporters. Our tobit results suggest that exporters paying lower wages export to more countries than exporters paying higher wages, whereas our logit results suggests that exporters pay higher wages than non-exporters.

## **5 Concluding Observations**

The central objective of our study was to empirically examine the relationship between the ownership structure of firms and their export performance. More specifically, using data from the Korean manufacturing sector, we investigate the relationship between ownership concentration and export performance. In contrast to the large and growing empirical literature which delves into the relationship between the ownership structure of

firms and their overall performance, there are almost no studies which explore the impact of firms' ownership concentration on their export performance. The few empirical studies that do touch upon the ownership-exports nexus look at the relative export performance of foreign owned firms versus domestic owned firms. Therefore, the primary contribution of our study is to help remedy this serious shortcoming of the literature on the basis of firm-level evidence from Korea.

Despite the lack of empirical studies, there are plausible intuitive grounds for believing that the ownership concentration of firms matters for their export performance. Our conceptual point of departure is that exporting is a fundamentally high-risk activity. Foreign markets inherently involve greater risk than the more familiar domestic market due to asymmetric information. In addition, firms have to incur large sunk costs – e.g. adapting products to foreign consumer tastes, complying with foreign government regulation, building up new distribution networks, and marketing and advertising costs – in order to enter foreign markets. The manager of a firm with dispersed ownership tries to avoid the large risk associated with exporting whereas the manager of a firm with concentrated ownership is more willing to bear the risks associated with exporting and thus maximize expected profits. An empirically testable prediction of the above intuition is that firms with concentrated ownership are more likely to export than firms with diffuse ownership. We estimate two types of empirical models- logit models and censored tobit models - to examine the relationship between ownership concentration and export performance. To measure the impact of ownership concentration more accurately, we include a number of additional explanatory variables widely used in the trade literature. The most significant finding is that firms with concentrated ownership are

likely to enjoy stronger export performance than firms with diffuse ownership. This result provides some support to our hypothesis that risk aversion may cause an agency problem which discourages diffuse-ownership firms from exporting. The primary implication of our empirical results for policymakers is that the positive effect of concentrated ownership on exports is an important additional factor which must be factored into policies influencing the ownership concentration of firms and, more generally, corporate governance. That is, the effect of ownership concentration on export performance is relevant for policies that influence ownership concentration, especially in highly open, export-dependent economies such as Korea. Our empirical evidence suggests that firms with more concentrated ownership were at the forefront of Korea's emergence as a globally significant exporter. This lends support to the conventional wisdom that originally family-owned firms with highly concentrated ownership, known as *chaebols*, made a big contribution to Korea's export success. The chaebols have been recently blamed for a growing concentration of economic power in Korea, and the consequent lack of a dynamic small and medium enterprise (SME) sector. However, our analysis suggests a need to exercise a measure of caution in policies that seek to regulate and control the chaebols.

While our study empirically investigates an important but previously underexplored relationship – that between ownership structure and export performance – it is by no means the definitive final word. In fact, our study marks a first step toward better understanding the ownership-export nexus which will, hopefully, encourage other researchers to delve into the issue. There are several promising directions for future research. Perhaps the most promising research area is to examine the relationship

between ownership structure and export performance in other successful export-led East Asian economies. It would also be interesting to take a look at the ownership-exports relationship in more mature advanced economies such as the US which have different corporate governance environments. Finally, another potential extension of our research would be to look at the relationship between ownership structure and FDI.

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**Table 1**  
**Variables for Ownership Concentration and Exports**  
**of the Korean Manufacturing Firms: Means (Standard Deviations)**

Variable (Abbreviation)	Definition	Exporters	Non-Exporters
Exporters	Exporters if Exports>0	1640 <sup>+</sup>	3916
Export Propensity	Exports/Sales	0.410(0.291)	
Ownership Concentration Rate (OC)	Largest Shareholder's Share Rate	29.74(19.16)	25.76(19.51)
Wage Rate (Wage)	Labor Costs/Employment	14.69(19.94)	11.83(17.78)
Capital Intensity (K/L)	Fixed capital (K) /Employment (L)	1.875(2.410)	1.581(1.845)
R&D Stock (R&D)	R&D Stock	264.76(2008.7)	77.67(933.0)
Labor Productivity (Prod.)	Value Added (VA) /Employment (L)	17.42(30.44)	13.28(29.94)
Firm Age (Age)	Years Elapsed from Foundation	28.65(11.91)	28.74(16.73)
Sales	Total Sales	10927(54940)	2621(12434)

Notes: + denote the number of exporting firms. All the other variables are in 10 million Korean won in 2000 constant price, except largest shareholder's share rate and firm age. To convert into approximate US dollars, divide by 1,000.

**Table 2**  
**Correlation between the Variables for Ownership Concentration**  
**and Exports of the Korean Manufacturing Firms: Pierson Correlation Coefficient**

Variable	OC	Wage	K/L	R&D	Prod.	Age	Sales
Wage	0.0615						
K/L	0.0930	0.2273					
R&D	-0.0617	0.1099	0.0223				
Prod.	0.0355	0.855	0.1803	0.1496			
Age	0.0817	-0.0427	0.1526	0.0135	-0.0328		
Sales	-0.0531	0.176	0.1113	0.7279	0.2372	0.0162	
L	-0.0771	0.0777	0.0313	0.6499	0.1087	0.0566	0.7775

Notes: OC=ownership concentration rate, Wage=wage rate, K/L=capital intensity, Prod.=labor productivity (=VA/L), Age=firm age, Sales=total sales.

**Table 3**  
**Logit Regression for Ownership Concentration and Exports of the Korean**  
**Manufacturing Firms: Dependent Variable (Exporters/Non-Exporters)**

Variable	Model			
	(i)	(ii)	(iii)	(iv)
OC	0.005*** (0.001)	0.005*** (0.001)	0.005*** (0.001)	0.006*** (0.001)
Wage	0.005*** (0.001)		0.004*** (0.001)	0.004*** (0.001)
K/L	0.055*** (0.014)	0.057*** (0.014)	0.034** (0.014)	0.073*** (0.015)
R&D	0.0001*** (0.00004)	0.0001*** (0.0000)		0.0001*** (0.0000)
Prod.		0.003*** (0.001)		
Age				0.005 (0.008)
Age <sup>2</sup>				-0.0003*** (0.0001)
Sales			0.00001*** (0.00000)	
Constant	-1.181*** (0.064)	-1.167*** (0.063)	-1.131*** (0.060)	-1.007*** (0.139)
LLR	-2937.85	-2938.46	-3212.95	-2906.21
$\chi^2(4)$	65.47***	64.25***	101.16***	128.75***
No. of Obs.	4837	4837	5261	4837

Notes: Standard errors are in parentheses. \*\*\*, \*\* and \* denote statistical significance at the 1%, 5% and 10% level, respectively. OC=ownership concentration rate, Wage=wage rate, K/L=capital intensity, Prod.=labor productivity (=VA/L), Age=firm age, Sales=total sales.

**Table 4**  
**Tobit Regression for Ownership Concentration and Exports of the Korean**  
**Manufacturing Firms: Dependent Variable (Exports/Sales)**

Variable	Model			
	(v)	(vi)	(vii)	(viii)
<i>log</i> (OC)	0.083*** (0.018)	0.086*** (0.018)	0.076*** (0.018)	0.079*** (0.018)
<i>log</i> (Wage)	-0.078*** (0.011)		-0.096*** (0.011)	-0.147 (0.097)
<i>log</i> (K/L)	0.021* (0.012)	0.011 (0.013)	0.048*** (0.012)	0.005 (0.013)
<i>log</i> (R&D)	0.009** (0.003)	0.021*** (0.003)	0.006* (0.003)	-0.002 (0.003)
<i>log</i> (Prod)		0.071*** (0.010)		0.097*** (0.012)
Age			-0.001 (0.003)	0.0008 (0.003)
Age <sup>2</sup>			-0.0001*** (0.0000)	-0.0001*** (0.0000)
<i>log</i> (L)				-0.022 (0.097)
Constant	-1.455*** (0.174)	-1.964*** (0.200)	-1.620*** (0.180)	-2.574*** (0.217)
LLR	-2471.92	-2473.02	-2418.36	-2377.50
$\chi^2(4)$	117.90***	115.72***	225.02***	306.75***
No. of total Obs. (left, right censored)	3947 (2731, 32)			

Notes: Standard errors are in parentheses. \*\*\*, \*\* and \* denote statistical significance at the 1%, 5% and 10% level, respectively. OC=ownership concentration rate, Wage=wage rate, K/L=capital intensity, Prod.=labor productivity (=VA/L), Age=firm age, Sales=total sales. For others, see notes to table 3.